TechnipFMC

Investor Relations Overview

July 2025

Disclaimer

Forward-looking statements

This communication contains “forward-looking statements” as defined in Section 27A of the United States Securities Act of 1933, as amended, and Section 21E of the United States Securities Exchange Act of 1934, as amended. Forward-looking statements usually relate to future events, market growth, and recovery, growth of our New Energy business and anticipated revenues, earnings, cash flows, or other aspects of our operations or operating results. Forward-looking statements are often identified by words such as “commit,” “guidance,” “confident,” “believe,” “expect,” “anticipate,” “plan,” “intend,” “foresee,” “should,” “would,” “could,” “may,” “will,” “likely,” “predicated,” “estimate,” “outlook,” and similar expressions, including the negative thereof. The absence of these words, however, does not mean that the statements are not forward-looking. These forward-looking statements are based on our current expectations, beliefs, and assumptions concerning future developments and business conditions and their potential effect on us. While management believes these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting us will be those that we anticipate. All of our forward-looking statements involve risks and uncertainties (some of which are significant or beyond our control) and assumptions that could cause actual results to differ materially from our historical experience and our present expectations or projections, including unpredictable trends in the demand for and price of oil and natural gas; competition and unanticipated changes relating to competitive factors in our industry, including ongoing industry consolidation; our inability to develop, implement and protect new technologies and services and intellectual property related thereto; the cumulative loss of major contracts, customers or alliances and unfavorable credit and commercial terms of certain contracts; disruptions in the political, regulatory, economic and social conditions, or public health crisis in the countries where we conduct business; unexpected geopolitical events, armed conflicts, and terrorism threats; the refusal of the Depository Trust Company to act as depository and clearing agency for our shares; the impact of our existing and future indebtedness; a downgrade in our debt rating; the risks caused by our acquisition and divestiture activities; additional costs or risks from increasing scrutiny and expectations regarding sustainability matters; uncertainties related to our investments, including those related to energy transition; the risks caused by fixed-price contracts; our failure to timely deliver our backlog; our reliance on subcontractors, suppliers and our joint venture partners; a failure or breach of our IT infrastructure or that of our subcontractors, suppliers or joint venture partners, including as a result of cyber-attacks; risks of pirates and maritime conflicts endangering our maritime employees and assets; any delays and cost overruns of capital asset construction projects for vessels and manufacturing facilities; potential liabilities inherent in the industries in which we operate or have operated; our failure to comply with existing and future laws and regulations, including those related to environmental protection, climate change, health and safety, labor and employment, import/export controls, currency exchange, bribery and corruption, taxation, privacy, data protection and data security; uninsured claims and litigation against us; the additional restrictions on dividend payouts or share repurchases as an English public limited company; tax laws, treaties and regulations and any unfavorable findings by relevant tax authorities; significant changes or developments in U.S. or other national trade policies, including tariffs and the reactions of other countries thereto; potential departure of our key managers and employees; adverse seasonal, weather, and other climatic conditions; unfavorable currency exchange rates; risk in connection with our defined benefit pension plan commitments; and our inability to obtain sufficient bonding capacity for certain contracts, and other risks as discussed in Part I, Item 1A, “Risk Factors” of our Annual Report on Form 10-K for the fiscal year ended December 31, 2024 and our other reports subsequently filed with the Securities and Exchange Commission.

We caution you not to place undue reliance on any forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any of our forward-looking statements after the date they are made, whether as a result of new information, future events or otherwise, except to the extent required by law.

Contents

1 Operational and financial highlights

2 Company overview

Section 1:
Operational and financial highlights

Q2 2025 Operational summary

Highlights

- Total Company inbound of $2.8 billion; Subsea orders of $2.6 billion (book-to-bill of 1.2x)
- Continued strength in Subsea inbound highlights importance of customer relationships and technology leadership; iEPCI™, Subsea Services, and direct awards together accounted for more than 80% of orders
- Subsea Services inbound orders represented one of the highest levels ever achieved
- Total Company backlog increased sequentially to $16.6 billion; Subsea backlog grew to $15.8 billion
- Restructuring in Surface Technologies related to business transformation; reduced North America footprint by 50% over past three years, while improving operating margins and driving cash flow higher

Takeaways

Subsea inbound exceeded revenue in 10 of the last 11 quarters

New strategic iEPCI™ alliance with Vår Energi for developments on the Norwegian Continental Shelf

Remain confident Subsea orders will exceed $10 billion in 2025

Q2 2025 Financial results

Sequential highlights

- Total Company revenue increased 13% to $2.5 billion, with growth in both segments
- Total Company adjusted EBITDA of $509 million, excluding the impact of foreign exchange
- Cash flow from operations of $344 million; free cash flow of $261 million
- Total shareholder distributions of $271 million, including $250 million of share repurchases
- Repaid 200 million euro of maturing debt; gross debt declined to $696 million
- Cash and cash equivalents of $950 million; net cash declined modestly to $254 million

$2.8B
Inbound orders

$16.6B
Backlog

$509M
Adjusted EBITDA excluding F/X

$261M
Free cash flow

Segment results

Subsea	2Q25	1Q25	2Q24	QoQ	YoY
Revenue	**2,216**	1,936	2,009	▲ *14%*	▲ *10%*
Adjusted EBITDA	**483**	335	357	▲ *44%*	▲ *35%*
Adjusted EBITDA margin	**21.8%**	17.3%	17.7%	▲ *450 bps*	▲ *410 bps*
Inbound orders	**2,553**	2,786	2,838	▼ *-8%*	▼ *-10%*
Backlog	**15,810**	14,946	12,926	▲ *6%*	▲ *22%*

Surface Technologies	2Q25	1Q25	2Q24	QoQ	YoY
Revenue	**318**	297	316	▲ *7%*	▲ *1%*
Adjusted EBITDA	**52**	47	46	▲ *12%*	▲ *14%*
Adjusted EBITDA margin	**16.4%**	15.7%	14.5%	▲ *70 bps*	▲ *190 bps*
Inbound orders	**278**	304	254	▼ *-8%*	▲ *9%*
Backlog	**836**	870	973	▼ *-4%*	▼ *-14%*

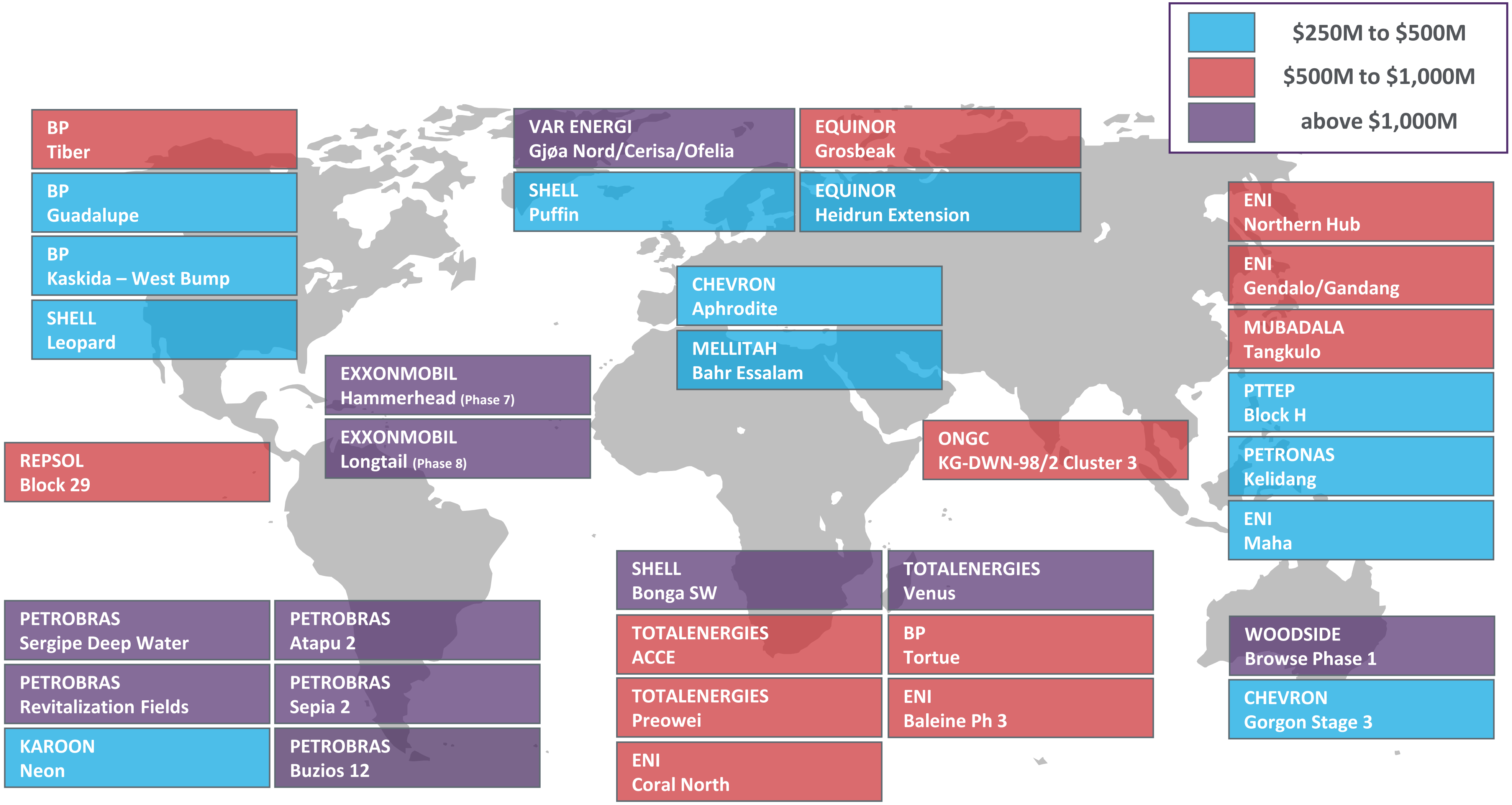
Subsea opportunities in the next 24 months[1]

PROJECT UPDATES

Added
- MUBADALA Tangkulo
- KAROON Neon
- CHEVRON Gorgon Stage 3

Change in Scope Value
- VAR ENERGI Gjøa Nord/Cerisa/Ofelia *(Previously $250M to $500M)*
- ENI Coral North *(Previously $250M to $500M)*

Removed
- PETROBRAS Buzios 11
- WOODSIDE Calypso
- MURPHY Paon



[1] July 2025 update; project values reflect potential subsea scope

2025 Full-year financial guidance[1] *As of April 24, 2025*

Subsea

- **Revenue** in a range of $8.4 – 8.8 billion
- **Adjusted EBITDA margin** in a range of 19 – 20%

Surface Technologies

- **Revenue** in a range of $1.2 – 1.35 billion
- **Adjusted EBITDA margin** in a range of 15 – 16%

TechnipFMC

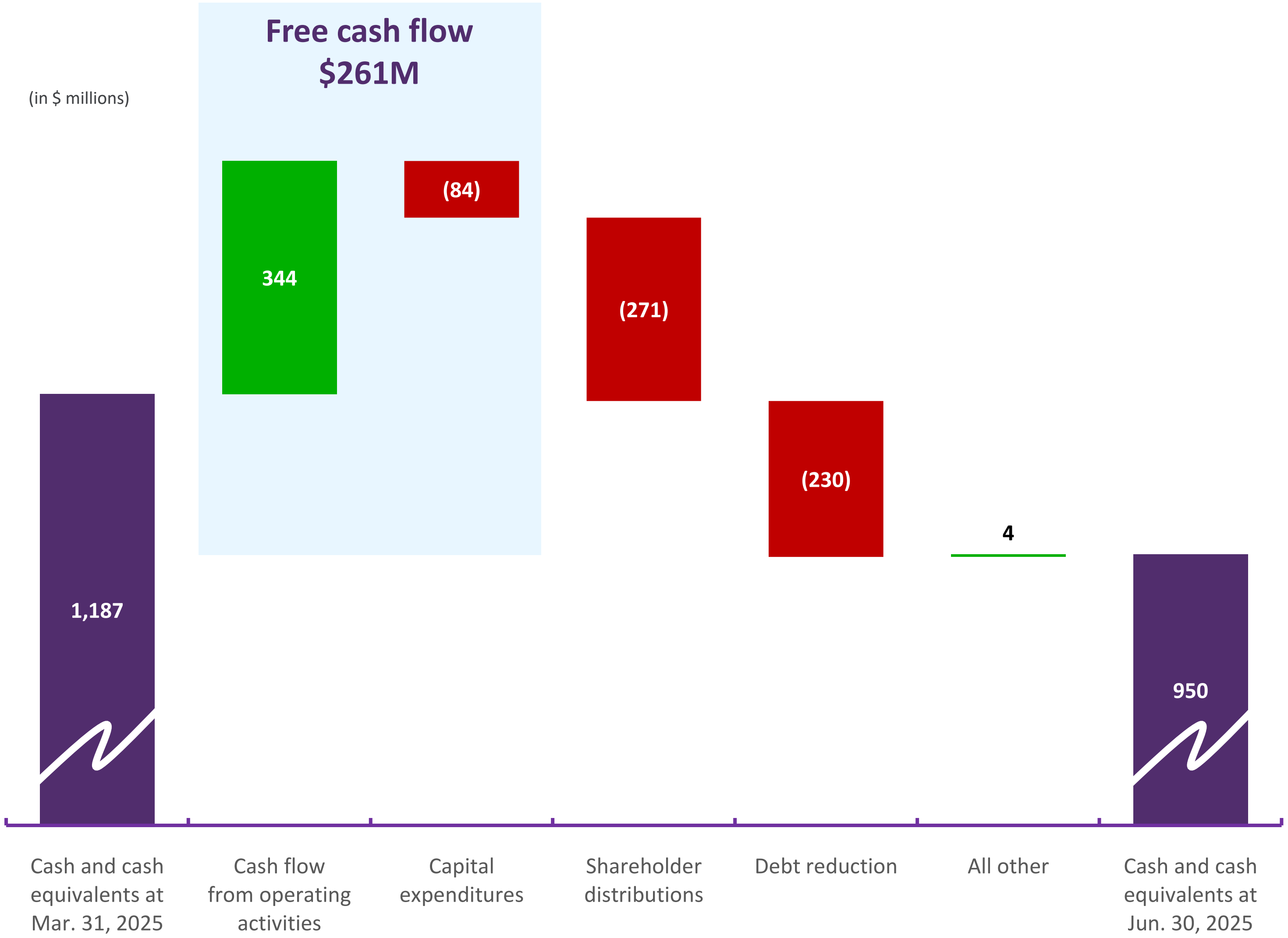
- **Corporate expense, net** $115 – 125 million (excludes charges and credits)
- **Net interest expense** $45 – 55 million
- **Effective tax rate** 28 – 32%
- **Capital expenditures** approximately $340 million
- **Free cash flow**[2] $1.0 – 1.15 billion

[1] Our guidance measures of adjusted EBITDA margin, free cash flow and adjusted corporate expense, net are non-GAAP financial measures. We are unable to provide a reconciliation to comparable GAAP financial measures on a forward-looking basis without unreasonable effort because of the unpredictability of the individual components of the most directly comparable GAAP financial measure and the variability of items excluded from each such measure. Such information may have a significant, and potentially unpredictable, impact on our future financial results.

[2] Free cash flow is calculated as cash flow from operations less capital expenditures.

Updated 7/25

Q2 2025 Cash flow and net cash



Net Cash

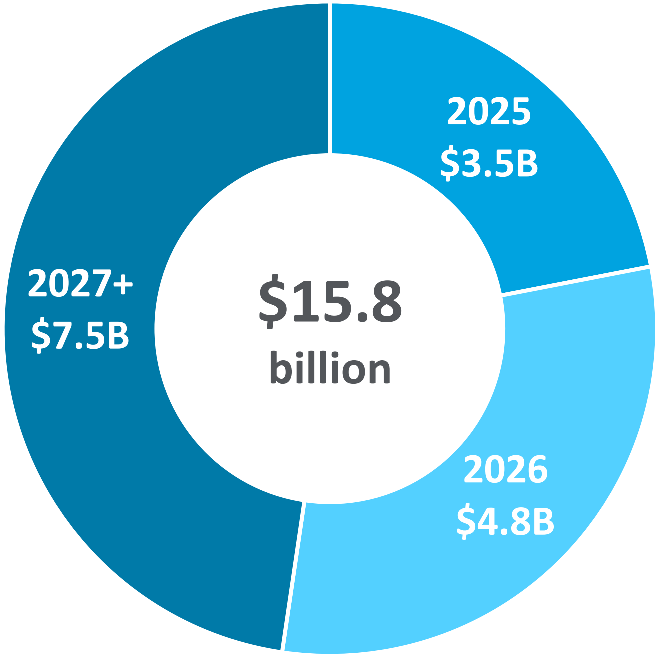
(In millions, unaudited)

	June 30, 2025
Cash and cash equivalents	$ 950
Short-term debt and current portion of long-term debt	(271)
Long-term debt, less current portion	(425)
Net cash	**$ 254**

Backlog scheduling provides visibility

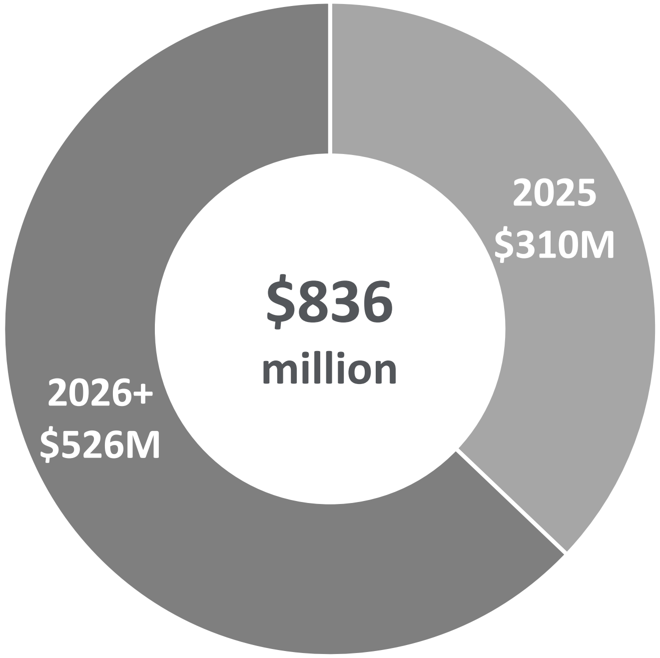
Subsea[1]

as of June 30, 2025



Surface Technologies

as of June 30, 2025



[1] Backlog does not capture all revenue potential for Subsea Services

Section 2:
Company overview

TechnipFMC snapshot

#1
Integrated solutions provider for the oil and gas industry

3
Pillars for Energy Transition *(Offshore floating renewables, GHG removal, Hydrogen)*

38
Countries with current operations

>90%
Total company international revenue *(Non-NAM land)*[1,2]

$9.5bn
Total company revenue[2]

$16.6bn
Total company backlog[3]

Note: financials shown on U.S. GAAP basis
1. International revenue includes total revenue for Subsea and revenue outside North America for Surface Technologies
2. LTM as of 6/30/25
3. As of 6/30/25. Backlog includes Subsea ($15.8bn consolidated) and Surface Technologies ($0.8bn)

Sustainability at TechnipFMC

Our sustainability approach is guided by our Core Values and Foundational Beliefs, which underpin our commitment to responsible corporate citizenship.

TechnipFMC Corporate Strategy

Technology | **Integration** | **Collaboration** | **Alliances** | **Execution**

Environmental

- Our clients' carbon footprint
- Renewable energy usage
- Our carbon footprint

Social

- Equal opportunity
- Community

Governance

- Leadership in HSE
- Responsible business behavior
- Board oversight

Safety | **Integrity** | **Quality** | **Respect** | **Sustainability**

TechnipFMC Foundational Beliefs

Our environmental focus on carbon reduction

50 by 30

Targeting 50% reduction in
Scope 1 and 2 **emissions by 2030**[1]

Wind

Hydro

Hybrid / Biofuels

1. Versus 2017 re-baseline

Technology leadership

Integration technologies

Subsea 2.0®

iProductionÅ

Using differentiated technologies to bring significant additional value as part of an integrated system

Digital and automation

NextGen subsea controls

Surface production automation

Applying Subsea digital and automation technologies to transform Surface Technologies

Robotics

Precision robotics for ROV

Subsea mechatronics

Utilizing mechatronics to transform subsea production system via robotic and mechanical systems integration

Overview of TechnipFMC segments

Subsea

Subsea products
- Trees, manifolds, control, templates, flowline systems, umbilicals and flexibles
- Subsea processing
- ROVs and manipulator systems

Subsea projects
- Field architecture, integrated design
- Engineering, procurement
- Installation using high-end fleet

Subsea services
- Drilling systems
- Asset management and production optimization

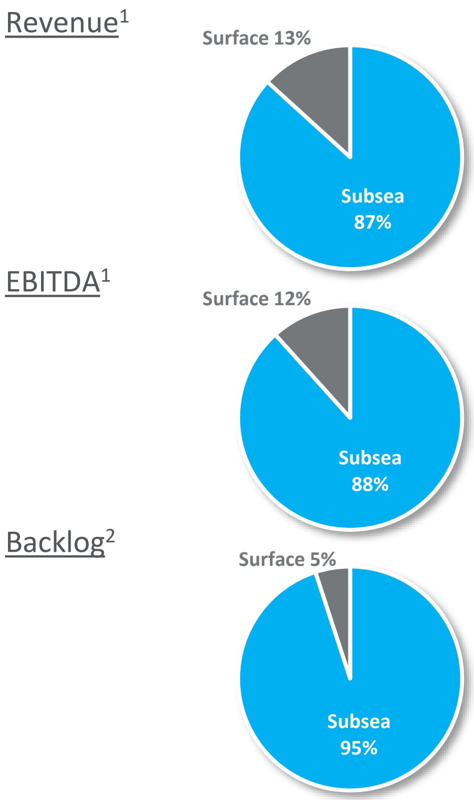
Revenue[1]	Adj. EBITDA[1]	Backlog[2]
$8,229mm	$1,527mm	$15,810mm

Surface Technologies

- Drilling, completion and production wellhead equipment, chokes, compact valves, manifolds and controls
- Treating iron, manifolds, and reciprocating pumps for stimulation and cementing
- Advanced separation and flow-treatment systems
- Flow metering products and systems
- Installation and maintenance services
- Frac-stack and manifold rental and operation services
- Flowback and well testing services

Revenue[1]	Adj. EBITDA[1]	Backlog[2]
$1,256mm	$202mm	$836mm

Financial contribution



1. LTM as of 6/30/25
2. As of 6/30/25

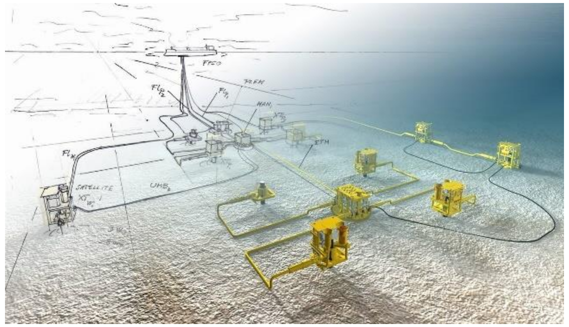
TechnipFMC

Subsea competitive strengths

Market leading positions built upon innovation and deep industry knowledge

Differentiated offering of integrated products, services: iFEED®, iEPCI™ and iLoF™

Technology advancements to drive greater efficiency and simplification

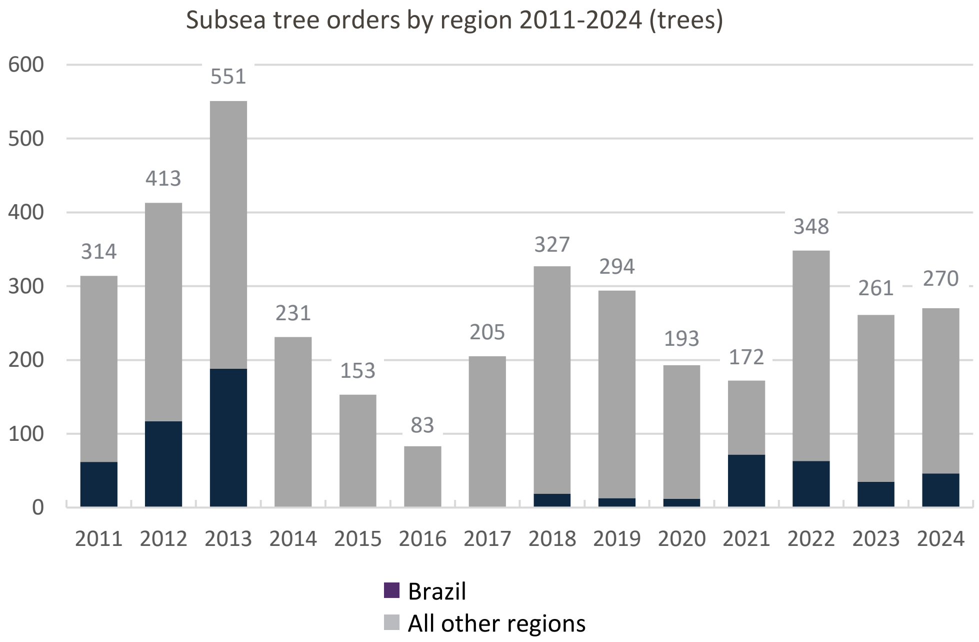


FEED Studies	Subsea Production Systems	Flexibles	Umbilicals	Installation	iEPCI™	Field Services

TechnipFMC

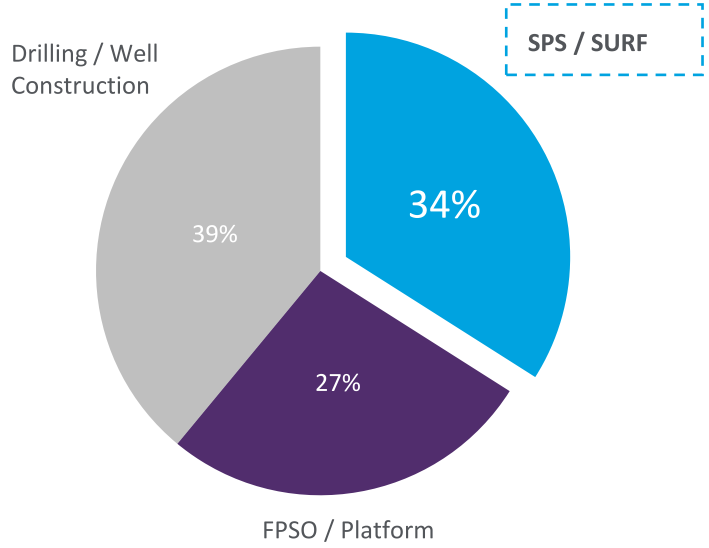
SPS / SURF – critical components of offshore development

Oil & gas industry has strong history of subsea tree orders



Source: Wood Mackenzie, March 2025

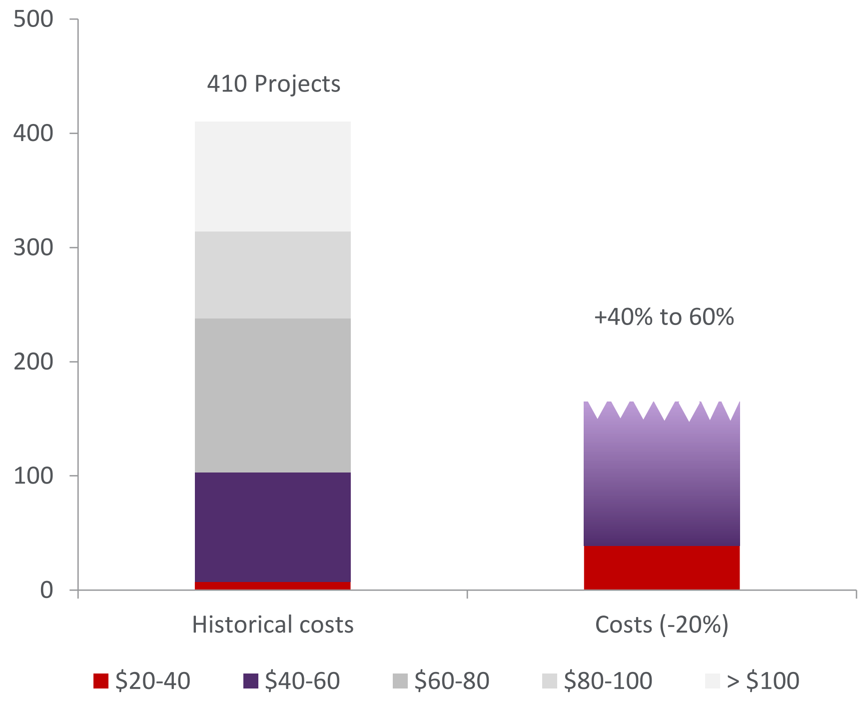
SPS / SURF is one of the largest components of project costs



Source: Morgan Stanley Research, TechnipFMC Internal Analysis

Improving project economics for deepwater projects

- More than 400 deepwater discoveries have yet to be developed
- Good progress on deepwater cost reductions with potential for additional savings
- Standardization, technology and strong project execution can deliver sustainable savings
- Integrated business model can reduce costs of SPS/SURF scope



Source: Wood Mackenzie, Rystad

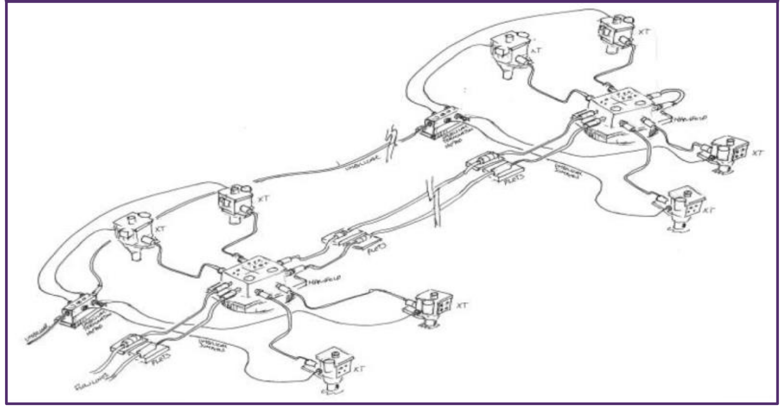
Subsea offers a full suite of capabilities

Conceptual Design & FEED[1]	Project Execution	Life-of-Field and Maintenance
Rationalized **subsea architecture** and design Optimized **technology** applications Improved **field performance**	*Engineering* · *Procurement* · *Equipment supply* · *Construction* · *Installation* **Joint SPS+SURF R&D** for improved technology application and combination Shortened **time to first oil** and **offshore installation** through **better planning** Reduced **project interfaces** and **contingencies** Strengthen **leverage** on **procurement**	Maximized **reliability** and **uptime** Increased **aftermarket capabilities** Improved **performance over the life of field** Unique **asset** and **technological** capabilities Best possible line-up to **undertake client challenges**
iFEED® is an enabler	**iEPCI™ is a differentiator**	**iLOF™ is a growth engine**

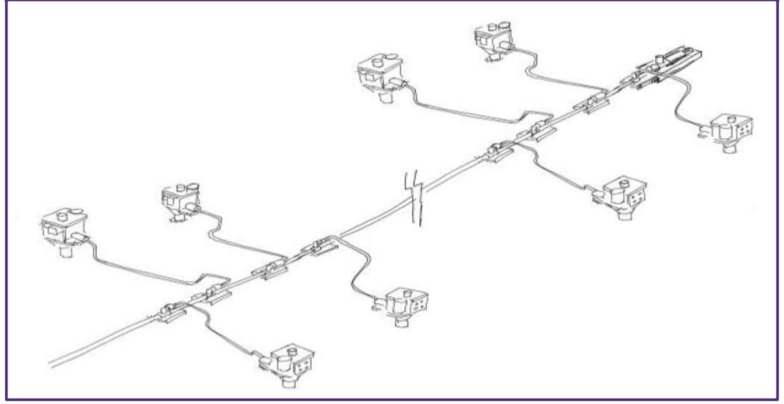
[1] Genesis Oil & Gas Consultants TechnipFMC

Integrated approach redefining subsea project economics

Traditional approach



Subsea 2.0® an enabler to iEPCI™



Enhancements

- One global contractor
- Integrated procurement
- Optimized subsea architecture
- Fewer subsea production system interfaces
- Reduced flowline and riser lengths
- Less complexity through reduced part counts

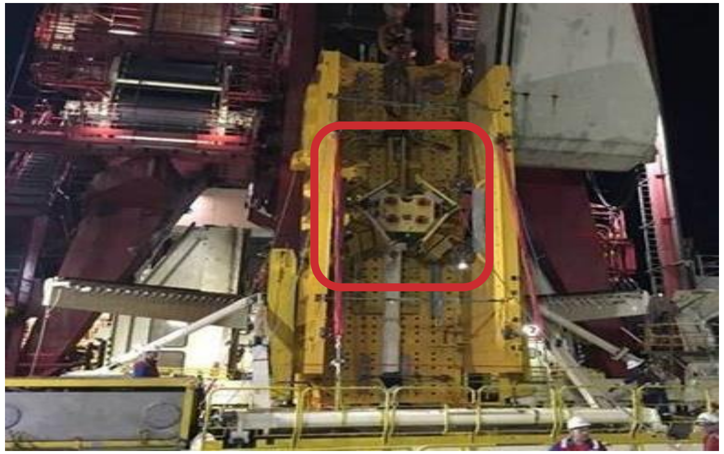
Key benefits

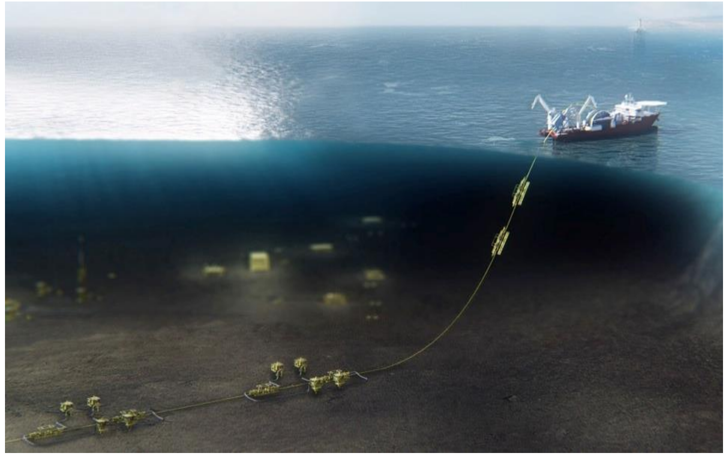
- **Reduced** material costs
- **Simplified** equipment set-up
- **Optimized** flow assurance
- **Reduced** installation phase
- **Accelerated** time to first oil

A field design incorporating Subsea 2.0® and iEPCI™ can remove over half of the subsea structures while maintaining the same field operability

Making subsea short-cycle with Subsea 2.0® + iEPCI™

Shell Kaikias → Subsea 2.0® + iEPCI™ = 6 month schedule reduction | Break-even price <$30/bbl





TechnipFMC is changing the subsea paradigm from a long-cycle to a short-cycle business, using Subsea 2.0® and a truly integrated approach (iEPCI™) to field development

Unique drivers of Subsea revenue growth

Subsea Services

Installation services

Asset integrity services

Intervention services

- Diversified revenue base of more than $1.65 billion in 2024
- Resilient, margin-accretive aftermarket services
- Service potential on industry's largest subsea installed base

Alliance partners

REPSOL
OXY
ConocoPhillips
LLOG exploration
wintershall dea
bp
ENERGEAN OIL & GAS
BR PETROBRAS
Hurricane
vår energi
equinor
NEPTUNE ENERGY
woodside
CAIRN

- Long-term, mutually beneficial relationships
- iEPCI™ alliances utilize full integrated offering
- Exclusive alliances result in direct awards

All-electric subsea production systems

Reducing infrastructure to create low carbon opportunities

- **Infrastructure and installation time reduced** with removal of hydraulic lines, simplified umbilicals and lighter assets
- Enables **full field electrification** of subsea production system, allowing for use of **renewable power alternatives**
- Ideal solution for **long offsets from host facility**, **Subsea-to-Beach** and **unmanned fields**
- Allows for more robust **digital capabilities** while significantly increasing access to field-specific data

Our vision of Subsea

Incremental tie-back opportunity may exceed $8 billion through 2030[1]

10% — Reduction in capital expenditures

4X+ — Increase in subsea tie-back reach

100% — Fields unmanned through robotics, digital technologies

1. Source: Rystad Energy; McKinsey & Company Energy Insights: Global Energy Perspective, January 2020; TechnipFMC internal analysis

Surface Technologies competitive strengths

Leading market positions in several niche product offerings

Delivering technology that extends asset life, improves returns

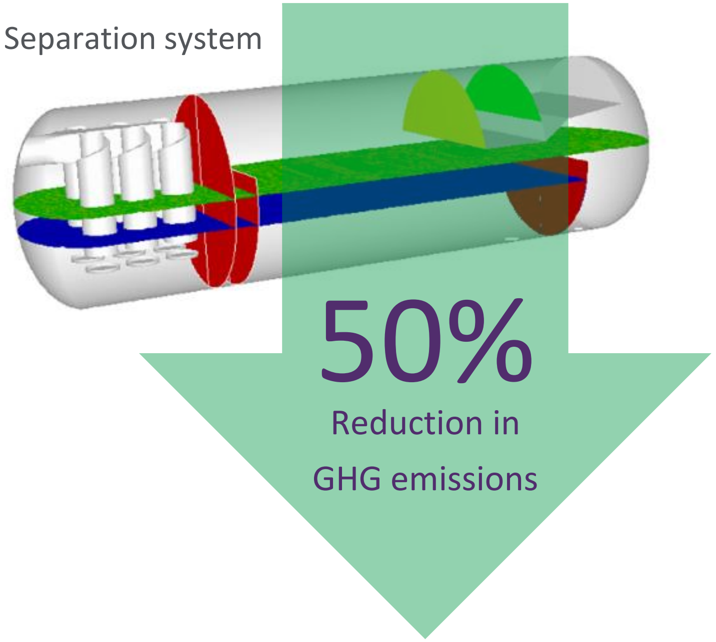
Integrated offering delivers up to $1m in savings per well, creates unique growth platform

Wellhead	Flowline	Stimulation, Flowback and Pumps		
Drilling	**Completion**		**Production**	**Midstream**

iProductionǺ

Replicating the Subsea playbook to transform onshore production

- **Proprietary technology** and **integrated ecosystem** streamlines operations; **reduces** footprint, GHG emissions, capital costs, time to first oil
- Integrated offering operates under a single **digital interface**, including our digital twin technology; each site is **monitored** and **controlled remotely**
- TechnipFMC is the only provider to **fully integrate the delivery process** with people, products and services
- Reflects ongoing **strategic shift** from **discrete product sales to fully integrated services** for the global onshore production market



Global opportunity set may exceed $7 billion through 2030[1]

>50% Reduction in GHG emissions

>30% Acceleration in time to first oil

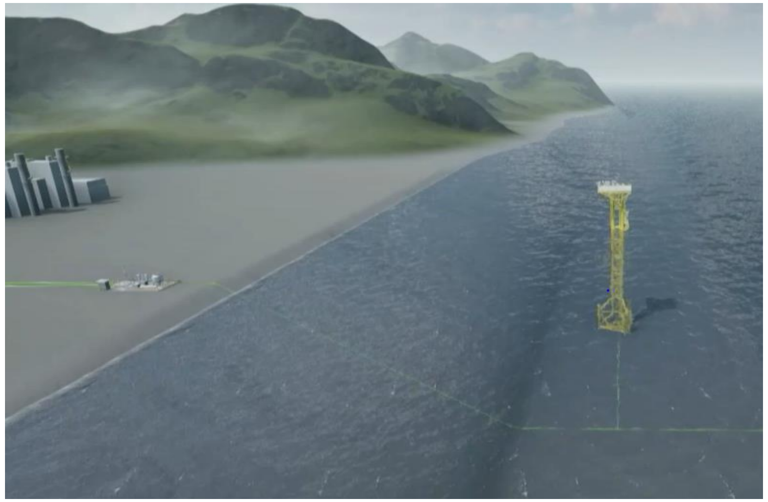
>25% Reduction in operator capital expenditures

1. Source: Rystad Energy; McKinsey & Company Energy Insights; TechnipFMC internal analysis

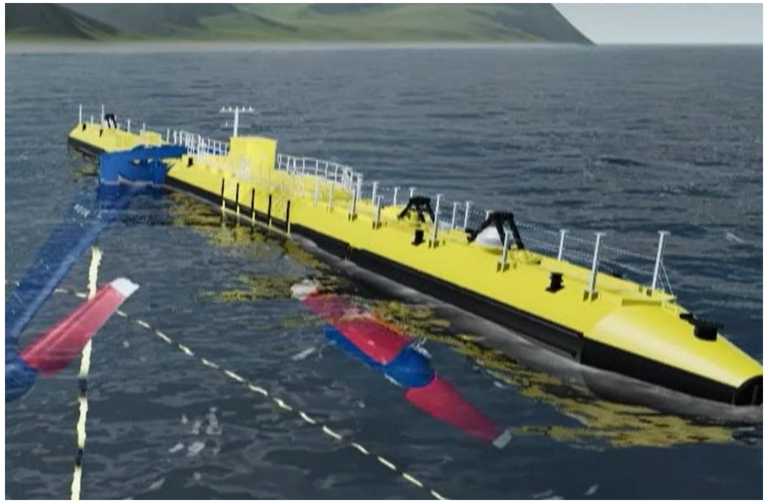
New Energy

Core competencies drive our three strategic pillars

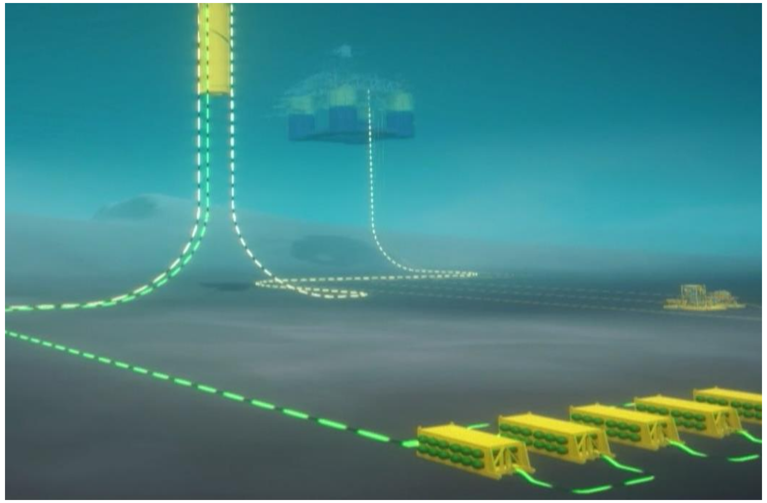
Greenhouse gas removal



Offshore floating renewables



Hydrogen



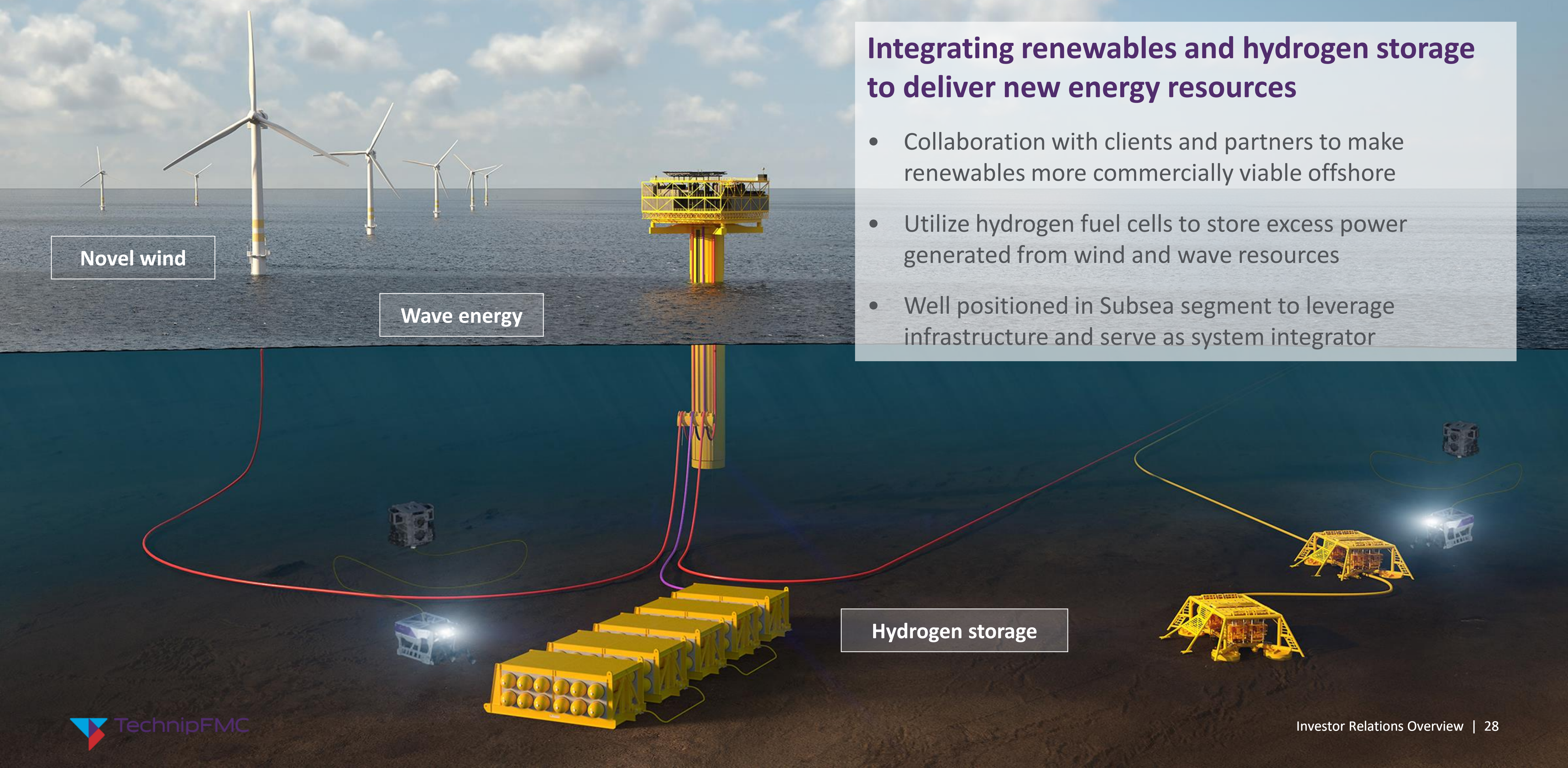
New Energy business to serve as system architect and integrator

Market approach driven by **3 main pillars**; our role in the long-term path to net zero will be as offshore ‘Energy Architect’

- **Greenhouse gas removal** – carbon transportation and storage
- **Offshore floating renewables** – floating wind, wave and tidal technologies
- **Hydrogen** – Deep Purple offering and digital solutions for better efficiency and energy management

Approaching integration opportunities with execution model that builds on the success of our iEPCI™ model in oil and natural gas

Deep PurpleǺ – Redefining subsea energy



Integrating renewables and hydrogen storage to deliver new energy resources

- Collaboration with clients and partners to make renewables more commercially viable offshore
- Utilize hydrogen fuel cells to store excess power generated from wind and wave resources
- Well positioned in Subsea segment to leverage infrastructure and serve as system integrator

Appendix

TechnipFMC

Glossary

Term	Definition
CAGR	Compound Annual Growth Rate
CCS	Carbon Capture and Storage
ESG	Environmental, Social and Governance
FID	Final Investment Decision
F/X	Foreign Exchange
GHG	Greenhouse Gas Emissions
GOA	Gulf of America
HP/HT	High Pressure / High Temperature
HSE	Health, Safety and Environment
iEPCI™	Integrated Engineering, Procurement, Construction and Installation
iFEED®	Integrated Front End Engineering and Design

Term	Definition
iLOF™	Integrated Life of Field
LNG	Liquefied Natural Gas
MMb/d	Million Barrels per Day
Mtpa	Million Metric Tons per Annum
NAM	North America
PSI	Pounds per Square Inch
RCF	Revolving Credit Facility
ROIC	Return on Invested Capital
ROV	Remotely Operated Vehicle
ROW	Rest of World

Q2 2025 Supporting financial data

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, except per share data, unaudited)

Exhibit 6

In addition to financial results determined in accordance with U.S. generally accepted accounting principles (GAAP), the second quarter 2025 Earnings Release also includes non-GAAP financial measures (as defined in Item 10 of Regulation S-K of the Securities Exchange Act of 1934, as amended) and describes performance on a year-over-year or sequential basis. Net income attributable to TechnipFMC plc, excluding charges and credits, as well as measures derived from it (including Diluted EPS, excluding charges and credits; Earnings before net interest expense, income taxes, depreciation and amortization, excluding charges and credits ("Adjusted EBITDA"); and Adjusted EBITDA, excluding foreign exchange gains or losses, net; Adjusted EBITDA margin; Adjusted EBITDA margin, excluding foreign exchange, net); Corporate expense, net; Foreign exchange, net and other, excluding charges and credits; net cash (debt); and free cash flow are non-GAAP financial measures.

Non-GAAP adjustments are presented on a gross basis and the tax impact of the non-GAAP adjustments is separately presented in the applicable reconciliation table. Estimates of the tax effect of each adjustment is calculated item by item, by reviewing the relevant jurisdictional tax rate to the pretax non-GAAP amounts, analyzing the nature of the item and/or the tax jurisdiction in which the item has been recorded, the need of application of a specific tax rate, history of non-GAAP taxable income positions (i.e. net operating loss carryforwards) and concluding on the valuation allowance positions.

Management believes that the exclusion of charges, credits and foreign exchange impacts from these financial measures provides a useful perspective on the Company's underlying business results and operating trends, and a means to evaluate TechnipFMC's operations and consolidated results of operations period-over-period. These measures are also used by management as performance measures in determining certain incentive compensation. The foregoing non-GAAP financial measures should be considered by investors in addition to, not as a substitute for or superior to, other measures of financial performance prepared in accordance with GAAP. The following is a reconciliation of the most comparable financial measures under GAAP to the non-GAAP financial measures.

	Three Months Ended			Six Months Ended	
	June 30, 2025	**March 31, 2025**	**June 30, 2024**	**June 30, 2025**	**June 30, 2024**
Net income attributable to TechnipFMC plc	$ 269.5	$ 142.0	$ 186.5	$ 411.5	$ 343.6
Charges and (credits):					
Restructuring, impairment and other charges	16.4	1.2	2.4	17.6	7.4
Gain on disposal of Measurement Solutions business	—	—	—	—	(75.2)
Tax on charges and (credits)	(0.4)	(0.3)	—	(0.7)	10.7
Adjusted net income attributable to TechnipFMC plc	$ 285.5	$ 142.9	$ 188.9	$ 428.4	$ 286.5
Weighted diluted average shares outstanding	420.5	431.2	440.1	426.2	443.2
Reported earnings per share - diluted	$ 0.64	$ 0.33	$ 0.42	$ 0.97	$ 0.78
Adjusted earnings per share - diluted	$ 0.68	$ 0.33	$ 0.43	$ 1.01	$ 0.65

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, unaudited)

Exhibit 7

	Three Months Ended			Six Months Ended	
	June 30, 2025	March 31, 2025	June 30, 2024	June 30, 2025	June 30, 2024
Net income attributable to TechnipFMC plc	$ 269.5	$ 142.0	$ 186.5	$ 411.5	$ 343.6
(Income) loss attributable to non-controlling interests	(1.2)	1.3	(0.2)	0.1	3.6
Provision for income tax	106.5	87.0	59.2	193.5	108.9
Net interest expense	14.4	9.9	21.4	24.3	34.1
Depreciation and amortization	115.2	102.4	92.1	217.6	191.6
Restructuring, impairment and other charges	16.4	1.2	2.4	17.6	7.4
Gain on disposal of Measurement Solutions business	—	—	—	—	(75.2)
Adjusted EBITDA	$ 520.8	$ 343.8	$ 361.4	$ 864.6	$ 614.0
Foreign exchange, net	(12.1)	12.1	17.7	—	22.2
Adjusted EBITDA, excluding foreign exchange, net	$ 508.7	$ 355.9	$ 379.1	$ 864.6	$ 636.2

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, unaudited)

	Three Months Ended June 30, 2025				
	Subsea	**Surface Technologies**	**Corporate Expense**	**Foreign Exchange, net**	**Total**
Revenue	$ 2,216.3	$ 318.4	$ —	$ —	$ 2,534.7
Operating profit (loss), as reported (pre-tax)	$ 380.3	$ 23.4	$ (26.6)	$ 12.1	$ 389.2
Charges and (credits):					
Restructuring, impairment and other charges	(1.8)	18.2	—	—	16.4
Subtotal	(1.8)	18.2	—	—	16.4
Depreciation and amortization	104.4	10.7	0.1	—	115.2
Adjusted EBITDA	$ 482.9	$ 52.3	$ (26.5)	$ 12.1	$ 520.8
Foreign exchange, net	—	—	—	(12.1)	(12.1)
Adjusted EBITDA, excluding foreign exchange, net	$ 482.9	$ 52.3	$ (26.5)	$ —	$ 508.7
Operating profit margin, as reported	17.2%	7.3%			15.4%
Adjusted EBITDA margin	21.8%	16.4%			20.5%
Adjusted EBITDA margin, excluding foreign exchange, net	21.8%	16.4%			20.1%

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, unaudited)

	Three Months Ended March 31, 2025				
	Subsea	**Surface Technologies**	**Corporate Expense**	**Foreign Exchange, net**	**Total**
Revenue	$ 1,936.2	$ 297.4	$ —	$ —	$ 2,233.6
Operating profit (loss), as reported (pre-tax)	$ 247.9	$ 30.2	$ (25.8)	$ (12.1)	$ 240.2
Charges and (credits):					
Restructuring, impairment and other charges	0.5	0.7	—	—	1.2
Subtotal	0.5	0.7	—	—	1.2
Depreciation and amortization	86.5	15.7	0.2	—	102.4
Adjusted EBITDA	$ 334.9	$ 46.6	$ (25.6)	$ (12.1)	$ 343.8
Foreign exchange, net	—	—	—	12.1	12.1
Adjusted EBITDA, excluding foreign exchange, net	$ 334.9	$ 46.6	$ (25.6)	$ —	$ 355.9
Operating profit margin, as reported	12.8 %	10.2 %			10.8 %
Adjusted EBITDA margin	17.3 %	15.7 %			15.4 %
Adjusted EBITDA margin, excluding foreign exchange, net	17.3 %	15.7 %			15.9 %

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, unaudited)

	Three Months Ended June 30, 2024				
	Subsea	**Surface Technologies**	**Corporate Expense**	**Foreign Exchange, net**	**Total**
Revenue	$ 2,009.1	$ 316.5	$ —	$ —	$ 2,325.6
Operating profit (loss), as reported (pre-tax)	$ 277.7	$ 30.6	$ (23.7)	$ (17.7)	$ 266.9
Charges and (credits):					
Restructuring, impairment and other charges	(0.2)	2.6	—	—	2.4
Subtotal	(0.2)	2.6	—	—	2.4
Depreciation and amortization	79.0	12.8	0.3	—	92.1
Adjusted EBITDA	$ 356.5	$ 46.0	$ (23.4)	$ (17.7)	$ 361.4
Foreign exchange, net	—	—	—	17.7	17.7
Adjusted EBITDA, excluding foreign exchange, net	$ 356.5	$ 46.0	$ (23.4)	$ —	$ 379.1
Operating profit margin, as reported	13.8 %	9.7 %			11.5 %
Adjusted EBITDA margin	17.7 %	14.5 %			15.5 %
Adjusted EBITDA margin, excluding foreign exchange, net	17.7 %	14.5 %			16.3 %

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, unaudited)

	June 30, 2025	March 31, 2025	June 30, 2024
Cash and cash equivalents	$ 950.0	$ 1,186.8	$ 708.2
Short-term debt and current portion of long-term debt	(271.2)	(494.1)	(321.6)
Long-term debt, less current portion	(425.1)	(410.8)	(646.8)
Net cash (debt)	$ 253.7	$ 281.9	$ (260.2)

Net cash (debt) is a non-GAAP financial measure reflecting cash and cash equivalents, net of debt. Management uses this non-GAAP financial measure to evaluate our capital structure and financial leverage. We believe net cash is a meaningful financial measure that may assist investors in understanding our financial condition and recognizing underlying trends in our capital structure. Net cash should not be considered an alternative to, or more meaningful than, cash and cash equivalents as determined in accordance with U.S. GAAP or as an indicator of our operating performance or liquidity.

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, unaudited)

	Three Months Ended June 30,	Six Months Ended June 30,	
	2025	2025	2024
Cash provided by operating activities	$ 344.2	$ 785.9	$ 104.2
Capital expenditures	(83.6)	(145.4)	(102.8)
Free cash flow	$ 260.6	$ 640.5	$ 1.4

Free cash flow, is a non-GAAP financial measure and is defined as cash provided by operating activities less capital expenditures. Management uses this non-GAAP financial measure to evaluate our financial condition. We believe free cash flow is a meaningful financial measure that may assist investors in understanding our financial condition and results of operations..

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