

Q3 2025 Earnings Presentation

October 23, 2025

Disclaimer

Forward-looking statements

This communication contains “forward-looking statements” as defined in Section 27A of the United States Securities Act of 1933, as amended, and Section 21E of the United States Securities Exchange Act of 1934, as amended. Forward-looking statements usually relate to future events, market growth, and recovery, growth of our New Energy business and anticipated revenues, earnings, cash flows, or other aspects of our operations or operating results. Forward-looking statements are often identified by words such as “commit,” “guidance,” “confident,” “believe,” “expect,” “anticipate,” “plan,” “intend,” “foresee,” “should,” “would,” “could,” “may,” “will,” “likely,” “predicated,” “estimate,” “outlook,” and similar expressions, including the negative thereof. The absence of these words, however, does not mean that the statements are not forward-looking. These forward-looking statements are based on our current expectations, beliefs, and assumptions concerning future developments and business conditions and their potential effect on us. While management believes these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting us will be those that we anticipate. All of our forward-looking statements involve risks and uncertainties (some of which are significant or beyond our control) and assumptions that could cause actual results to differ materially from our historical experience and our present expectations or projections, including unpredictable trends in the demand for and price of oil and natural gas; competition and unanticipated changes relating to competitive factors in our industry, including ongoing industry consolidation; our inability to develop, implement and protect new technologies and services and intellectual property related thereto; the cumulative loss of major contracts, customers or alliances and unfavorable credit and commercial terms of certain contracts; disruptions in the political, regulatory, economic and social conditions, or public health crisis in the countries where we conduct business; unexpected geopolitical events, armed conflicts, and terrorism threats; the refusal of the Depository Trust Company to act as depository and clearing agency for our shares; the impact of our existing and future indebtedness; a downgrade in our debt rating; the risks caused by our acquisition and divestiture activities; additional costs or risks from increasing scrutiny and expectations regarding sustainability matters; uncertainties related to our investments, including those related to energy transition; the risks caused by fixed-price contracts; our failure to timely deliver our backlog; our reliance on subcontractors, suppliers and our joint venture partners; a failure or breach of our IT infrastructure or that of our subcontractors, suppliers or joint venture partners, including as a result of cyber-attacks; risks of pirates and maritime conflicts endangering our maritime employees and assets; any delays and cost overruns of capital asset construction projects for vessels and manufacturing facilities; potential liabilities inherent in the industries in which we operate or have operated; our failure to comply with existing and future laws and regulations, including those related to environmental protection, climate change, health and safety, labor and employment, import/export controls, currency exchange, bribery and corruption, taxation, privacy, data protection and data security; uninsured claims and litigation against us; the additional restrictions on dividend payouts or share repurchases as an English public limited company; tax laws, treaties and regulations and any unfavorable findings by relevant tax authorities; significant changes or developments in U.S. or other national trade policies, including tariffs and the reactions of other countries thereto; potential departure of our key managers and employees; adverse seasonal, weather, and other climatic conditions; unfavorable currency exchange rates; risk in connection with our defined benefit pension plan commitments; and our inability to obtain sufficient bonding capacity for certain contracts, and other risks as discussed in Part I, Item 1A, “Risk Factors” of our Annual Report on Form 10-K for the fiscal year ended December 31, 2024 and our other reports subsequently filed with the Securities and Exchange Commission.

We caution you not to place undue reliance on any forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any of our forward-looking statements after the date they are made, whether as a result of new information, future events or otherwise, except to the extent required by law.

Operational highlights and financial results

Q3 2025 Highlights

- Total Company inbound of \$2.6 billion, with 15 of past 16 quarters achieving a book-to-bill above 1.0x
- Subsea orders of \$2.4 billion; four announced awards reflect continued strength in South America
- Commercial success reinforces confidence in delivering more than \$10 billion of Subsea orders in 2025
- Cash flow from operations of \$525 million; free cash flow of \$448 million
- Shareholder distributions of \$271 million; share repurchase authorization increased by \$2 billion
- Free cash flow guidance increased to a range of \$1.3 – 1.45 billion for the full year
- Initiated Subsea financial guidance for 2026

\$2.6b

Inbound orders

\$16.8b

Backlog

\$531m

Adjusted EBITDA
excluding F/X

\$448m

Free cash flow

Q3 2025 Segment results

Subsea

<i>In \$ millions</i>	3Q25	2Q25	3Q24	QoQ		YoY	
Revenue	2,319	2,216	2,028	▲	5%	▲	14%
Adjusted EBITDA	506	483	371	▲	5%	▲	36%
Adjusted EBITDA margin	21.8%	21.8%	18.3%		0 bps	▲	350 bps
Inbound orders	2,382	2,553	2,463	▼	-7%	▼	-3%
Backlog	16,038	15,810	13,732	▲	1%	▲	17%

- Revenue improved 5% sequentially, largely driven by increased project activity – particularly iEPCI™ projects – in Africa, the Americas, and Australia. This was partially offset by reduced project activity in Norway.
- Adjusted EBITDA of \$506 million increased 5% sequentially, due to higher project activity.

Surface Technologies

<i>In \$ millions</i>	3Q25	2Q25	3Q24	QoQ		YoY	
Revenue	328	318	320	▲	3%	▲	2%
Adjusted EBITDA	54	52	49	▲	3%	▲	10%
Adjusted EBITDA margin	16.4%	16.4%	15.3%		0 bps	▲	110 bps
Inbound orders	267	278	321	▼	-4%	▼	-17%
Backlog	775	836	967	▼	-7%	▼	-20%

- Revenue increased 3% sequentially, primarily driven by higher activity in the North Sea and Asia Pacific, partially offset by lower activity in North America.
- Adjusted EBITDA of \$54 million improved 3% sequentially due to higher activity in international markets.

2025 Full-year financial guidance¹

As of October 23, 2025

Subsea

- Revenue in a range of \$8.4 – 8.8 billion
- Adjusted EBITDA margin in a range of 19 – 20%

Surface Technologies

- Revenue in a range of \$1.2 – 1.35 billion
- Adjusted EBITDA margin in a range of 16 – 16.5%

Corporate and Other

- Corporate expense, net \$115 – 125 million (excludes charges and credits)
- Net interest expense \$45 – 55 million
- Effective tax rate 28 – 32%
- Capital expenditures approximately \$340 million
- Free cash flow² \$1.3 – 1.45 billion

¹ Our guidance measures of adjusted EBITDA margin, free cash flow and adjusted corporate expense, net are non-GAAP financial measures. We are unable to provide a reconciliation to comparable GAAP financial measures on a forward-looking basis without unreasonable effort because of the unpredictability of the individual components of the most directly comparable GAAP financial measure and the variability of items excluded from each such measure. Such information may have a significant, and potentially unpredictable, impact on our future financial results.

² Free cash flow is calculated as cash flow from operations less capital expenditures.

Subsea opportunities over next 24 months*

Project values

\$250m to \$500m

\$500m to \$1,000m

Above \$1,000m

bp
Tiber

bp
Guadalupe

bp
Kaskida – West Bump

Shell
Leopard

Repsol
Block 29

Petrobras
Sergipe Deep Water

Petrobras
Revitalization Fields

Karoon
Neon

Petrobras
Atapu 2

Petrobras
Sepia 2

Petrobras
Buzios 12

Cenovus
North White Rose Ext.

ExxonMobil
Longtail (Phase 8)

Vår Energi
Gjøa Nord/Cerisa/Ofelia

Shell
Puffin

Ithaca
Tornado

Equinor
Grosbeak and Ringvei

Equinor
Heidrun Extension

Chevron
Aphrodite

Mellitah
Bahr Essalam

Shell
Bonga SW

TotalEnergies
ACCE

TotalEnergies
Preowei

Eni
Coral North

Cairn
KG Deepwater

ONGC
KG-DWN-98/2 Cluster 3

TotalEnergies
Venus

bp
Tortue

Eni
Baleine Phase 3

Eni
Northern Hub

Eni
Gendalo/Gandang

Mubadala
Tangkulo

Petronas
Kelidang

Eni
Maha

Woodside
Browse Phase 1

Chevron
Gorgon Stage 3

Q3 2025 Updates – Subsea opportunities

Project values

\$250m to \$500m

\$500m to \$1,000m

Above \$1,000m

Projects added

Ithaca

Tornado

Cenovus

North White Rose Ext.

Cairn

KG Deepwater

Projects removed

PTTEP

Block H

ExxonMobil

Hammerhead (Phase 7)

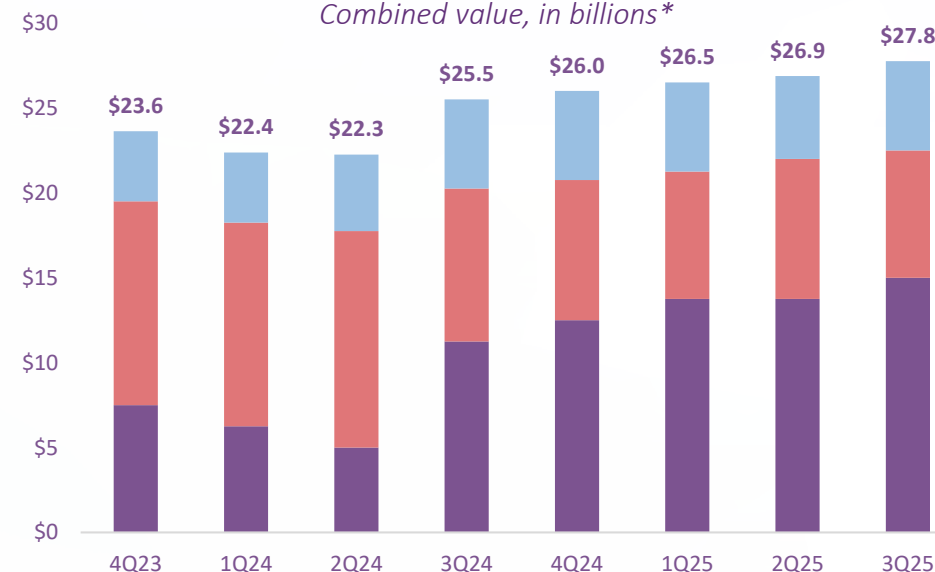
Projects with revised scope

Equinor

Grosbeak and Ringvei
(Previously \$500m to \$1,000m)

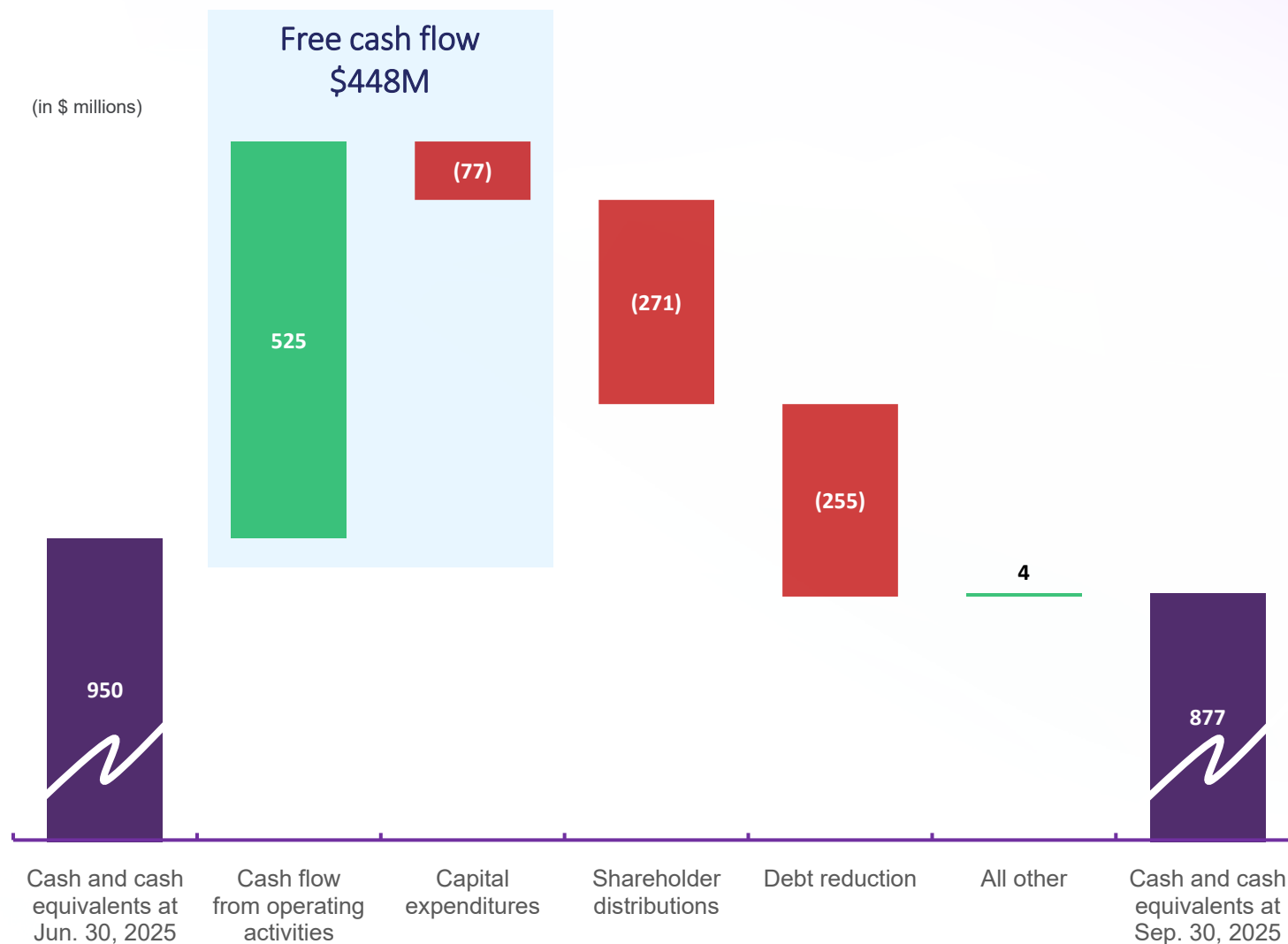
Subsea opportunities in the next 24 months

Combined value, in billions*



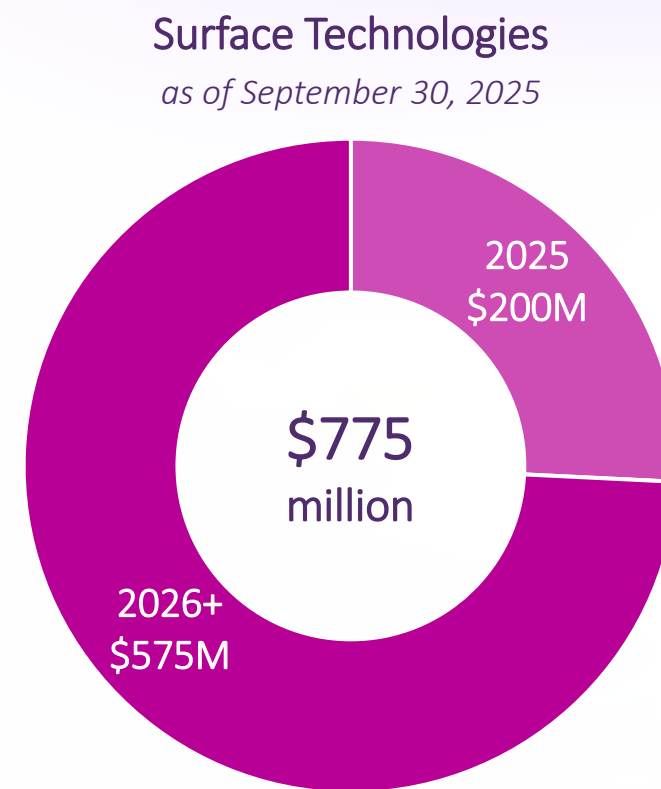
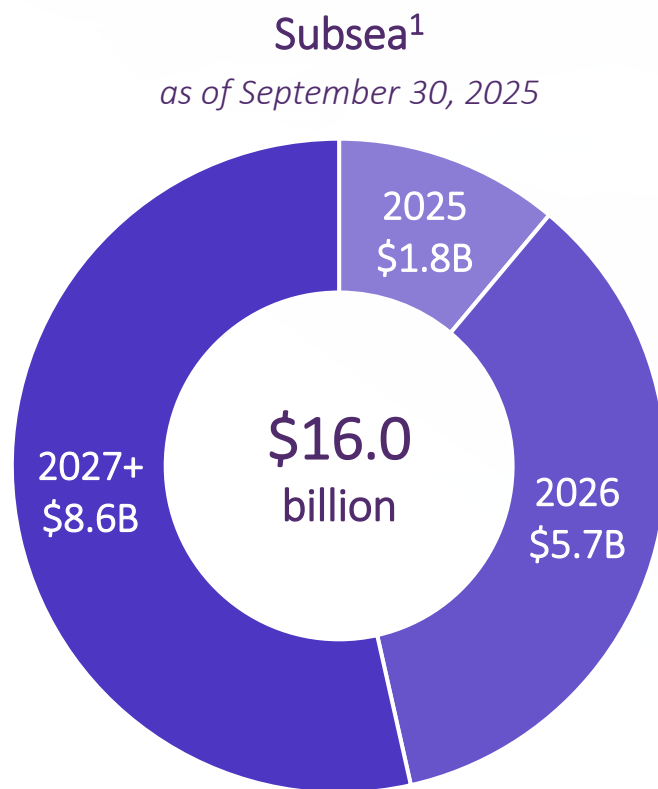
* Value represents mid-point of range; \$1,250m used for projects identified as 'Above \$1,000m'

Q3 2025 Cash flow and net cash



Net Cash	
(In millions, unaudited)	
	September 30, 2025
Cash and cash equivalents	\$ 877
Short-term debt and current portion of long-term debt	(34)
Long-term debt, less current portion	(404)
Net cash	\$ 439

Backlog scheduling provides visibility



¹ Backlog does not capture all revenue potential for Subsea Services

Appendix

Glossary

Term	Definition	Term	Definition
CCS	Carbon capture and storage	iFEED [®]	integrated Front-End Engineering and Design
CTO	Configure-to-Order	iLOF [™]	integrated Life of Field
ESG	Environmental, social, and governance	LNG	Liquefied natural gas
FID	Final investment decision	MMb/d	Million barrels per day
F/X	Foreign exchange	Mtpa	Million metric ton per annum
HPHT	High-pressure, high-temperature	NAM	North America
HSE	Health, safety, and environment	PSI	Pounds per square inch
iEPCI [™]	integrated Engineering, Procurement, Construction, and Installation	ROV	Remotely operated vehicle

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, except per share data, unaudited)

Exhibit 6

In addition to financial results determined in accordance with U.S. generally accepted accounting principles (GAAP), the third quarter 2025 Earnings Release also includes non-GAAP financial measures (as defined in Item 10 of Regulation S-K of the Securities Exchange Act of 1934, as amended) and describes performance on a year-over-year or sequential basis. Net income attributable to TechnipFMC plc, excluding charges and credits, as well as measures derived from it (including Diluted EPS, excluding charges and credits; Earnings before net interest expense, income taxes, depreciation and amortization, excluding charges and credits (“Adjusted EBITDA”)); and Adjusted EBITDA, excluding foreign exchange gains or losses, net; Adjusted EBITDA margin; Adjusted EBITDA margin, excluding foreign exchange, net); Corporate expense, net; Foreign exchange, net and other, excluding charges and credits; net cash (debt); and free cash flow are non-GAAP financial measures.

Non-GAAP adjustments are presented on a gross basis and the tax impact of the non-GAAP adjustments is separately presented in the applicable reconciliation table. Estimates of the tax effect of each adjustment is calculated item by item, by reviewing the relevant jurisdictional tax rate to the pretax non-GAAP amounts, analyzing the nature of the item and/or the tax jurisdiction in which the item has been recorded, the need of application of a specific tax rate, history of non-GAAP taxable income positions (i.e. net operating loss carryforwards) and concluding on the valuation allowance positions.

Management believes that the exclusion of charges, credits and foreign exchange impacts from these financial measures provides a useful perspective on the Company’s underlying business results and operating trends, and a means to evaluate TechnipFMC’s operations and consolidated results of operations period-over-period. These measures are also used by management as performance measures in determining certain incentive compensation. The foregoing non-GAAP financial measures should be considered by investors in addition to, not as a substitute for or superior to, other measures of financial performance prepared in accordance with GAAP. The following is a reconciliation of the most comparable financial measures under GAAP to the non-GAAP financial measures.

	Three Months Ended			Nine Months Ended	
	September 30, 2025	June 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024
Net income attributable to TechnipFMC plc	\$ 309.7	\$ 269.5	\$ 274.6	\$ 721.2	\$ 618.2
Charges and (credits):					
Restructuring, impairment and other charges	3.1	16.4	3.8	20.7	11.2
Gain on disposal of Measurement Solutions business	—	—	—	—	(75.2)
Tax on charges and (credits)	(0.7)	(0.4)	2.1	(1.4)	12.8
Adjusted net income attributable to TechnipFMC plc	<u>\$ 312.1</u>	<u>\$ 285.5</u>	<u>\$ 280.5</u>	<u>\$ 740.5</u>	<u>\$ 567.0</u>
Weighted diluted average shares outstanding	415.7	420.5	438.8	422.8	441.9
Reported earnings per share - diluted	\$ 0.75	\$ 0.64	\$ 0.63	\$ 1.71	\$ 1.40
Adjusted earnings per share - diluted	\$ 0.75	\$ 0.68	\$ 0.64	\$ 1.75	\$ 1.28

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL
MEASURES

Exhibit 7

(In millions, unaudited)

	Three Months Ended			Nine Months Ended	
	September 30, 2025	June 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024
Net income attributable to TechnipFMC plc	\$ 309.7	\$ 269.5	\$ 274.6	\$ 721.2	\$ 618.2
(Income) loss attributable to non-controlling interests	1.2	(1.2)	3.8	1.3	7.4
Provision (benefit) for income tax	76.1	106.5	(6.0)	269.6	102.9
Net interest expense	10.6	14.4	15.9	34.9	50.0
Depreciation and amortization	118.2	115.2	94.0	335.9	285.6
Restructuring, impairment and other charges	3.1	16.4	3.8	20.7	11.2
Gain on disposal of Measurement Solutions business	—	—	—	—	(75.2)
Adjusted EBITDA	\$ 518.9	\$ 520.8	\$ 386.1	\$ 1,383.6	\$ 1,000.1
Foreign exchange, net	12.5	(12.1)	3.1	12.5	25.3
Adjusted EBITDA, excluding foreign exchange, net	\$ 531.4	\$ 508.7	\$ 389.2	\$ 1,396.1	\$ 1,025.4

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, unaudited)

Exhibit 8

	Three Months Ended				
	September 30, 2025				
	Subsea	Surface Technologies	Corporate Expense	Foreign Exchange, net	Total
Revenue	\$ 2,319.2	\$ 328.1	\$ —	\$ —	\$ 2,647.3
Operating profit (loss), as reported (pre-tax)	\$ 401.3	\$ 36.8	\$ (28.0)	\$ (12.5)	\$ 397.6
Charges and (credits):					
Restructuring, impairment and other charges	1.8	1.3	—	—	3.1
Subtotal	1.8	1.3	—	—	3.1
Depreciation and amortization	102.5	15.7	—	—	118.2
Adjusted EBITDA	<u>\$ 505.6</u>	<u>\$ 53.8</u>	<u>\$ (28.0)</u>	<u>\$ (12.5)</u>	<u>\$ 518.9</u>
Foreign exchange, net	—	—	—	12.5	12.5
Adjusted EBITDA, excluding foreign exchange, net	<u><u>\$ 505.6</u></u>	<u><u>\$ 53.8</u></u>	<u><u>\$ (28.0)</u></u>	<u><u>\$ —</u></u>	<u><u>\$ 531.4</u></u>
Operating profit margin, as reported	17.3 %	11.2 %			15.0 %
Adjusted EBITDA margin	21.8 %	16.4 %			19.6 %
Adjusted EBITDA margin, excluding foreign exchange, net	21.8 %	16.4 %			20.1 %

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, unaudited)

Exhibit 8

	Three Months Ended June 30, 2025				
	Subsea	Surface Technologies	Corporate Expense	Foreign Exchange, net	Total
Revenue	\$ 2,216.3	\$ 318.4	\$ —	\$ —	\$ 2,534.7
Operating profit (loss), as reported (pre-tax)	\$ 380.3	\$ 23.4	\$ (26.6)	\$ 12.1	\$ 389.2
Charges and (credits):					
Restructuring, impairment and other charges	(1.8)	18.2	—	—	16.4
Subtotal	(1.8)	18.2	—	—	16.4
Depreciation and amortization	104.4	10.7	0.1	—	115.2
Adjusted EBITDA	<u>\$ 482.9</u>	<u>\$ 52.3</u>	<u>\$ (26.5)</u>	<u>\$ 12.1</u>	<u>\$ 520.8</u>
Foreign exchange, net	—	—	—	(12.1)	(12.1)
Adjusted EBITDA, excluding foreign exchange, net	<u><u>\$ 482.9</u></u>	<u><u>\$ 52.3</u></u>	<u><u>\$ (26.5)</u></u>	<u><u>\$ —</u></u>	<u><u>\$ 508.7</u></u>
Operating profit margin, as reported	17.2 %	7.3 %			15.4 %
Adjusted EBITDA margin	21.8 %	16.4 %			20.5 %
Adjusted EBITDA margin, excluding foreign exchange, net	21.8 %	16.4 %			20.1 %

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, unaudited)

Exhibit 8

	Three Months Ended September 30, 2024				
	Subsea	Surface Technologies	Corporate Expense	Foreign Exchange, net	Total
Revenue	\$ 2,028.1	\$ 320.3	\$ —	\$ —	\$ 2,348.4
Operating profit (loss), as reported (pre-tax)	\$ 288.8	\$ 33.7	\$ (31.1)	\$ (3.1)	\$ 288.3
Charges and (credits):					
Restructuring, impairment and other charges	—	3.8	—	—	3.8
Subtotal	—	3.8	—	—	3.8
Depreciation and amortization	82.2	11.6	0.2	—	94.0
Adjusted EBITDA	<u>\$ 371.0</u>	<u>\$ 49.1</u>	<u>\$ (30.9)</u>	<u>\$ (3.1)</u>	<u>\$ 386.1</u>
Foreign exchange, net	—	—	—	3.1	3.1
Adjusted EBITDA, excluding foreign exchange, net	<u><u>\$ 371.0</u></u>	<u><u>\$ 49.1</u></u>	<u><u>\$ (30.9)</u></u>	<u><u>\$ —</u></u>	<u><u>\$ 389.2</u></u>
Operating profit margin, as reported	14.2 %	10.5 %			12.3 %
Adjusted EBITDA margin	18.3 %	15.3 %			16.4 %
Adjusted EBITDA margin, excluding foreign exchange, net	18.3 %	15.3 %			16.6 %

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, unaudited)

Exhibit 10

	<u>September 30, 2025</u>	<u>June 30, 2025</u>	<u>September 30, 2024</u>
Cash and cash equivalents	\$ 876.6	\$ 950.0	\$ 837.5
Short-term debt and current portion of long-term debt	(33.6)	(271.2)	(310.5)
Long-term debt, less current portion	<u>(404.4)</u>	<u>(425.1)</u>	<u>(656.3)</u>
Net cash (debt)	<u>\$ 438.6</u>	<u>\$ 253.7</u>	<u>\$ (129.3)</u>

Net cash (debt) is a non-GAAP financial measure reflecting cash and cash equivalents, net of debt. Management uses this non-GAAP financial measure to evaluate our capital structure and financial leverage. We believe net cash is a meaningful financial measure that may assist investors in understanding our financial condition and recognizing underlying trends in our capital structure. Net cash should not be considered an alternative to, or more meaningful than, cash and cash equivalents as determined in accordance with U.S. GAAP or as an indicator of our operating performance or liquidity.

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, unaudited)

Exhibit 11

	Three Months Ended September 30,	Nine Months Ended September 30,	
	2025	2025	2024
Cash provided by operating activities	\$ 525.1	\$ 1,311.0	\$ 382.1
Capital expenditures	(77.3)	(222.7)	(155.4)
Free cash flow	<u>\$ 447.8</u>	<u>\$ 1,088.3</u>	<u>\$ 226.7</u>

Free cash flow, is a non-GAAP financial measure and is defined as cash provided by operating activities less capital expenditures. Management uses this non-GAAP financial measure to evaluate our financial condition. We believe free cash flow is a meaningful financial measure that may assist investors in understanding our financial condition and results of operations..

