

## Philip Hagyard, Senior Vice President LNG/GTL Business Unit

**Global E&P Investors Conference Call, April 4, 2013** 



# Safe Harbor

his presentation contains both historical and forward-looking statements. These forward-looking statements are not based on historical facts, but rather reflect our current expectations concerning future results and events and generally may be identified by the use of forward-looking words such as "believe", "aim", "expect", "anticipate", "intend", "foresee", "likely", "should", "planned", "may", "estimates", "potential" or other similar words. Similarly, statements that describe our objectives, plans or goals are or may be forwardlooking statements. These forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements to differ materially from the anticipated results, performance or achievements expressed or implied by these forward-looking statements. Risks that could cause actual results to differ materially from the results anticipated in the forward-looking statements include, among other things: our ability to successfully continue to originate and execute large services contracts, and construction and project risks generally, the level of production-related capital expenditure in the oil and gas industry as well as other industries; currency fluctuations; interest rate fluctuations; raw material (especially steel) as well as maritime freight price fluctuations: the timing of development of energy resources: armed conflict or political instability in the Arabian-Persian Gulf. Africa or other regions; the strength of competition; control of costs and expenses; the reduced availability of government-sponsored export financing: losses in one or more of our large contracts: U.S. legislation relating to investments in Iran or elsewhere where we seek to do business; changes in tax legislation, rules, regulation or enforcement; intensified price pressure by our competitors; severe weather conditions; our ability to successfully keep pace with technology changes; our ability to attract and retain qualified personnel; the evolution, interpretation and uniform application and enforcement of International Financial Reporting Standards (IFRS), according to which we prepare our financial statements as of January 1, 2005; political and social stability in developing countries; competition; supply chain bottlenecks: the ability of our subcontractors to attract skilled labor; the fact that our operations may cause the discharge of hazardous substances, leading to significant environmental remediation costs; our ability to manage and mitigate logistical challenges due to underdeveloped infrastructure in some countries where we are performing projects.

Some of these risk factors are set forth and discussed in more detail in our Annual Report. Should one of these known or unknown risks materialize, or should our underlying assumptions prove incorrect, our future results could be adversely affected, causing these results to differ materially from those expressed in our forward-looking statements. These factors are not necessarily all of the important factors that could cause our actual results to differ materially from those expressed in any of our forward-looking statements. Other unknown or unpredictable factors also could have material adverse effects on our future results. The forward-looking statements included in this release are made only as of the date of this release. We cannot assure you that projected results or events will be achieved. We do not intend, and do not assume any obligation to update any industry information or forward looking information set forth in this release to reflect subsequent events or circumstances.

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# A World Leader Bringing Innovative Solutions to the Energy Industry

- A world leader in project management, engineering and construction for oil & gas, chemicals and energy companies
- Revenues driven by services provided to clients Onshore/Offshore and Subsea
- Over 36,500 people in 48 countries
- 2012 Revenues: €8.2 billion; Operating margin¹ of 10% for the 4<sup>th</sup> year









# A World Leader Bringing Innovative Solutions to the Oil & Gas Industry



- Worldwide leadership
- Unique vertical integration
  - R&D
  - Design & Project Management
  - Manufacturing & Spooling
  - Installation
- First class assets and technologies
  - Technologically Advanced Manufacturing plants
  - High performing vessels
  - Advanced rigid & flexible pipes
  - Very broad execution capabilities





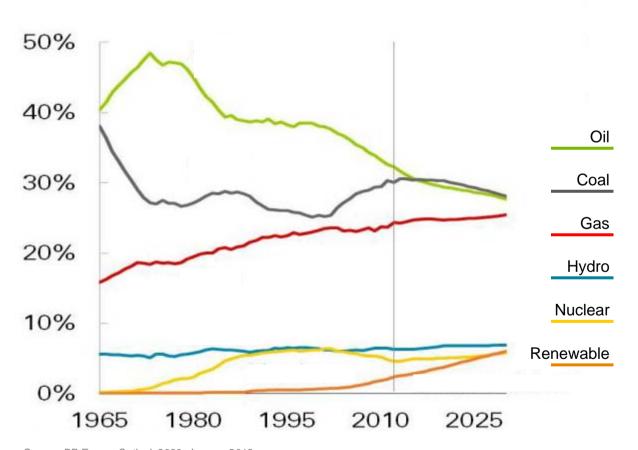
- Proven track record with customers & business partners
  - Engineering & construction
  - Project execution expertise
  - Early involvement through conceptual studies and FEEDs
- Know how
  - High added-value process skills
  - Proprietary platform design
  - Own technologies combined with close relationship with licensors
- Low capital intensity





# **Natural Gas: "a Good Combination of Compromises"**

#### **Shares of World Primary Energy**



Source: BP Energy Outlook 2030, January 2013

"Gas is the "lucky fuel". It may not be ideal, and it might not be the first choice of policymakers, society or the media. That first choice is often renewable energy, domestic coal or nuclear, depending on the political context. Indeed, gas is rarely the cheapest, cleanest, or most secure energy source - but its key advantage is that it is a good combination of compromises."

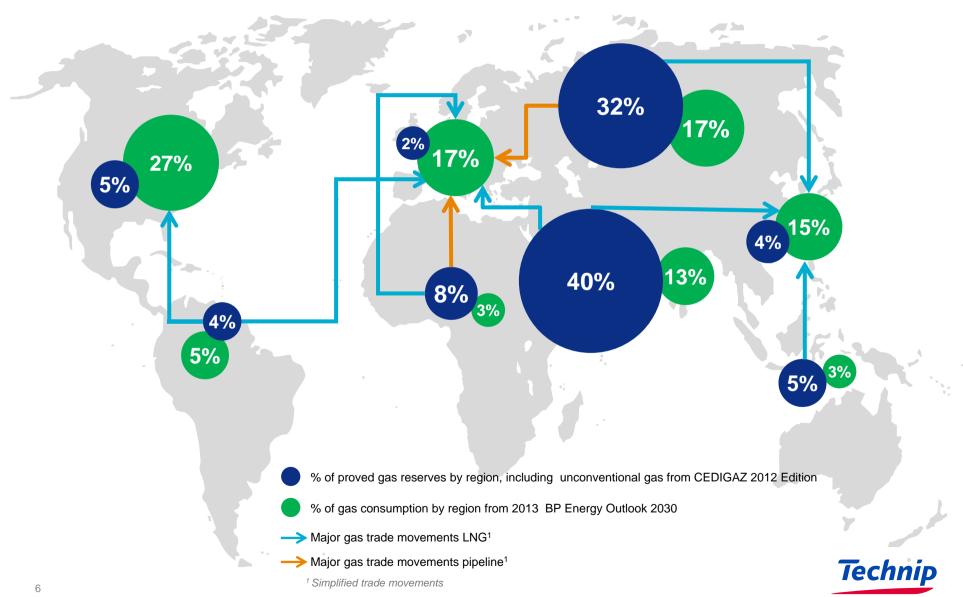
## Maria van der Hoeven,

International Energy Agency Executive Director World Gas Conference, Kuala Lumpur, June 5, 2012



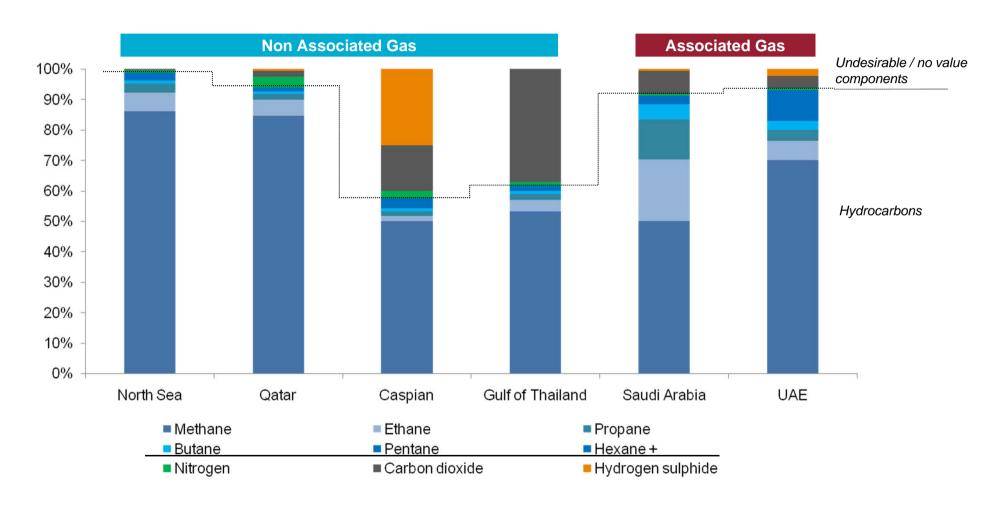


# Mismatch Between Gas Reserves and Demand





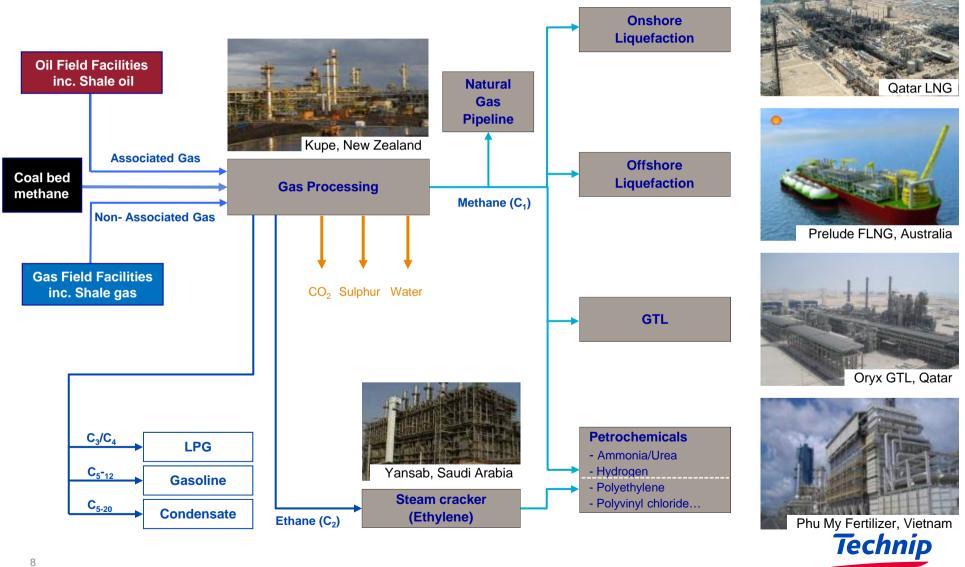
# **Skill to Handle Wide Variety of Well Head Gas Compositions**



Source: Gas compositions on a sample of projects done by Technip



# **Opportunities all Along the Gas Value Chain**



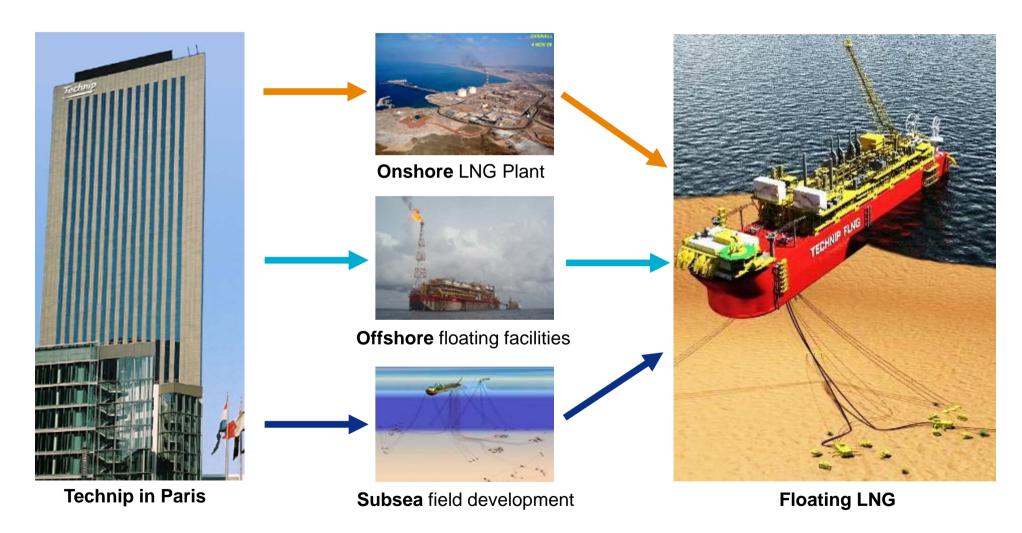
# **LNG, FLNG & GTL Investment Drivers**

#### **FLNG LNG GTL** Economically attractive with an High demand for LNG worldwide Ideal for reserves located far offshore in deep water increasing spread between oil and Marketing flexibility vs pipelines gas prices Economically attractive in areas Technology readily available under with high onshore construction Regions close to consumer license with well developed costs markets and/or without direct sea service industry access Potential for reduction of overall Good returns through long term Lower product distribution costs field development time sales agreements Development of small fields with Alternative solution to monetize Access to resources for IOC's relocation gas for investors with technology Monetize offshore associated gas versus re-injection or flaring





# All the know-how and talents to better manage projects, risks and interfaces





# **Leading Onshore LNG Player for Over 45 Years**

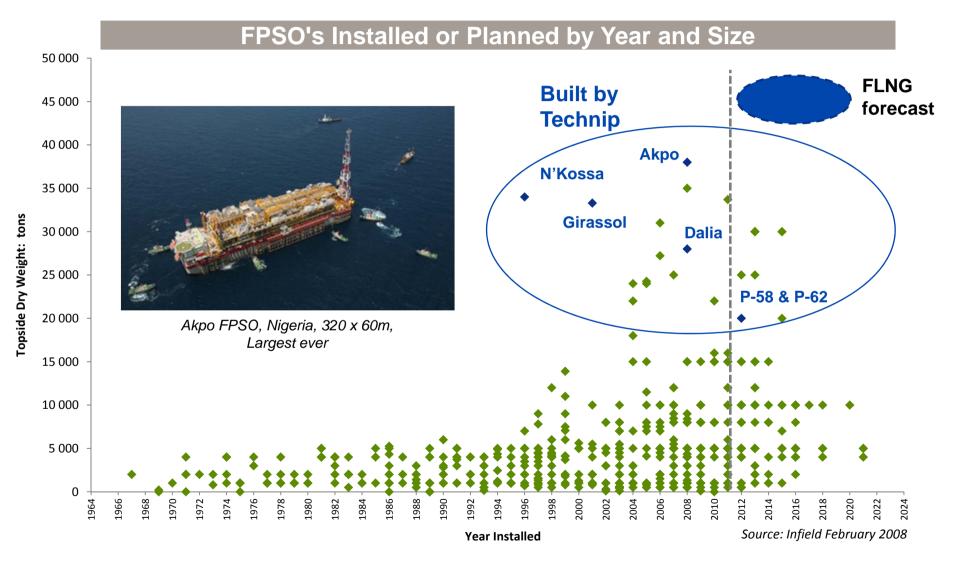
- In-depth technical know-how and EPC contractor
- Developed and use our own liquefaction process
- Built the first ever LNG plant 45 years ago in Algeria
- Introduced many concepts to the industry that are widely used today
- Delivered 30% of world LNG production capacity in the last 12 years







# **Technip: Extensive Experience in Large FPSO's**







# **FLNG** will use **FPSO** construction methods

# Hull leaving dry dock









# **FLNG: Onshore to Offshore Volume Optimization**

## **Onshore LNG: Yemen**

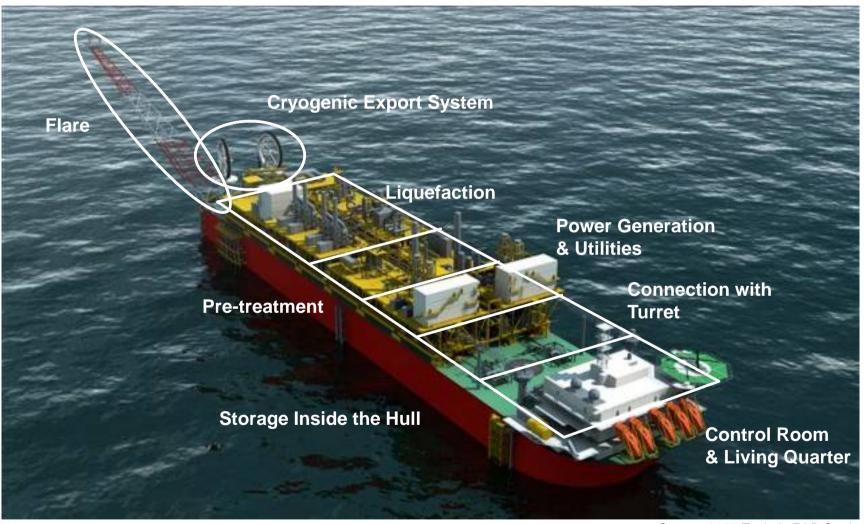


# **FLNG**





# **Example of Floating LNG Layout**



Source: 2009 Technip R&D Study





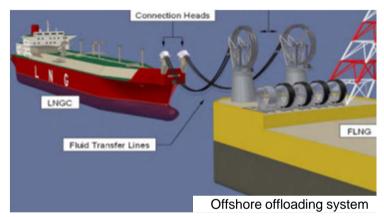
# **FLNG: Solving Marine Environment Challenges**

#### **Mechanical**

- Offloading LNG between two vessels on the high seas
- Importing large quantities of high pressure feed gas on a floating facility
- Equipment and piping loads generated by motion
- LNG tank sloshing over 25 years without dry docking
- Maintenance
- Marine environment (salt, humidity...)

#### **Process**

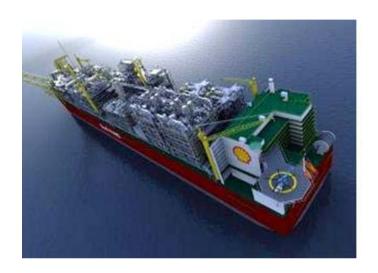
- Gas processing facilities to be adapted to marine environment
- Compact design (weight and volume)
- Designing for motion compared to static onshore plant







# FLNG: Leader with First Mover Advantage



#### Shell

- 15 year frame agreement
- LNG capacity: 3.6 mtpa<sup>1</sup>
- Prelude FLNG in Australia under construction



#### Petronas

- LNG capacity: 1.2 mtpa
- Offshore Malaysia
- Execution started in June 2012



# **Shell Floating Liquefied Natural Gas Contracts**

# Technip leader in a consortium with Samsung

•	Jul. 2009	<b>Master Agreement</b>
---	-----------	-------------------------

The design, construction and installation of multiple FLNG facilities over 15 years

- Jul. 2009 FEED launched for Generic FLNG
- Mar. 2010 FEED launched for Prelude FLNG

Offshore Western Australia

Mar. 2010 EPCI for Prelude FLNG

Contract under which the FLNG would be built when the project received the final investment decision

- May 2011 Notice To Proceed: Prelude FLNG
- Jun. 2012 Subsea Scope: Prelude FLNG
- Dec. 2012 Agreement to strengthen FLNG collaboration





# **Shell Prelude FLNG**

- 488 x 74 meters
- 600,000 ton weight with tanks full
- 3.6 Mtpa LNG capacity
- 1.3 Mtpa condensate production
- 0.4 Mtpa LPG production
- Total liquid production: 110,000 boe/day
- 200km from the nearest point on the mainland
- 200 250 meters water depth









**Australia** 

# **Shell Prelude FLNG Status**

- Prelude FLNG is being built in Geoje, South Korea in our partner's shipyard
- One of the largest dry dock in the world
- A yard equipped with a 8,000 ton capacity floating crane
- First steel cutting of the hull started in October 2012
- First steel cutting of the topsides started in January 2013
- **Engineering and procurement progressed significantly**



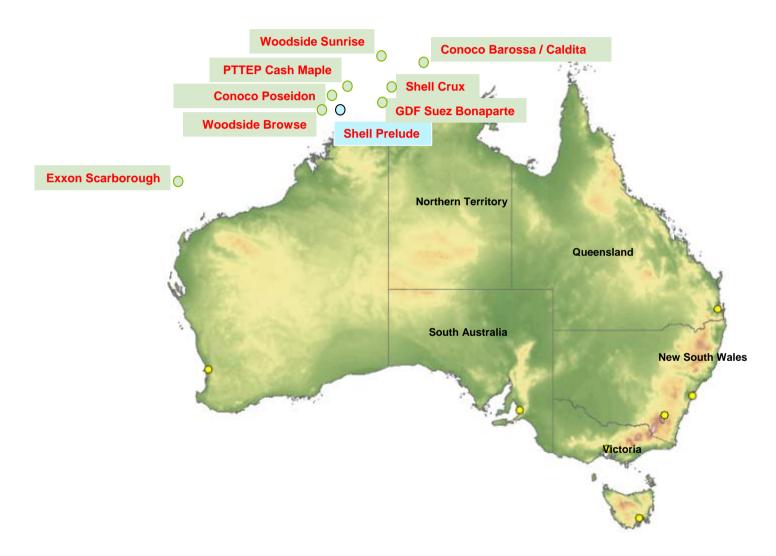


**Construction of Turret** 





# **FLNG Opportunities in Australia**







# **FLNG: New Opportunities for Oil and Gas Producers**

#### **Economics**

- Cost optimization in areas with high construction costs
- Deeper and further offshore reserves
- Pipeline too complicated or too long
- Insufficient reserves for dedicated onshore LNG plant
- Monetize associated gas rather than re-injection or flaring

#### Other

- Environment
- Potential redeployment

Floating LNG mainly driven by economics



# **Tomorrow: Drivers for FLNG Global Prospects**

#### Arctic Circle

Remote Fields

#### Canada

- Nearshore
- Offshore East Coast
- High cost of onshore construction

#### Africa

- Better security offshore
- Remote fields and deep water



Petronas FLNG, Malaysia

#### Asia / Pacifique

- Many small fields
- Presence of subsea trenches

#### Brazil

- Pre-Salt Associated Gas
- Difficult access to land
- Remote fields and deep water



Shell Prelude FLNG, Australia

#### **Australia**

- Remote fields
- Sensitivity to construction on the coastline
- High cost of onshore construction



# Other Gas Monetization Topics: GTL is One

- Shale gas revolution boosts the US market
- Important investments for Petrochemical plants, but also LNG and GTL
- Several IOCs are applying in the USA for LNG export and operation licences
- Many GTL facilities are being studied (FEED) and EPC projects should be awarded within 3 - 5 years



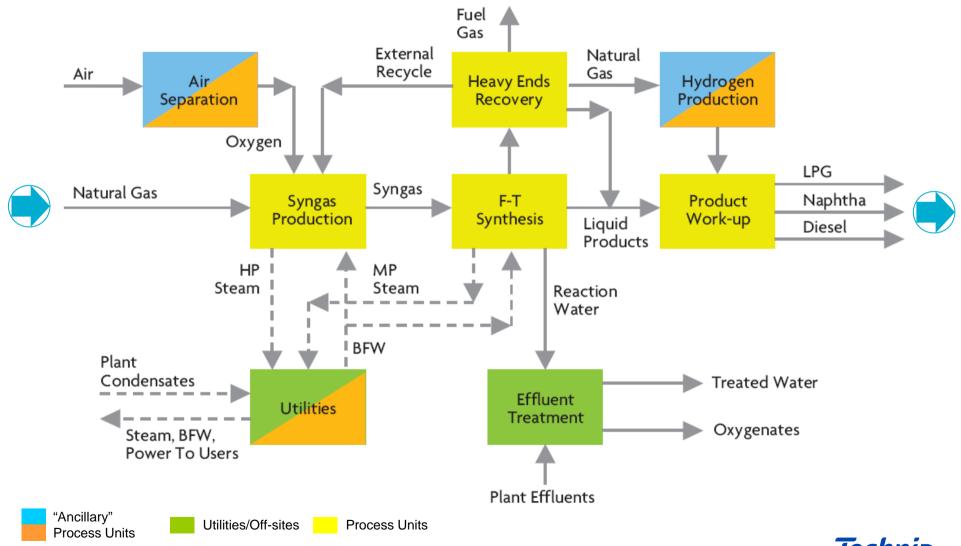








# **GTL: Alternative Solution to Monetize Gas, Mastered by Technip**





# Solid Track Record with a GTL Major: Sasol

#### ORYX GTL Complex, Qatar, EPC

- ORYX GTL Ltd.: JV between Qatar Petroleum & Sasol
- Largest GTL train when awarded: 34,000 boe/d¹ of GTL diesel, naphta and LPG²
- Completed in 2006

#### UZGTL, Uzbekistan, FEED

- Uzbekistan GTL: JV of Uzbekneftegas , Sasol & Petronas
- Capacity: 34,000 boe/d of GTL diesel, kerosene, naphtha and LPG
- 1st GTL in Uzbekistan, FEED completed
- Bidding for execution phase ongoing

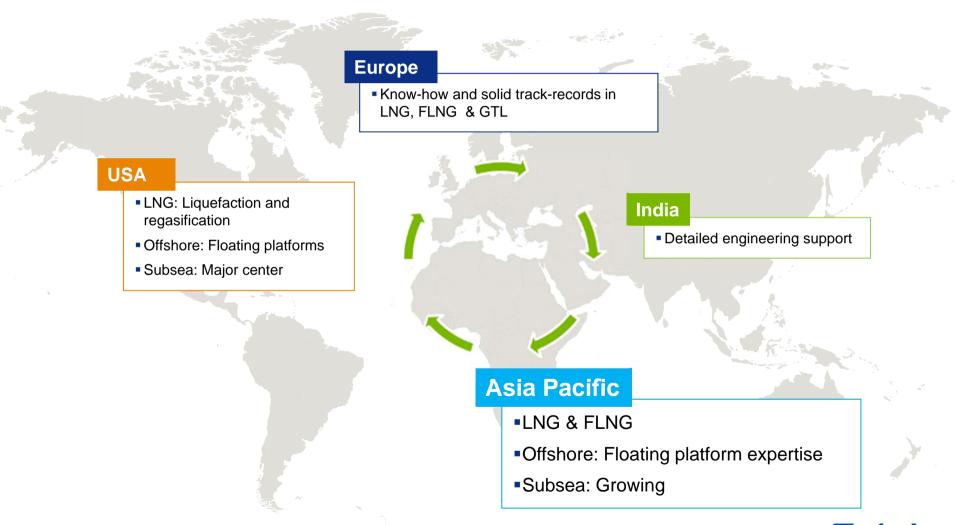


<sup>1</sup> Barrel or equivalent per day <sup>2</sup> Liquid petroleum gas





# LNG, FLNG & GTL Local Execution Capabilities Supported by Centers of Expertise



# **Gas Related Market Environment**

**Arctic: remote areas with large reserves** 

LNG

#### North America: shale gas driven

- Gas plants
- LNG terminal conversion
- GTL
- Petrochemical

# Middle East: growing downstream Petrochemicals

- LNG imports
- Gas plants (new and upgrades)

# LatAm: local demand driven by economic growth

- Petrochemicals
- Fertilizers

Africa: political uncertainties, large recent discoveries

- LNG
- Fertilizers

# Asia Pacific: economic growth driving all sectors

- FLNG
- LNG, including mini LNG
- Petrochemicals
- Fertilizers

Brazilian deepwater associated gas



# **Thank You**





# 5. Annex



# **Diversified & Balanced Customer Base**





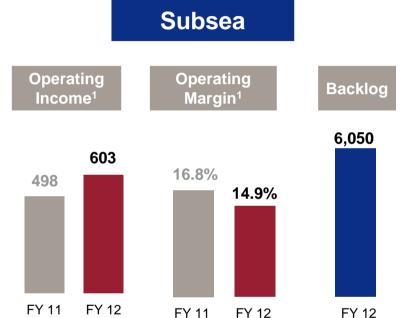
International Oil Companies





# **Two Complementary Business Models Driving Financial Structure and Performance**

€ million

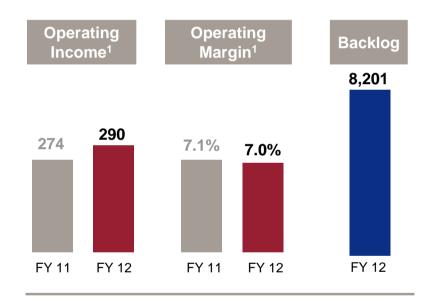


# Capital intensive: fleet and manufacturing units

Vertical integration from engineering to manufacturing & construction

(1) from recurring activities

### **Onshore/Offshore**



- Negative capital employed: low fixed assets
- High degree of outsourcing & sub-contracting



# 2012: Year of Growth

#### **Financials**

- Revenue increased by 20%, to €8.2 billion
- Operating margin<sup>(1)</sup> at 10% for the 4<sup>th</sup> year
- Net income of €540 million
- €14 billion backlog, with €12 billion order intake

#### **Achievements**

- Portfolio diversification maintained
- Technology and expertise driving order intake
- Global footprint strengthened and workforce expanded to 36,500 people
- Strategic acquisitions and alliances

Performance in line with our objectives





# Fourth Quarter Subsea Highlights

€ million

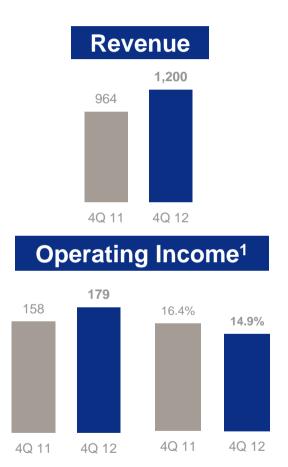
#### Offshore main operations completed

- Vigdis NE field development, Norway
- Jubilee 1A, Ghana

### Main ongoing projects

- Boyla field development, Norway
- Goliat, Barents Sea
- Golden Eagle, UK
- BC-10 phase 2, Brazil
- Guara & Lula Nordeste, Brazil
- Mariscal Sucre, Venezuela
- CLOV umbilical supply, Angola

# Overall group vessel utilization rate: 78%







# **Fourth Quarter Onshore/Offshore Highlights**

€ million

#### Upstream

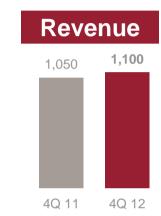
- Asab 3, UAE
- Ichthys FPSO, Australia
- Lucius Spar, Gulf of Mexico
- Hejre platform, Denmark

#### Gas, LNG & FLNG

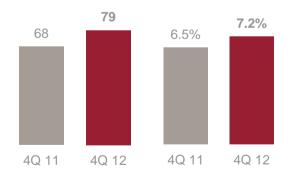
- PMP, Qatar
- Prelude FLNG, Australia
- Petronas FLNG 1, Malaysia

#### Downstream

- Burgas, Bulgaria
- Jubail, Saudi Arabia
- Elastomer complex, Thailand
- Several engineering / FEED contracts in different countries









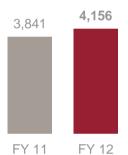


# **FY 2012 Segment Financial Highlights**

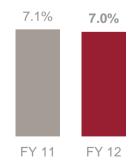


## Onshore/Offshore

#### Revenue

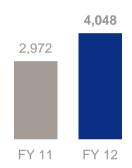


# **Operating Margin**<sup>(1)</sup>

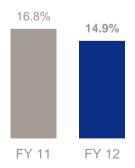


## Subsea

### Revenue



# **Operating Margin**<sup>(1)</sup>



(1) from recurring activities





## FY 2012 Order Intake & Backlog

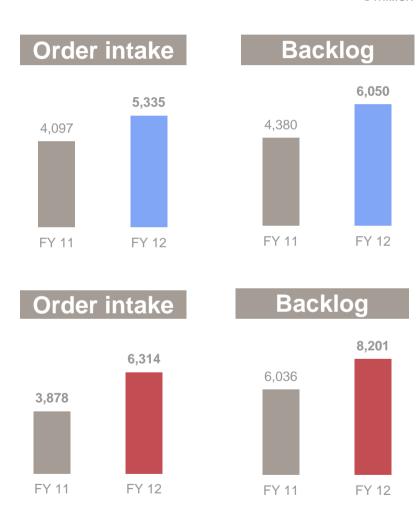
€ million

## Subsea order intake

- Quad 204, UK
- Greater Stella field development, UK
- Åsgard subsea compression, Norway
- Bøyla field development, Norway
- Jubilee phase 1A, Ghana
- GirRI project phase 2, Angola

#### Onshore/Offshore order intake

- Aasta Hansteen Spar, Norway
- Martin Linge platform, Norway
- Malikai tension leg platform, Malaysia
- Burgas refinery, Bulgaria
- Ethylene XXI, Mexico

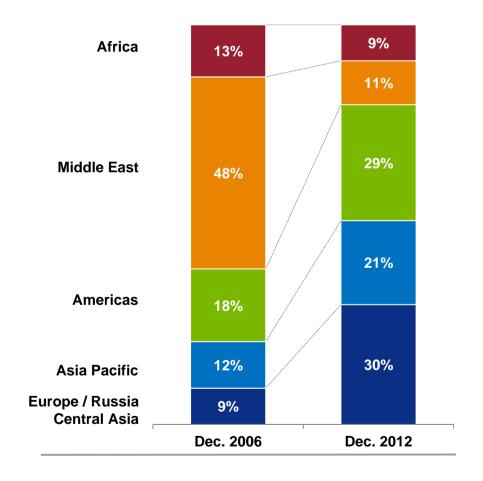


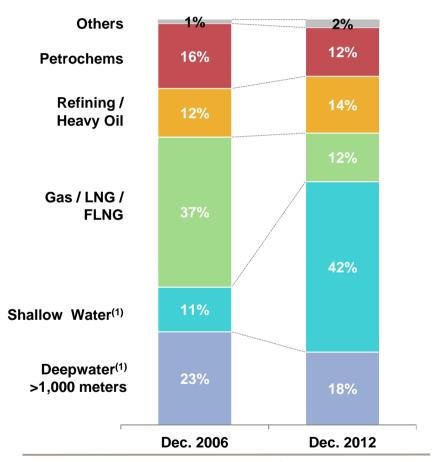


## A Solid Platform for Profitable Growth

## Backlog by Geography

## Backlog by Market Split





(1) Includes offshore platforms and subsea projects

Backlog as of December 31st, 2012: €14.2 billion





# **Consolidated Statement of Financial Position**

€ million (audited)

	Dec. 31, 2011 <sup>1</sup>	Dec. 31, 2012
Fixed Assets	5,662.0	6,022.2
Construction Contracts – Amounts in Assets	588.0	454.3
Other Assets	2,711.8	2,815.2
Cash & Cash Equivalents	2,808.7	2,289.3
Total Assets	11,770.5	11,581.0
Shareholders' Equity	3,673.3	4,014.4
Construction Contracts – Amounts in Liabilities	724.3	873.0
Financial Debts	2,151.6	2,106.1
Other Liabilities	5,221.3	4,587.5
Total Shareholders' Equity & Liabilities	11,770.5	11,581.0

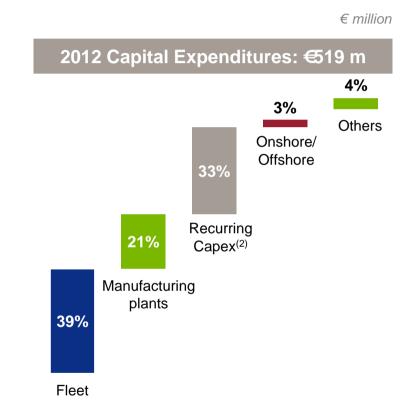
<sup>(1)</sup> Restated with assessment of purchase price allocation for Global Industries





## **Net Cash Position**

	3 Months
Net Cash Position as of September 30, 2012	183.5
Cash Generated from / (Used in) Operations	226.1
Change in Working Capital Requirements	3.2
Capital Expenditures	(161.3)
Other including FX Impacts <sup>(1)</sup>	(68.3)
Net Cash Position as of December 31, 2012	183.2



<sup>(1)</sup> Includes impact of assessment of purchase price allocation of Global Industries (2) Includes fleet maintenance, corporate & IT

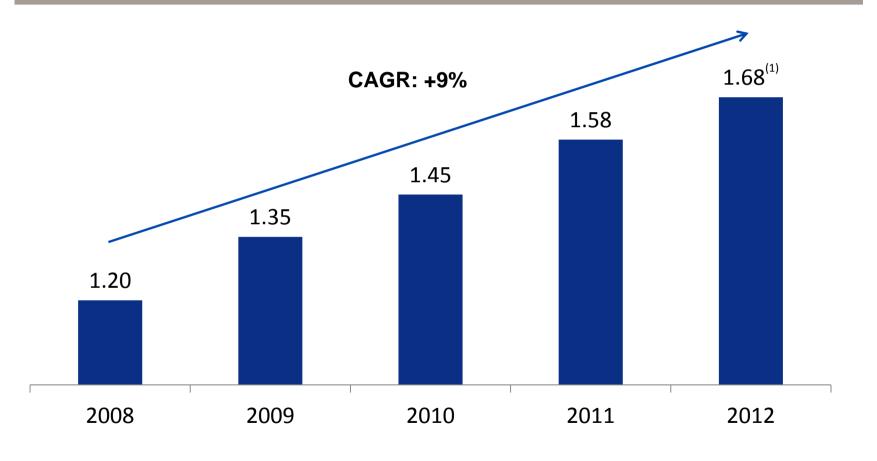
2013 Capex expected at a similar level





# **Steady Dividend Increase**

## **Dividend per share (€) 2008 - 2012**

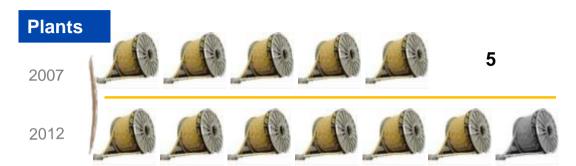


<sup>(1)</sup> Recommendation of Technip's Board of Directors to be approved during the Annual General Meeting





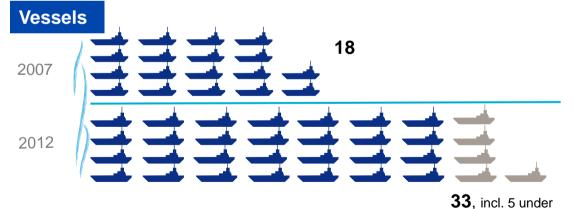
## **Investment in Key Subsea Assets**



**7,** incl. 1 under construction

## New long-term charters





construction



Newbuild vessel in Norway, delivery in 2014



As of December 31, 2012

# **Onshore/Offshore Key Markets**

### **Onshore Downstream Unique Position**



Petrochemical & Ethylene



Refining



LNG & GTL



Fertilizer

### **Expertise in Full Range of Offshore Facilities**



Floating LNG



Spar



Fixed platform



**FPSO** 



# **Subsea Vertical Integration: Customer Support from Concept to Execution**

### Concept

### Upstream Engineering With Genesis<sup>1</sup>

- Pre-FEED\* and FEED
- Offshore field development studies
- Innovative technology solutions for platform and subsea challenges

### **Execution**

**Project Engineering & Procurement** 

## Manufacturing

- Flexible risers and flowlines
- Rigid Pipeline Welding/Spooling
- Umbilicals

## Installation

- Flexible-lay
- Umbilical-lay
- Associated construction
- Rigid Reel-lay
- Rigid J-lay
- Rigid S-lay
- Heavy-lift for Subsea infrastructure
- Offshore topside installation

Support, Diving & Logistics











<sup>&</sup>lt;sup>1</sup> Genesis Oil & Gas Consultants, a wholly owned subsidiary of Technip

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<sup>&</sup>lt;sup>2</sup> FEED: Front End Engineering Design



# Delivering Best-for-Project Solutions Through Genesis

- **GENESIS**
- Genesis: A wholly owned subsidiary of Technip
- Provide independent, early phase engineering support to concept selection
  - Fixed and floating platform configuration and selection
  - Subsea architecture development and component selection
- Provide subsea engineering services from FEED through execution and operation
  - Project management / engineering management
  - Flow assurance
  - Deepwater expertise
  - Subsea production systems
  - Pipelines & risers
  - Risk & integrity management

Over 1,300 dedicated Engineers and Designers





- 5-year worldwide alliance agreement combining capabilities for EPCI projects in ultra-deepwater
- Working together through ad-hoc JV, consortiums or subcontract arrangements to best answer client requirements
- Alliance effective immediately on an exclusive basis
- First successes expected in 2013/2014, with offshore phases in 2015 and beyond













## **Ultra-Deepwater Challenges**

Deeper water and heavier pipes



Vessels with higher tension pipe laying capacities



Heavier subsea equipment



Vessels with higher lifting/abandonment capacity



Larger developments
with contracting interfaces
increasingly difficult to manage
by operators



Increasing use of EPCI contracts requiring extensive project management and execution experience



Increasing QHSE<sup>1</sup> requirements



State-of-the-art vessels and experienced project management required









# Helping Clients to Develop Ultra-deepwater Fields

## Technip

- Geographical footprint covers key subsea markets worldwide (engineering, sales & business development, yards, spoolbases, flexible & umbilical plants)
- Track record in engineering & project management of complex projects
- Financial strength to endorse large contract responsibility



- Installation capabilities for Ultra-Deepwater
- Extensive track record of fabrication and installation of heavy and specialized pipelines
- Capabilities for remote areas lacking infrastructure, thanks to liftable reel-lay system





#### Unique set of capabilities for ultradeepwater market:

- Experienced engineering & project management
- High capacity vessels
- State-of-the-art laying technologies (J-, Reel-, S- and Flex-Lay)
- Logistic and construction network (yards, plants)
- Sales & business development network



# Our New Pipelay Vessels: Deep Orient & Deep Energy







# High Performing Fleet of 33 Vessels<sup>1</sup>



<sup>&</sup>lt;sup>1</sup> As of December 31, 2012



<sup>&</sup>lt;sup>2</sup> Vessels under construction

# Flexible Pipe Manufacturing Plants

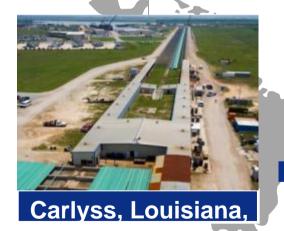


# Offshore Manufacturing & Logistic Bases













Dande, Angola

## **Umbilicals Manufacturing Plants**





# Providing Innovative Solutions for Offshore & Subsea Developments

#### Floating LNG

#### **Spars**

# Carbon Fiber Armor Flexible Pipe

## Integrated Production Bundle

#### Electrically Trace Heated Pipe-in-pipe



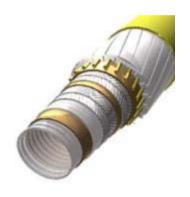
- Breakthrough: develop remote gas reserves
- World's first reference under construction



- Solution for harsh waters
- 14 delivered out of 17, plus 4 ongoing projects



- Reduction of deepwater riser weight
- Reduce pipelay vessel capacity requirements



- Improve flow assurance: multiservices and intelligent flexible pipe
- Combines gas lift, electrical cables, electrical heating, fiber optic monitoring and chemical injection services in one pipe



- Active insulation improving tie-backs flow assurance
- Energy effective design and cost effective installation





# Differentiating Technologies: 2012 Industry and Technip Firsts

#### Subsea

### Islay electrically traced heated pipein-pipe

 World 1<sup>st</sup> ETH-PIP installed in the North Sea, improves flow assurance and reduces operating costs

### Large diameter S-Lay

- G1200 vessel to lay 30" pipeline for Discovery System in the Gulf of Mexico
- G1201 vessel laid 30" pipeline for Liwan project offshore China

### Leading edge tie-in

Industry first diverless hot-tap with the Skandi Arctic in the North Sea

#### Pre-salt flexible pipe

 Contract to supply Guara Lula NE pre-salt gas injection flexible pipes designed for 2,250 meter water depth at 552 bars, in Brazil

#### **Onshore & Offshore**

#### Petronas FLNG 1

 Contract award to design the 1<sup>st</sup> Malaysian FLNG, the second FLNG in the world after Shell Prelude FLNG awarded to Technip in 2011

#### Aasta Hansteen Spar

- EPC contract to design and build the 1<sup>st</sup> Spar for Norwegian waters leveraging our long-term relationship with Korean yards
- Ethylene crackers for Reliance Industries in India and CP Chem in the USA
  - Technology and engineering services contract to design world-scale ethylene crackers using proprietary technology from Technip and former Stone & Webster

#### JBF Petrochemicals Ltd. PTA plant

 World-scale purified terephthalic acid (PTA) plant in India leveraging Technip's long lasting collaboration with BP for PTA technology





# **Acquisition of Stone & Webster Process Technologies**

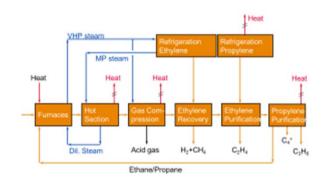
- Acquisition completed on August 31, 2012
- Cash consideration of ~€225 million
- Perimeter excludes Toronto and Baton Rouge sites and all legacy EPC contracts retained by Shaw
- Cost synergies (notably premises, IT) approximately €7 million, with one-off transaction and transition costs in 2012 of ~€15 million
- The acquisition roughly doubles the revenues that Technip already generates from this type of activity to ~€400 million on a pro forma basis
- Looking forward, the acquired business should generate margins above those of the Onshore/Offshore segment, as well as having a more robust and lower risk earnings profile





## **Technology Strength Diversifies Our Revenue**

## **Process Technologies Process Design / Engineering** Licenses **Proprietary Equipment**







Design, supply and installation of

critical proprietary equipment

- Licensed proprietary technologies chosen at early stage of projects
- Process design packages / engineering to guarantee plant performance
- Assistance to plant start-up and follow-up during plant production

~US\$50 million\*

<US\$5 million\*

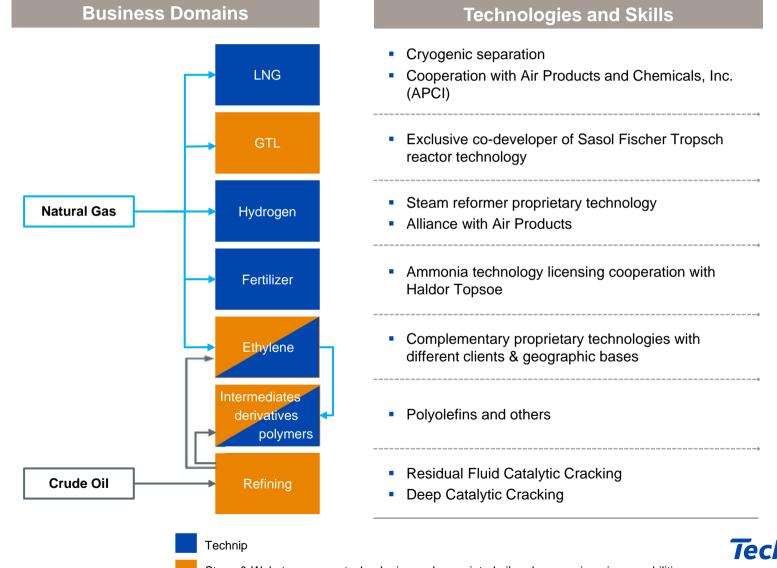
<US\$50 million\*



<sup>\*</sup> Project size order of magnitude



## Stone & Webster Process Technologies: Enhanced Portfolio of Downstream Technologies





# Worldwide Organization Dedicated to Downstream Technologies



#### Technip Stone & Webster Process Technology

- Team of ~1,200 people with specialists from both companies
- Cutting edge technologies in refining, hydrogen, ethylene, petrochemicals & GTL
- ~€400 million of revenue on a pro forma basis

#### Why

- Reinforce Technip's position as a technology provider to the downstream industry, with positive feedback from clients
- Additional revenue streams from enhanced technology and high-end proprietary solutions
- Strengthened commercial relationship with clients at early stages of projects





# Technip Stone & Webster Process Technology Leading Position in Growing Markets

	Strong Track Record	Recent Key Projects
S&W Ethylene	<ul><li>~35% installed capacities with ~120 references</li><li>~25% of licensing over the past 10 years</li></ul>	<ul><li>CP Chem cracker, USA</li><li>Braskem Comperj petrochemical complex, Brazil</li></ul>
Technip Ethylene	■ ~25% of installed capacities over the past 10 years including 7 EPC	<ul><li>Braskem / Idesa Ethylene XXI, Mexico</li><li>Reliance cracker, India</li></ul>
Petrochemicals	<ul> <li>Leading position around key proprietary technologies<sup>1</sup> through Badger JV</li> </ul>	<ul> <li>EBSM¹: El Dekila Egyptian Polystyrene Prod. Co., Egypt</li> <li>Cumene: Lihuayi Weiyuan Chemical Co. Ltd., China</li> </ul>
GTL	Strong track-record and technology partnership with Sasol	<ul> <li>Sasol Uzbekistan GTL, Uzbekistan</li> <li>Sasol Oryx plant, Qatar</li> </ul>
Refining	<ul> <li>Resid FCC<sup>2</sup>: world leader, &gt;75 references</li> <li>DCC<sup>2</sup>: unrivalled performance, &gt;10 references</li> </ul>	<ul> <li>Resid FCC<sup>2</sup>: Takreer, UAE</li> <li>DCC<sup>2</sup>: Petro-Rabigh, Saudi Arabia &amp; IRPC, Thailand</li> </ul>
Hydrogen	• World leader with ~40% market share, inc. alliance with Air Products, >240 references	<ul> <li>McKee &amp; Memphis refineries, USA</li> <li>Petrochina Chengdu refinery, China</li> </ul>

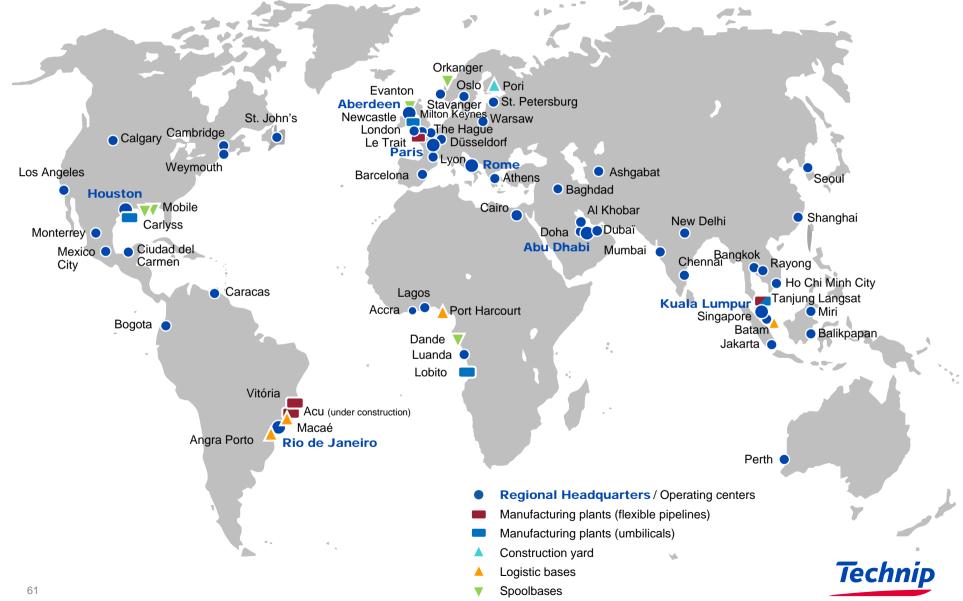


<sup>(1)</sup> Ethylbenzene / Styrene Monomer (EBSM), Cumene, Bisphenol A (BPA)

<sup>(2)</sup> RFCC: Resid Fluid Catalytic Cracking. DCC: Deep Catalytic Cracking



## **A Unique Worldwide Footprint**





# Africa: Local Partner With Commitment to Long-term Presence

#### **Assets & Activities**

- Engineering & project management centers
- Umbilical manufacturing plant:
   Angoflex, Angola
- -Spoolbase: Dande, Angola
- Logistic base: Port Harcourt, Nigeria

### **Key Projects**

- Pazflor, Subsea, Angola
- West Delta Deep Marine Phase 7 & 8A, Subsea, Egypt
- Jubilee, Subsea, Ghana
- Fertilizer FEED, Onshore/Offshore, Gabon
- Akpo FPSO, Onshore/Offshore, Nigeria

### **Technip in Africa**

- •~750 people
- 1st office founded in 1995



Cairo







- Regional Headquarter / Operating centers
- Manufacturing plant (umbilicals)
- Logistic base
- Spoolbase

As of December 31, 2012





# **Asia Pacific: Dedicated Assets for High Potential Market**

#### **Assets & Activities**

- Engineering & project management centers
- Flexible/umbilical manufacturing plant: Asiaflex, Malaysia, 1st and only one in Asia
- Logistic base: Batam, Indonesia
- Fabrication yard: MHB<sup>1</sup>, Malaysia, with solid platform track record,
- Vessel



Deep Orient<sup>2</sup>

## Key Projects

- · Woodside GWF, Subsea, Australia
- Prelude FLNG, Onshore/Offshore, Australia
- •FLNG FEED, Onshore/Offshore, Malaysia
- Biodiesel plant, Onshore/Offshore, Singapore

#### **Technip in Asia Pacific**

- •~8,500 people
- Founded in 1982





Perth

Flexible & umbilical manufacturing plant

Logistic base





<sup>&</sup>lt;sup>1</sup> 8% participation

<sup>&</sup>lt;sup>2</sup> vessel under construction

Regional Headquarter / Operating centers



## Middle East: Largest Engineering Capacity in the Region

#### Assets & Activities

- Engineering & project management centers
- Wide range of services: from conceptual and feasibility studies to lump sum turnkey projects
- Construction methods center & supervision hub



#### **Technip in Middle East**

- -~2,300 people
- Founded in 1984



#### **Key Projects**

- OAG Package 1 on Das Island Facilities, UAE
- ASAB 3, UAE
- Khafji Crude Related Offshore, Saudi Arabia and Kuwait
- Upper Zakum 750K FEED, UAE
- KGOC Export Pipeline, Saudi Arabia and Kuwait



As of December 31, 2012



# North America: Solid Reputation With Enhanced Portfolio of Downstream Technologies

#### **Assets & Activities**

- Engineering & project management centers with Subsea, and Onshore/Offshore capabilities
- Spoolbases
  - Mobile, Alabama
  - Carlyss, Lousiana
- Umbilical plant
  - Channelview, Texas
- Vessels







#### **North America**

- •~3,900 people
- Founded in 1971







- Mobile
  Carlyss

  Mexico
  City

  Ciudad del
  Carmen
- Regional Headquarter / Operating centers
- Manufacturing plants (umbilicals)
- Spoolbases
- <sup>1</sup> Operating partly in the Gulf of Mexico

### **Key Projects**

- Reel-lay tie-backs in the Gulf of Mexico
- Lucius Spar, Gulf of Mexico
- BP 10-year spar agreement, Gulf of Mexico
- Shell subsea engineering frame agreement with Genesis, US & Brazil
- Recurring activities, US & Mexico
  - Light reel-lay
  - Inspection, repair & maintenance, diving support & surveys





## **Brazil: 35 years of Local Presence**

#### **Assets & Activities**

- Engineering & project management centers
- Flexible/umbilical manufacturing plants
  - Flexibras: since 1986
  - Port of Açu: High-end flexible manufacturing plant<sup>1</sup>
- Logistic base
  - Campos basin: FlexibrasSantos basin: Port of Angra
- R&D and test center
- Marine assets support base: Macaé
- Vessels



#### **Key Projects**

- Papa Terra IPB, Subsea
- Guara & Lula Nordeste pre-salt development, Subsea
- Cubatao refinery, Onshore/Offshore
- P-58 & P-62 FPSOs, Onshore/Offshore

#### **Technip in Brazil**

- -~3,700 People
- Founded in 1977

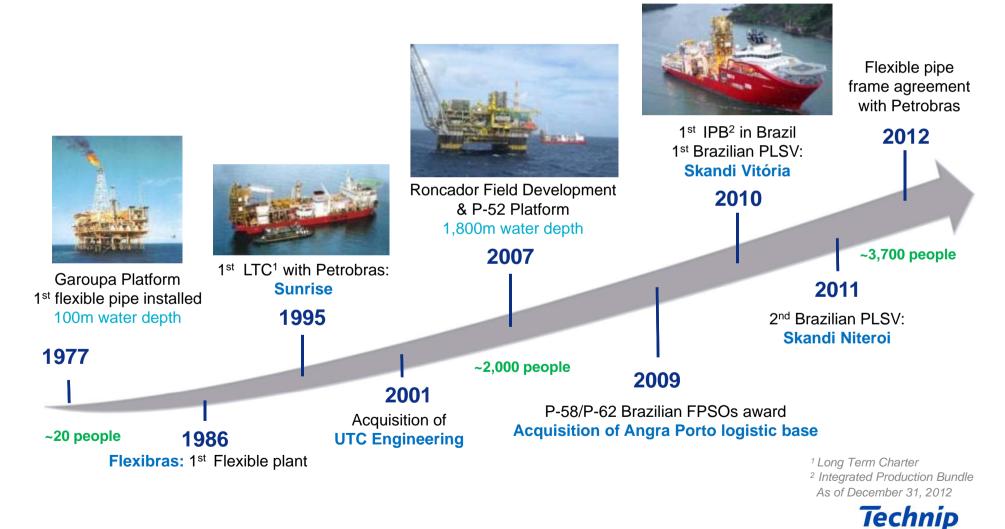




<sup>1</sup> under construction

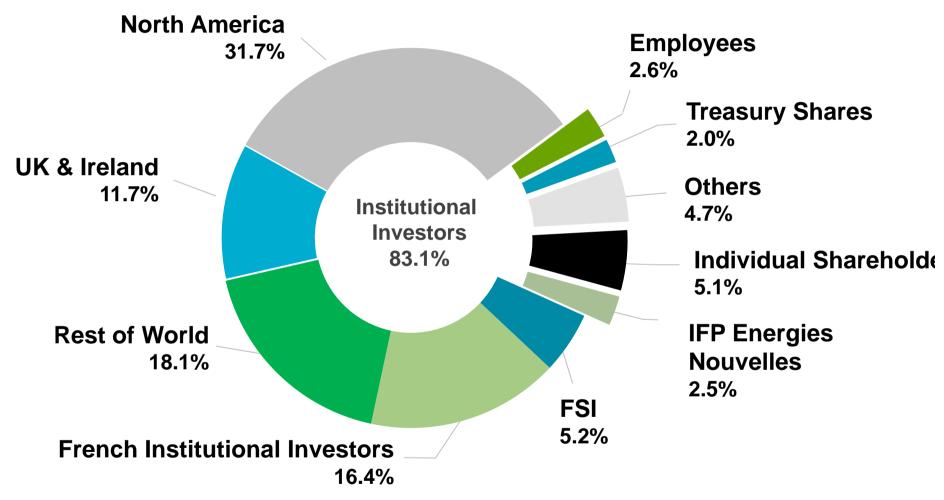
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# Technip in Brazil: Steady Development to Provide Unmatched Local Content





## **Shareholding Structure, November 2012**



**Listed on NYSE Euronext Paris** 





## **Technip's Share Information**



ISIN: FR0000131708

Bloomberg: TEC FP Reuters: TECF.PA SEDOL: 4874160

**OTC ADR ISIN: US8785462099** 

**ADR: TKPPY** 

**Convertible Bonds:** 

OCEANE 2010 ISIN: FR0010962704 OCEANE 2011 ISIN: FR0011163864

**Private Placement Notes: ISIN: FR0010828095** 









### Technip has a sponsored Level 1 ADR

Bloomberg ticker: TKPPY

CUSIP: 878546209

OTC ADR ISIN: US8785462099

Depositary bank: Deutsche Bank Trust Company Americas

Depositary bank contacts:

ADR broker helpline: +1 212 250 9100 (New York)

+44 207 547 6500 (London)

e-mail: adr@db.com

ADR website: www.adr.db.com

Depositary bank's local custodian: Deutsche Bank Amsterdam

