



We put you first.  
And keep you ahead.

# Barclays CEO Energy-Power Conference

John Grempe

Chairman, President, and Chief Executive Officer

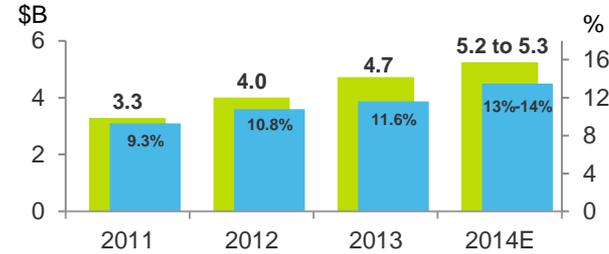


This presentation contains “forward-looking statements” intended to qualify for the safe harbors from liability established by the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact contained in this report are forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). Forward-looking statements usually relate to future events and anticipated revenues, earnings, cash flows or other aspects of our operations or operating results. Forward-looking statements are often identified by the words “believe,” “expect,” “anticipate,” “plan,” “intend,” “foresee,” “should,” “would,” “could,” “may,” “estimate,” “outlook” and similar expressions, including the negative thereof. The absence of these words, however, does not mean that the statements are not forward-looking. These forward-looking statements are based on our current expectations, beliefs and assumptions concerning future developments and business conditions and their potential effect on us. While management believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting us will be those that we anticipate.

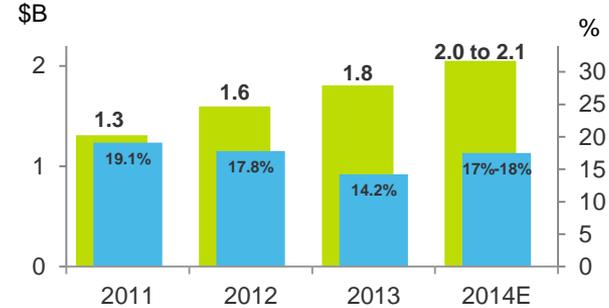
All of our forward-looking statements involve significant risks and uncertainties (many of which are beyond our control) and assumptions that could cause actual results to differ materially from our historical experience and our present expectations or projections. These factors include those described in Part I, Item 1A “Risk Factors” of this Annual Report on Form 10-K and factors that are unknown or unpredictable. We wish to caution you not to place undue reliance on any forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any of our forward-looking statements after the date they are made, whether as a result of new information, future events or otherwise, except to the extent required by law.

# FMC Technologies: Continued Growth

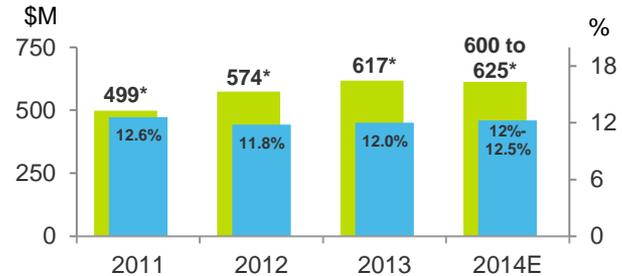
Subsea Technologies



Surface Technologies



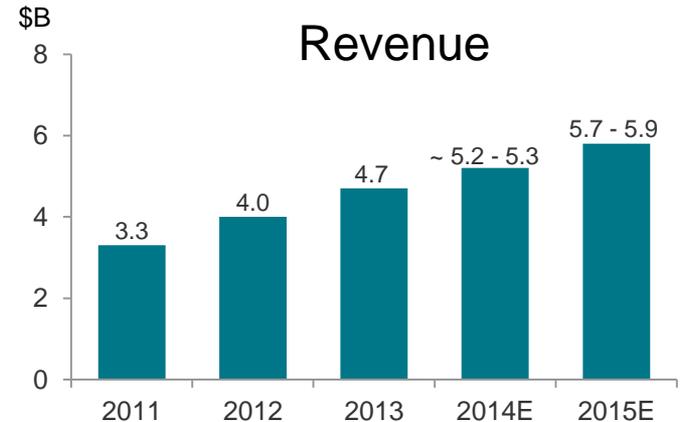
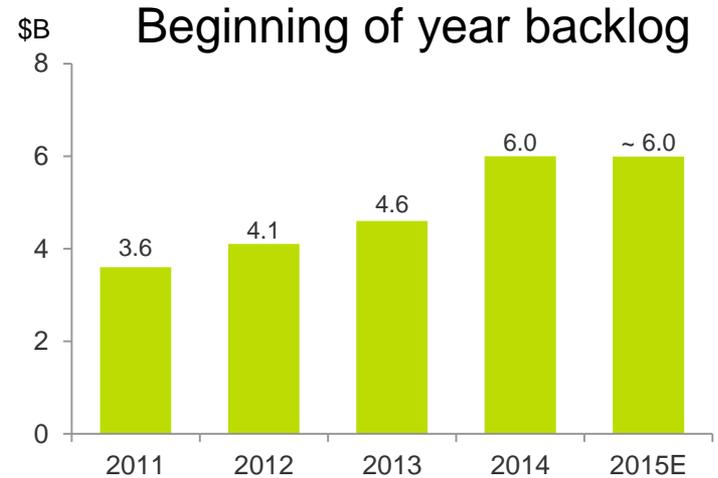
Energy Infrastructure



\* Material Handling Products business revenues included up to effective date of sale – April 2014.

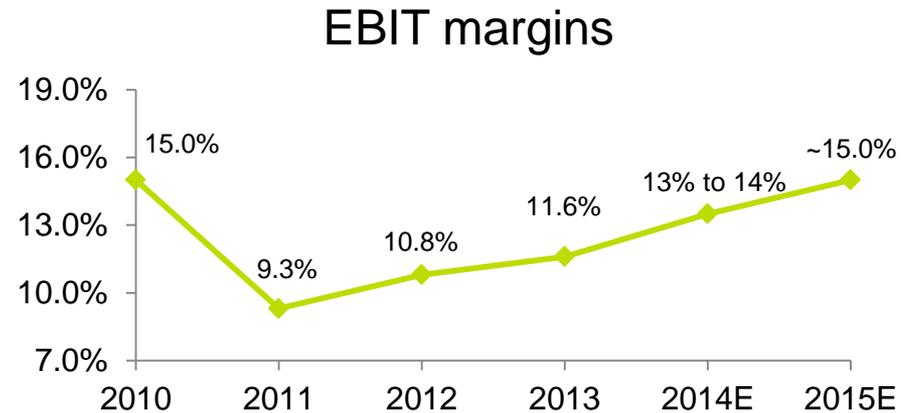
# Subsea Technologies: Backlog Supported Growth

- Strong backlog
- Backlog conversion rate increasing
- Continued growth in revenue



# Subsea Technologies: Margin Improvement

- Positive pricing environment
- Stronger margins in backlog
- Continued improved execution



# Subsea Industry Outlook

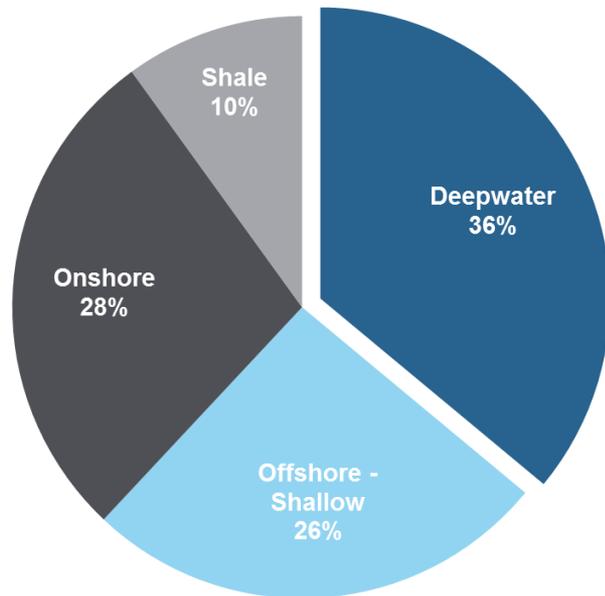
- Production potential from subsea continues to strengthen
- Operators under pressure to improve returns
- Opportunity to reduce costs, shorten lead times, and increase production through standardization and technology



# Deepwater Production Importance

**Additional global supply sources needed to meet world demand in 2020**

Estimated 27 million barrels / day required



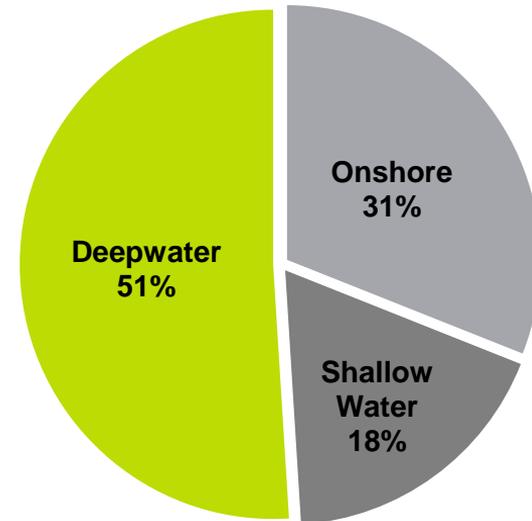
Source: Rystad Energy Supply Study, EIA US Oil Production Estimates, FMC Internal Analysis

# Deepwater Discoveries

These deepwater fields are nine of the ten largest discoveries of 2013:

- Agulha/Coral - Mozambique (Eni) – *1.4B BOE*
- Lontra - Angola (Cobalt Int'l Energy) - *900M BOE*
- Ogo - Nigeria (Afren) - *775M BOE*
- Nene Marine - Congo Brazzaville (Eni) – *700M BOE*
- Tangawizi - Tanzania (Statoil) – *575M BOE*
- Coronado - Gulf of Mexico (Chevron) – *550M BOE*
- Salamat - East Nile Delta (BP) – *500M BOE*
- Maximino - Gulf of Mexico (Pemex) – *500M BOE*
- Bay du Nord - Canada (Statoil & Husky) – *450M BOE*

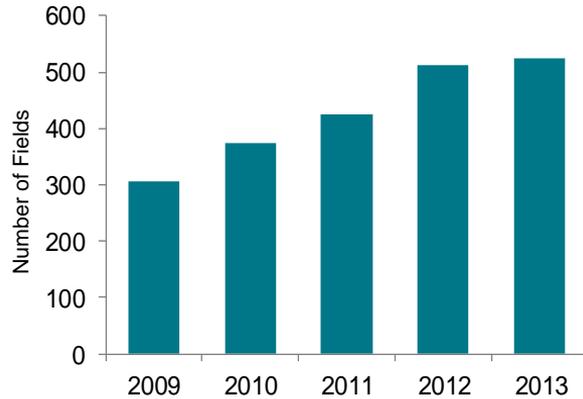
Global new discoveries  
2007 – 2012  
(reserves)



Source: IHS Petrodata

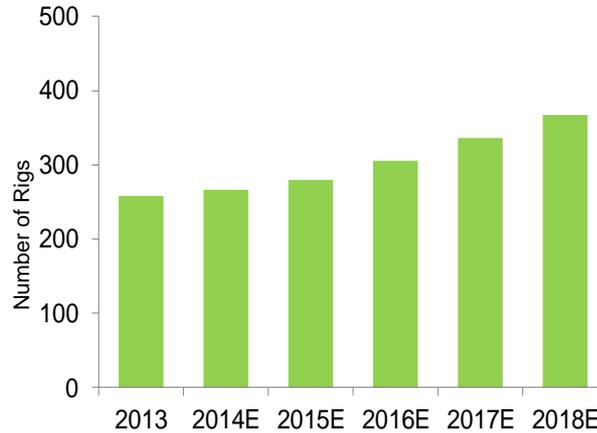
# Deepwater Market Growth

## Undeveloped discoveries



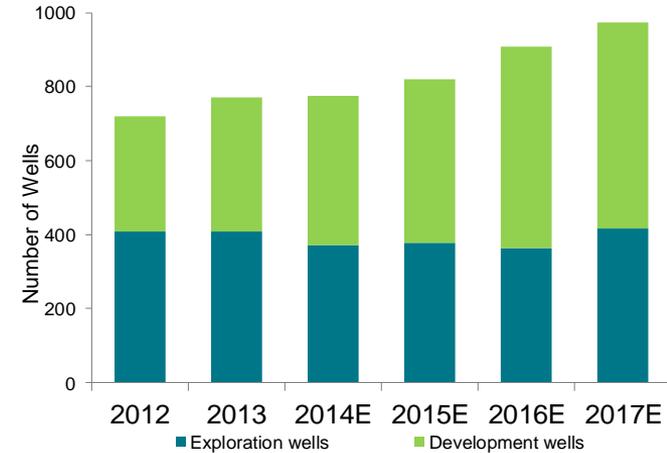
Source: IHS Petrodata

## Deepwater rig demand



Source: IHS Petrodata, Morgan Stanley research

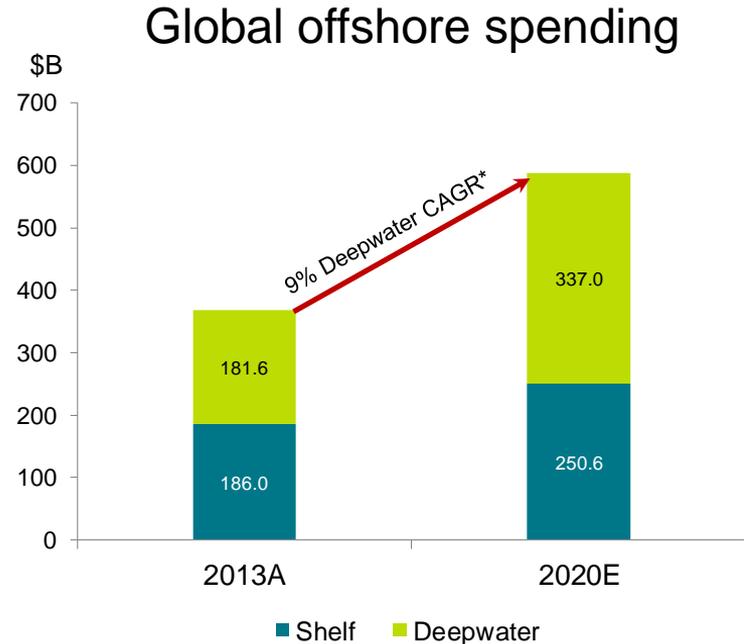
## Subsea wells to be drilled



Source: Morgan Stanley research

# Operator Deepwater Spending Growth

- Remain committed to developing large portfolios of deepwater fields
- Overcome challenges associated with improving returns



Source: Morgan Stanley research

\* CAGR excludes Shelf spending data

# Leverage Our Partnerships to Improve Operator Returns

- Earlier involvement in field development
- Engineer standard equipment to reduce project costs, shorten lead times, and improve execution
- Increase oil recovery through expansion of subsea technology, services, and processing solutions



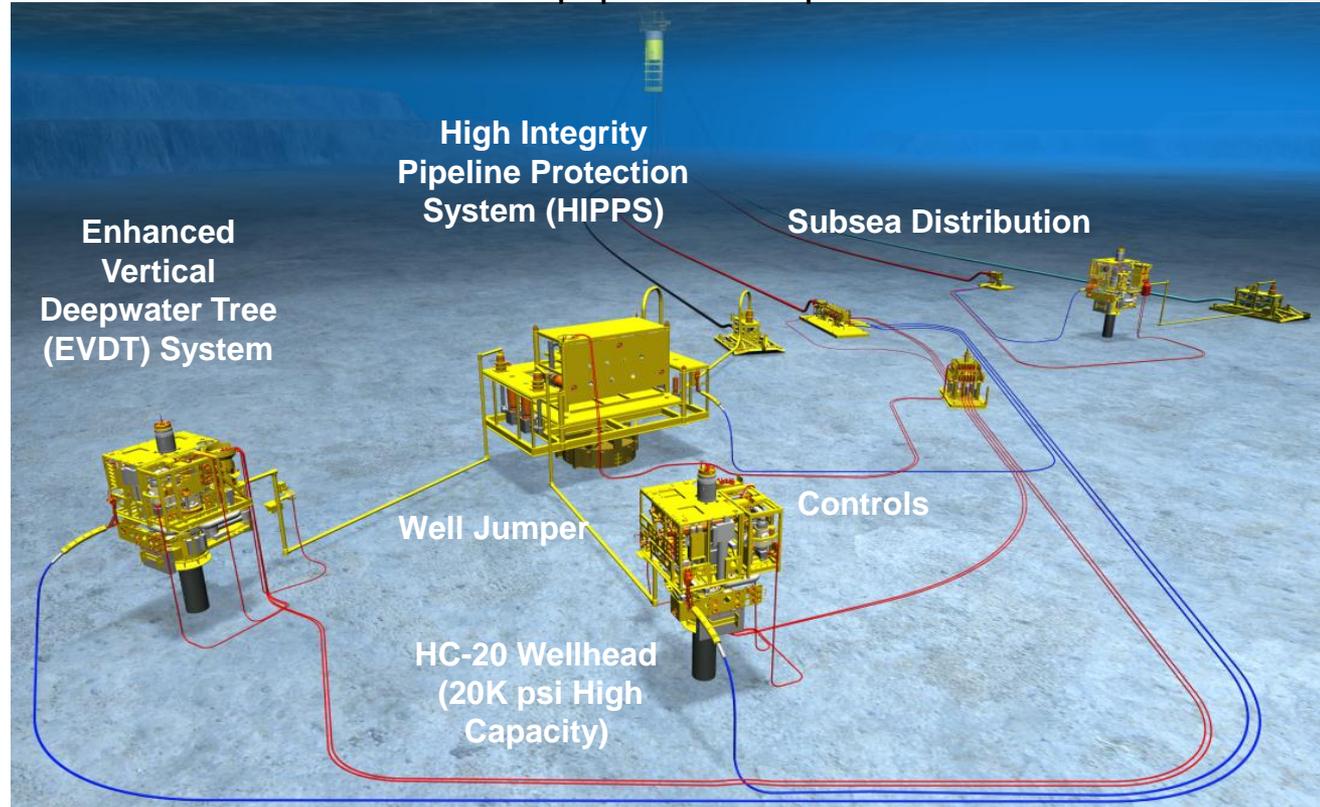
# Standard Subsea Equipment for 20,000 psi 350F JDA

## Partners

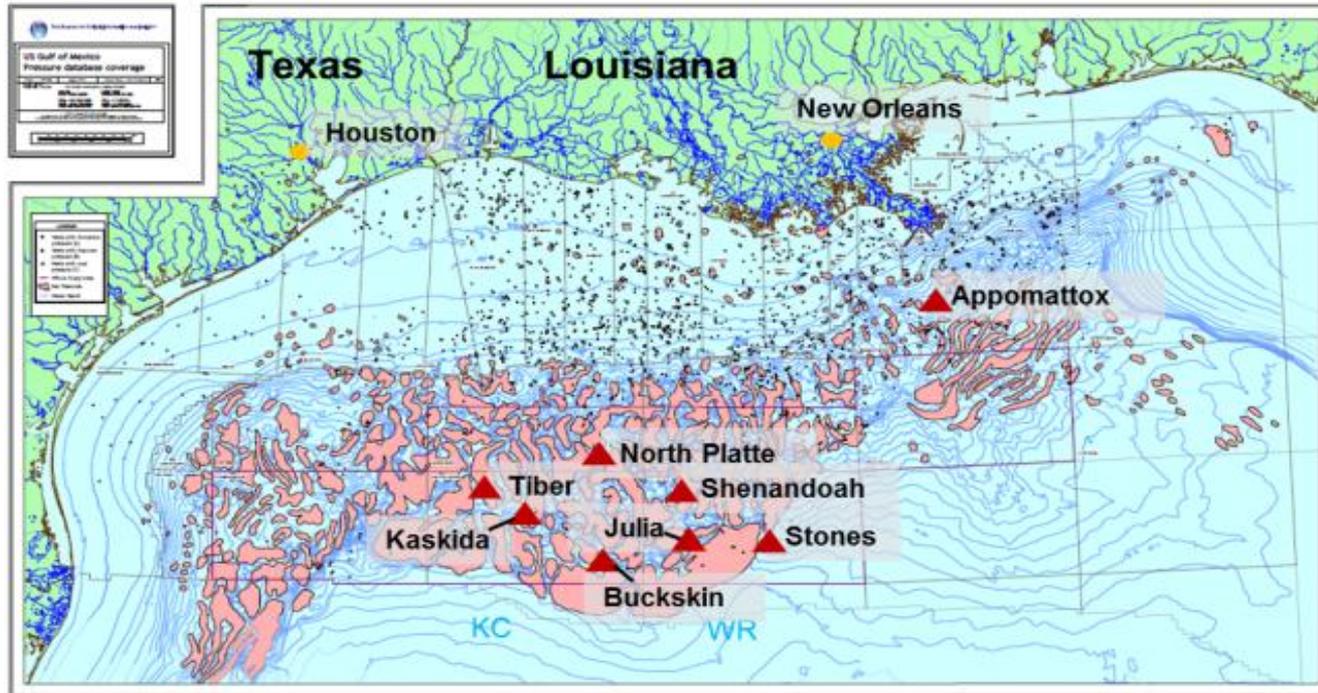
bp



## Equipment Scope



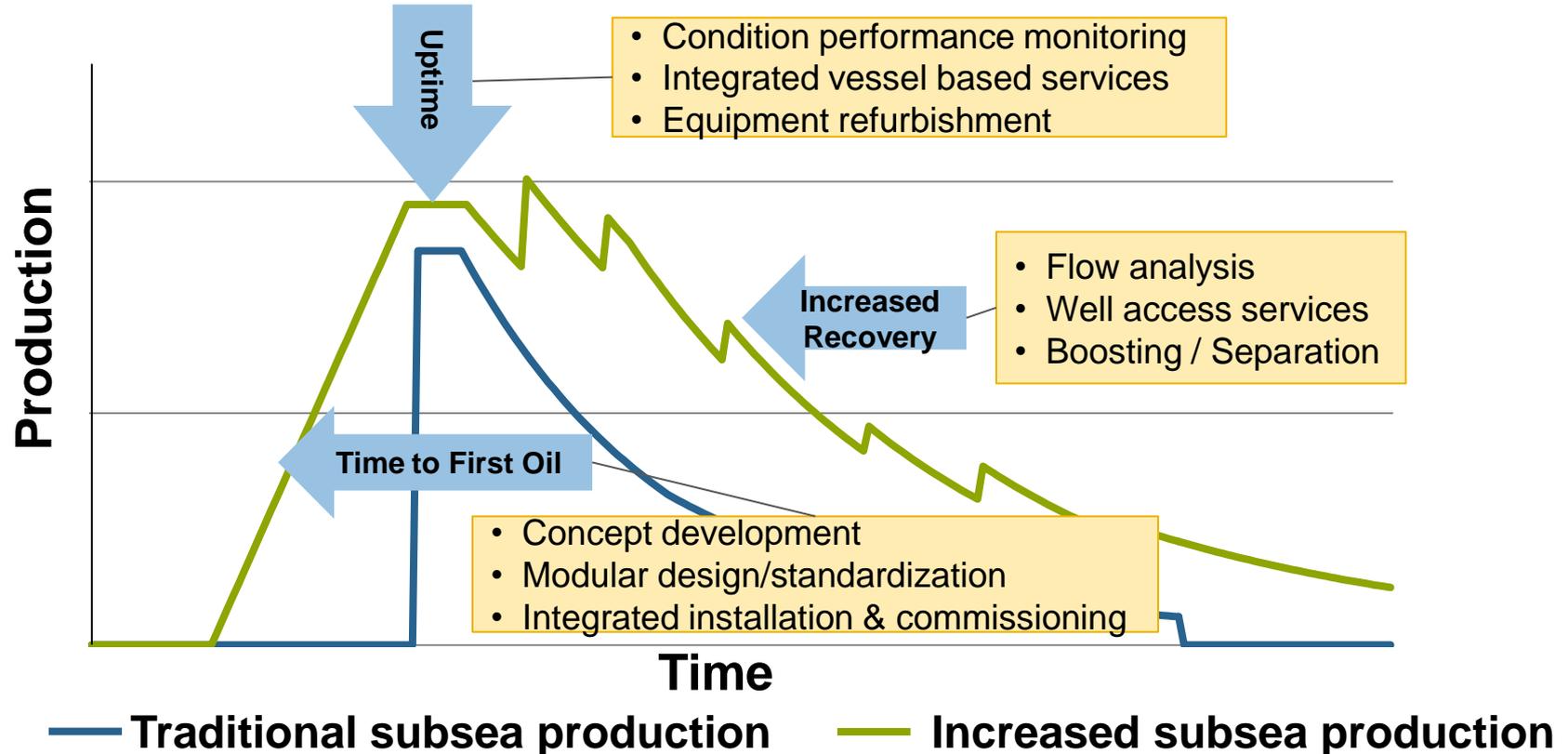
# Significant Opportunities



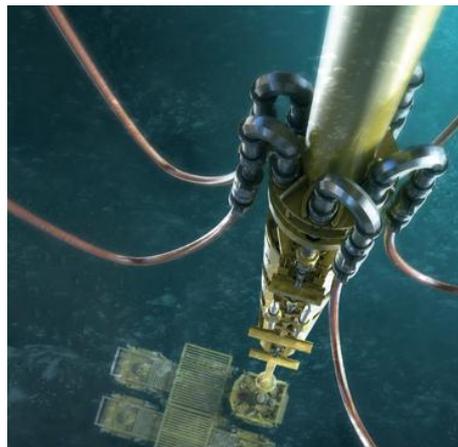
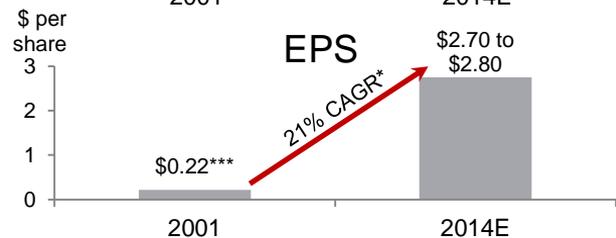
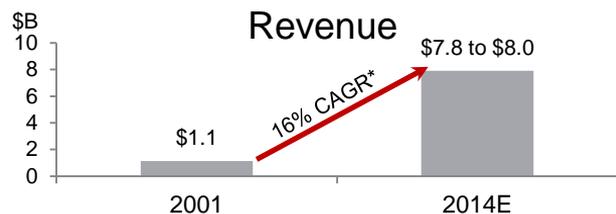
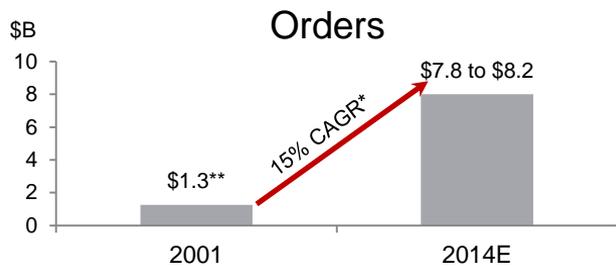
*Estimated 15B bbl of oil to be produced from Lower Tertiary*

# Applying Technology to Increase Production

Development planning to abandonment



# FMC Technologies – Summary



\* All CAGRs are based on the midpoint of the 2014 estimated range.  
 \*\* Orders have not been revised to exclude the effects of foreign currency translation on backlog.  
 \*\*\* Adjusted for stock splits. Includes JBT results and excludes non-recurring items for 2001.