

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 8-K  
CURRENT REPORT

Pursuant to Section 13 or 15 (d) of the  
Securities Exchange Act of 1934

Date of Report (Date of earliest event reported)  
September 6, 2001

FMC TECHNOLOGIES, INC.

(Exact name of registrant as specified in its charter)

Delaware	1-16489	36-4412642
(State or other jurisdiction of incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)

200 East Randolph Drive, Chicago, Illinois 60601  
(Address of principal executive offices) (Zip Code)

(312) 861-6000  
Registrant's telephone number,  
including area code

PAGE 2

Item 9. Regulation FD Disclosure. The Lehman Brothers CEO Energy Conference was held on September 6, 2001 in New York, NY. A slide presentation made at the meeting by Joseph H. Netherland, CEO and President, FMC Technologies, Inc., is attached hereto as an exhibit to this report. These slides may also be accessed at the company's website ([www.fmctechnologies.com](http://www.fmctechnologies.com)). The posting and furnishing of this information is not intended to, and does not, constitute a determination by FMC Technologies, Inc. that the information is material or that investors should consider this information before deciding to buy or sell FMC Technologies, Inc. securities.

Item 7. Financial Statements and Exhibits.

(c) Exhibits. The following exhibit is furnished as part of this report:

Exhibit Number	Description	Presenter
Exhibit 99a	Information about FMC Technologies, Inc. presented at Lehman Brothers CEO Energy Conference	Joseph H. Netherland

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

FMC TECHNOLOGIES, INC.

By /s/ Jeffrey W. Carr

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Jeffrey W. Carr  
Vice President, General  
Counsel and Secretary

Date: September 6, 2001

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 Title/Intro. Slide

[LEHMAN BROTHERS LOGO]

CEO ENERGY CONFERENCE

FMC TECHNOLOGIES

 JOSEPH H. NETHERLAND  
 CEO AND PRESIDENT
 

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## Slide 1

These slides and the accompanying presentations contain "forward-looking statements," which represent management's best judgment as of the date hereof based on information currently available. Actual results of the Company may differ materially from those contained in the forward-looking statements. Additional information concerning factors that may cause results to materially differ from those in the forward-looking statements is contained in the Company's periodic reports filed under the Securities Exchange Act of 1934 and Registration Statement on Form S-1, as amended. The Company undertakes no obligation to update or revise these forward-looking statements to reflect new events or uncertainties.

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## Slide 2

## Investment Highlights

- . Premier late-cycle oilfield services business focused on deepwater
  - . Strong industry positions based on leading technologies (#1 or #2 in all major products)
  - . Leader in subsea production systems
    - Leader in subsea tree installations and awards
    - Strong customer relationships with leading offshore producers
  - . Proven track record of growth
  - . Experienced management team
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## Slide 3

[Photos of Energy Production and Processing Systems; FoodTech and Airport Systems]

## Powerful Combination of Leading Businesses

. Strong Growth (CAGR 1994 - 2000)	Revenue -----	EBITDA / (1) / -----
Production Systems	16.2%	49.7%
Processing Systems	11.6%	42.4%
	-----	-----
Energy Systems	14.5%	46.3%
FoodTech	10.4%	25.2%
Airport Systems	12.5%	39.6% / (2) /

/(1)/ EBITDA from continuing operations w/ allocated overhead.

/(2)/ Airport CAGR shown excluding overhead.

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Slide 4

Energy Systems  
Demonstrated Growth  
[2 column graphs]

Graph #1  
Sales (\$M)

1994	\$	460
1995	\$	769
1996	\$	949
1997	\$	1,144
1998	\$	1,321
1999	\$	1,129
2000	\$	1,037

14.5% CAGR

Graph #2  
EBITDA (\$M) (1)

1994	\$	9
1995	\$	18
1996	\$	47
1997	\$	98
1998	\$	109
1999	\$	106
2000	\$	83

46.3% CAGR

(1) Includes allocated corporate overhead  
EBITDA is from continuing operations

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Slide 5

[Color Illustrations]

Metering & Control Systems  
Surface Well Systems  
Subsea Drilling Systems  
Light Well Intervention  
Tension Leg Platforms  
Floating Production Storage & Offloading Vessels  
Turret Mooring Systems  
Standard Subsea Trees  
Subsea Processing  
Smart Well Control Systems  
Subsea Template Systems  
ROV Tie-In Systems  
Subsea Manifold  
Guidelineless Deepwater Trees

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Slide 6

Energy Systems  
Leading Technologies

[6 color photos]  
Subsea Tree with Controls

Subsea Manifolds  
 FPSO/Turret Mooring System  
 Fluid Control Products  
 Surface/TLP Well Systems  
 Loading Systems

Slide 7

Energy Systems  
 Leading Industry Positions

Industry Position

Subsea systems	1
Floating Production (Mooring Systems)	2
Surface	2
Fluid Control	1
Loading Systems	1
Measurement Solutions	2

Source: Simmons & Co. International, Boston Consulting Group, Spears and Associates, Quest, FMC Technologies Internal

Slide 8

[Chart]

Industry Leading Subsea Technology

1977	Enchova	EN-1RJS	124m	ABB	406 ft
1980	Bonito	RJS-39	189m	FMC	619 ft
1983	Pirauna	RJS-232	293m	Kvaerner	961 ft
1985	Marimba	RJS-284	383m	FMC	1,256 ft
1988	Marimba	RJS-376D	492m	FMC	1,613 ft
1988	Placid Green	Canyon 31	684m	ABB	2,244 ft
1992	Marlim	MRL-9	781m	FMC	2,561 ft
1994	Marlim	MRL-4	1027m	FMC	3,368 ft
1997	Shell Mensa		1618m	FMC	5,308 ft
1997	Marlim Sul	MLS-3	1709m	ABB	5,605 ft
1999	Roncador	RJS-436	1853m	FMC	6,080 ft
2000	Petrobras	Roncador	1877m	ABB	6,157 ft

Slide 9

[Area Chart]

Rapidly Growing Subsea Tree Market

Number of Installed Trees/Year

	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
Asia Pacific	24	6	22	4	4	24	2	8	19	32	44
North Sea	65	63	57	47	53	113	92	77	69	61	58
Brazil	13	16	28	26	35	50	22	35	42	48	56
Gulf of Mexico	11	18	15	23	18	29	28	32	37	50	62
W. Africa	10	1	14	13	4	13	44	48	55	69	80

17.0% CAGR 2000 - 2004

Sources: Quest Offshore and Douglas Westwood

Slide 10

Gulf of Mexico Deepwater Capex

2000 to 2005 (\$12B)

[Pie Chart]

BP	25%
ExxonMobil	10%

Shell	19%
Kerr McGee	5%
Marathon	2%
Chevron Texaco	6%
Mariner	4%
TotalFinaElf	5%
All Others	24%

Source: Oil & Gas Journal

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Slide 11 (Pie Chart)  
W. Africa Deepwater Capex  
2000 to 2005 (\$23.5B)

BP	3%
Chevron Texaco	17%
Shell	9%
Triton	4%
ExxonMobil	23%
Statoil	3%
TotalFinaElf	41%

Source: Douglas Westwood

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Slide 12  
[Pie Chart]

Brazil Deepwater Capex  
2000 to 2005 (\$14B)

Petrobras	70%
Agip	2%
BP	3%
Amerada Hess	2%
Chevron Texaco	3%
Coastal	2%
Devon	2%
Enterprise	4%
ExxonMobil	2%
Kerr McGee	2%
Shell	3%
TotalFinaElf	3%
Unocal	2%

Source: Brazil Energy

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Slide 13  
[Bar Graph]

Alliances with Leading Offshore Producers  
Subsea Completions by Operator 2001 to 2006

Completions:

	Number of completions
	-----
	(approximate plot points on graph)
TotalFinalElf*	325
Petrobras*	298
BP*	230
Royal Dutch/Shell*	180
ExxonMobil*	145
ChevronTexaco	143
Norsk Hydro*	125
Statoil*	80
Conoco*	50
BHP Petroleum	48
Marathon Oil	47

PetroCanada*	46
Sakhalin Coop	46
Wapet	46
Murphy Oil	46
Anadarko*	46
Enterprise Oil	45
Woodside Petroleum*	45
Triton Energy	45
Unocal*	45
Kerr-McGee*	43
BritGas E&P	42
INPEX	41
Amerada-Hess	41
Mariner Energy	41
Husky Oil	40
Pemex	37
Phillips*	37
Agip*	37

\* Predominantly FMC accounts

Source: Quest Offshore

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Slide 14

FoodTech

Leading Technologies

	Industry Position -----
Citrus Extractors	1
Convenience Food Systems	2
Freezing Technologies	1
Sterilization Technologies	1

[3 Photos: Spiral Freezer; Citrus Extractor; Flat Product Freezer]

Sources: McKinsey, FMC Technologies Internal

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Slide 15

Airport Systems

Leading Technologies

	Industry Position -----
Cargo Loaders	1
Passenger Boarding Bridges	1

[3 Photos: Military Loader, Passenger Boarding Bridge; Commercial Loader]

Sources: McKinsey, FMC Technologies Internal

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Slide 16

Financial Summary

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Slide 17

[Bar Graph]

Demonstrated Growth

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11.4% CAGR  
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Sales (\$M)

Energy Businesses/Airport Systems/FoodTech [intercompany eliminations not shown]

	Total	Energy Businesses	Airport Systems	FoodTech
	-----	-----	-----	-----
1994	\$ 980	\$ 460	\$132	\$316
1995	\$1,362	\$ 769	\$207	\$307
1996	\$1,690	\$ 949	\$257	\$470
1997	\$2,032	\$1,144	\$310	\$581
1998	\$2,186	\$1,321	\$320	\$549
1999	\$1,953	\$1,129	\$291	\$537
2000	\$1,875	\$1,037	\$267	\$573

Slide 18

[Bar Graph]

Demonstrated Growth

EBITDA (\$M)

-----  
37.8% CAGR  
-----

	Total	Energy Businesses	Airport Systems	FoodTech
	-----	-----	-----	-----
1994	\$ 24	\$ 9	\$(4)	\$18
1995	\$ 53	\$ 18	\$10	\$25
1996	\$100	\$ 47	\$16	\$31
1997	\$177	\$ 98	\$23	\$57
1998	\$194	\$109	\$27	\$58
1999	\$181	\$106	\$11	\$65
2000	\$165	\$ 83	\$13	\$69

From continuing operations; includes allocated corporate overhead

Shown excluding special charges  
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Slide 19

Pro Forma Historical Perspective

(Earnings per share data)

Unaudited

[GRAPH]

1996	0.19
1997	1.01
1998	1.21
1999	1.12
2000	0.97
2001E	0.91



2001 Data include actual results for Q1 & Q2 and FirstCall Estimate for full year

Pro Forma Assumptions:

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 \$305.1M debt at 6% interest cost each year  
 27% tax rate  
 66M fully diluted shares outstanding  
 Excludes asset impairments and restructuring and other costs and the cumulative effect of changes in accounting principle.  
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Slide 20

Late Cycle Oilfield Services Business  
 [Line Graph]  
 (Backlog dollars in millions)

Dec 96	657
Mar 97	670
June 97	693
Sep 97	728
Dec 97	750
Mar 98	1,056
June 98	993
Sep 98	1,054
Dec 98	878
Mar 99	781
June 99	692
Sep 99	618
Dec 99	593
Mar 00	528
June 00	490
Sep 00	480
Dec 00	425
Mar 01	546
June 01	635

Slide 21

High Return on Capital  
 Year 2000

	% With Goodwill		% Without Goodwill		
	Return on Sales (Net Inc./Sales)	Capital Turns (Sales/Avg.Cap.Emp)	Return on Capital (Net Inc./Avg.Cap.Emp.)	Capital Turns (Sales/Avg.Cap.Emp)	Return on Capital (Net Inc./Avg.Cap.Emp.)
Baker Hughes Inc	6.0	90	5.4	124	7.4
Cooper Cameron	6.8	125	8.5	166	11.3
Dril-Quip	6.9	94	6.5	94	6.5
Halliburton	2.1	149	3.1	163	3.4
Schlumberger	9.5	75	7.2	85	8.1
Smith International	3.5	212	7.4	306	10.7
Varco International	6.2	115	7.1	163	10.1
Weatherfold International	2.0	63	1.3	97	1.9
Median	4.2	109	4.5	164	6.9
FMC Technologies	4.1	195	8.1	315	13.0

Unlevered Net Income adjusted to exclude special & one time charges

Sources: Compustat, FMC Technologies Internal

Slide 22

## Conclusion

- . Pursue innovation and technology
  - . Provide technology driven, mission critical products and services
  - . Focus on high growth sectors
  - . Maintain and expand alliances with industry leaders
  - . Focus on growth in profits and return on capital
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