



# Building Solutions for the Energy Industry

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**Laurent Decoret, VP Technology Development**

Investors Group Meeting, Rueil-Malmaison, France, October 4, 2013

# Emergency exits



# Safe Harbor

*This presentation contains both historical and forward-looking statements. These forward-looking statements are not based on historical facts, but rather reflect our current expectations concerning future results and events and generally may be identified by the use of forward-looking words such as “believe”, “aim”, “expect”, “anticipate”, “intend”, “foresee”, “likely”, “should”, “planned”, “may”, “estimates”, “potential” or other similar words. Similarly, statements that describe our objectives, plans or goals are or may be forward-looking statements. These forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements to differ materially from the anticipated results, performance or achievements expressed or implied by these forward-looking statements. Risks that could cause actual results to differ materially from the results anticipated in the forward-looking statements include, among other things: our ability to successfully continue to originate and execute large services contracts, and construction and project risks generally; the level of production-related capital expenditure in the oil and gas industry as well as other industries; currency fluctuations; interest rate fluctuations; raw material, especially steel as well as maritime freight price fluctuations; the timing of development of energy resources; armed conflict or political instability in the Arabian-Persian Gulf, Africa or other regions; the strength of competition; control of costs and expenses; the reduced availability of government-sponsored export financing; losses in one or more of our large contracts; U.S. legislation relating to investments in Iran or elsewhere where we seek to do business; changes in tax legislation, rules, regulation or enforcement; intensified price pressure by our competitors; severe weather conditions; our ability to successfully keep pace with technology changes; our ability to attract and retain qualified personnel; the evolution, interpretation and uniform application and enforcement of International Financial Reporting Standards, IFRS, according to which we prepare our financial statements as of January 1, 2005; political and social stability in developing countries; competition; supply chain bottlenecks; the ability of our subcontractors to attract skilled labor; the fact that our operations may cause the discharge of hazardous substances, leading to significant environmental remediation costs; our ability to manage and mitigate logistical challenges due to underdeveloped infrastructure in some countries where we are performing projects.*

*Some of these risk factors are set forth and discussed in more detail in our Annual Report. Should one of these known or unknown risks materialize, or should our underlying assumptions prove incorrect, our future results could be adversely affected, causing these results to differ materially from those expressed in our forward-looking statements. These factors are not necessarily all of the important factors that could cause our actual results to differ materially from those expressed in any of our forward-looking statements. Other unknown or unpredictable factors also could have material adverse effects on our future results. The forward-looking statements included in this release are made only as of the date of this release. We cannot assure you that projected results or events will be achieved. We do not intend, and do not assume any obligation to update any industry information or forward looking information set forth in this release to reflect subsequent events or circumstances.*

\*\*\*\*

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# A World Leader Bringing Innovative Solutions to the Energy Industry

- A world leader in project management, engineering and construction for oil & gas, chemicals and energy companies
- Revenues driven by services provided to clients Onshore/Offshore and Subsea
- Around 38,000 people in 48 countries
- 2012 Revenues: €8.2 billion; Operating margin<sup>(1)</sup> of 10% for the 4<sup>th</sup> year



<sup>(1)</sup> From recurring activities



# Our Strategic Framework

**To Deliver Sustainable & Profitable Growth**

**Execution capability**

**Vertical integration**

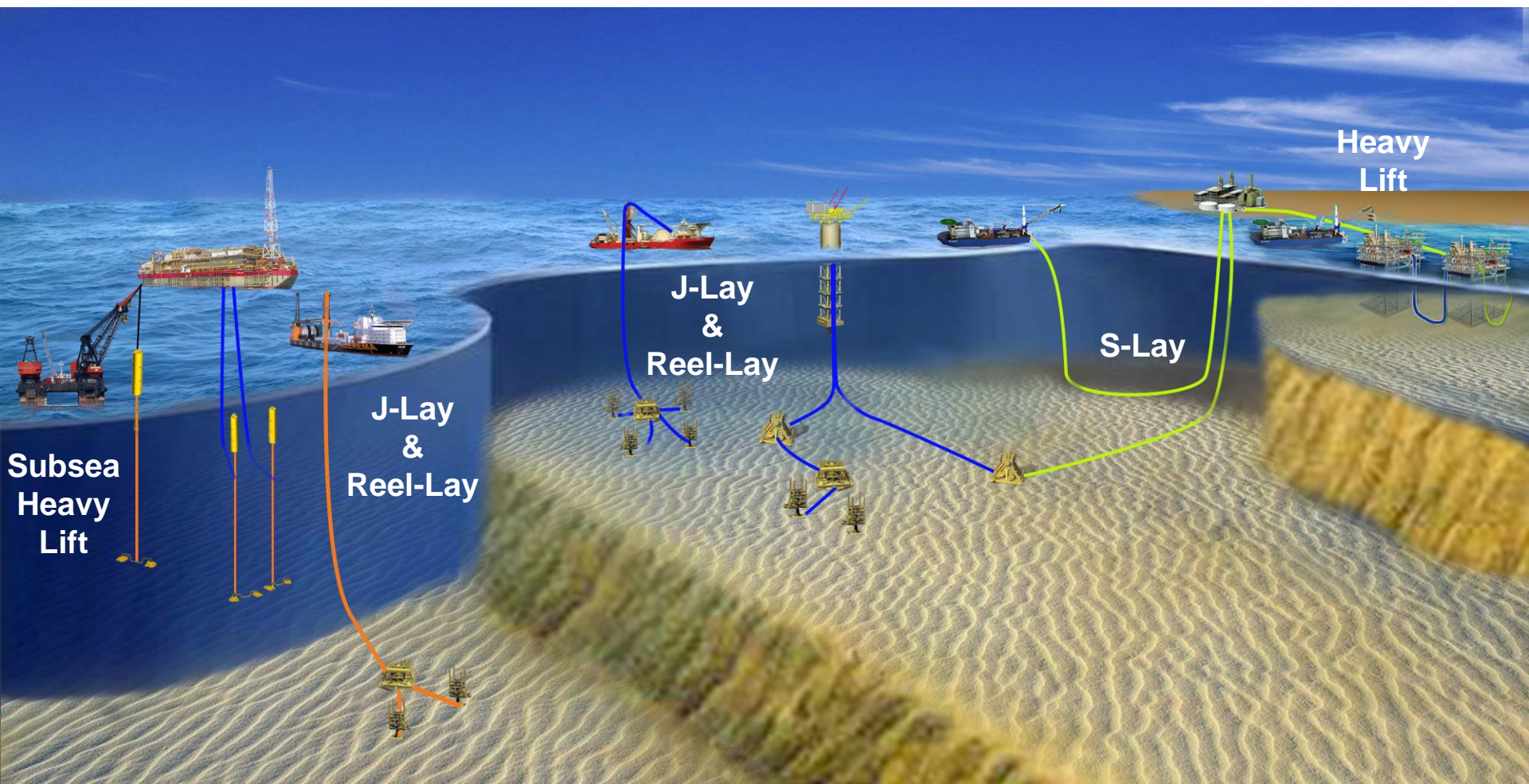
**National content**

**Key differentiating assets**

**Well diversified, profitable backlog**

**Technology**

# Very Broad Execution Capabilities in Subsea



Ultra-deep water infield lines  
(Very high tensions: alliance with Heerema)

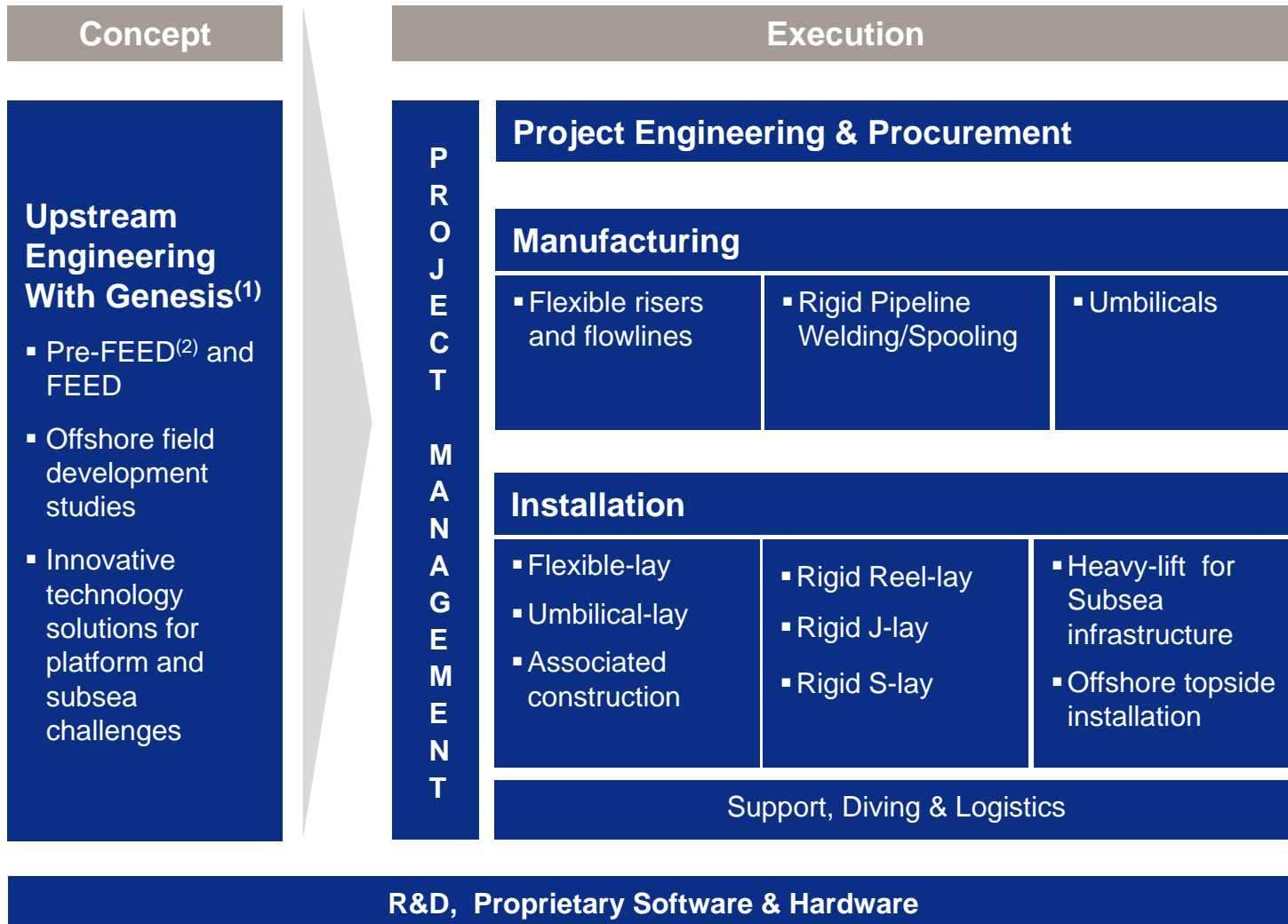
Deepwater infield lines

Deep-to-shore

**Technip**



# Subsea Vertical Integration: Customer Support from Concept to Execution



<sup>(1)</sup> Genesis Oil & Gas Consultants, a wholly owned subsidiary of Technip

<sup>(2)</sup> FEED: Front End Engineering Design

# National Content: a Key Factor in Project Execution

## Technip in Brazil

- 36 years of unmatched experience



Garoupa Platform  
1<sup>st</sup> flexible pipe installed  
100m water depth



1<sup>st</sup> LTC<sup>1</sup> with Petrobras:  
**Sunrise**  
**1995**



Roncador Field Development  
& P-52 Platform  
1,800m water depth



1<sup>st</sup> IPB<sup>2</sup> in Brazil  
1<sup>st</sup> Brazilian PLSV:  
**Skandi Vitória**

Flexible pipe  
frame agreement  
with Petrobras

**2012**

**2010**

**2011**

2<sup>nd</sup> Brazilian PLSV:  
**Skandi Niteroi**

**2009**

P-58/P-62 Brazilian FPSOs award  
**Acquisition of Angra Porto logistic base**

~2,000 people

~3,700 people

**2007**

**2001**

Acquisition of  
**UTC Engineering**

**1986**

**Flexibras:** 1<sup>st</sup> Flexible plant

**1977**

~20 people

<sup>1</sup> Long Term Charter

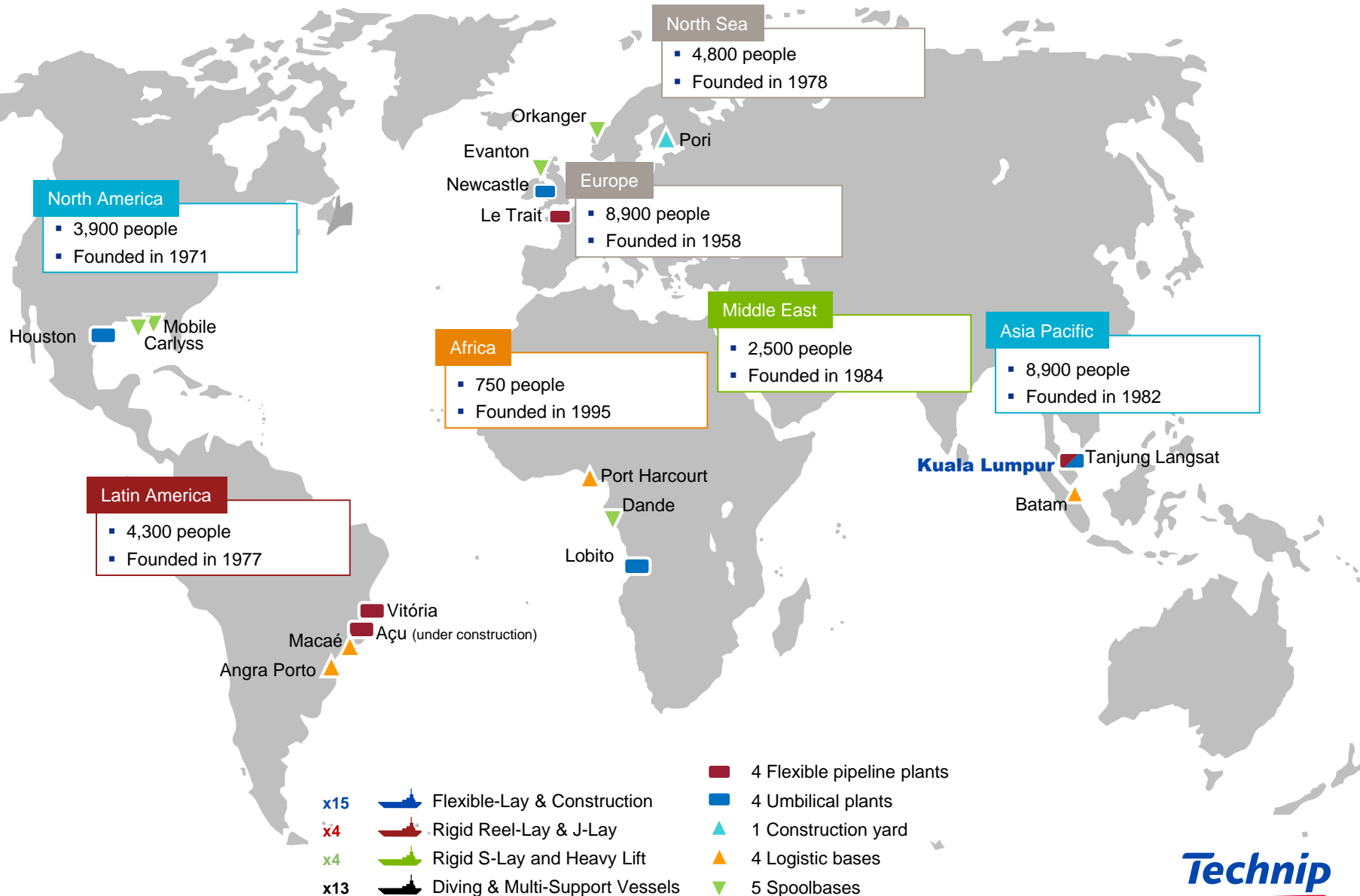
<sup>2</sup> Integrated Production Bundle

As of June 30, 2013

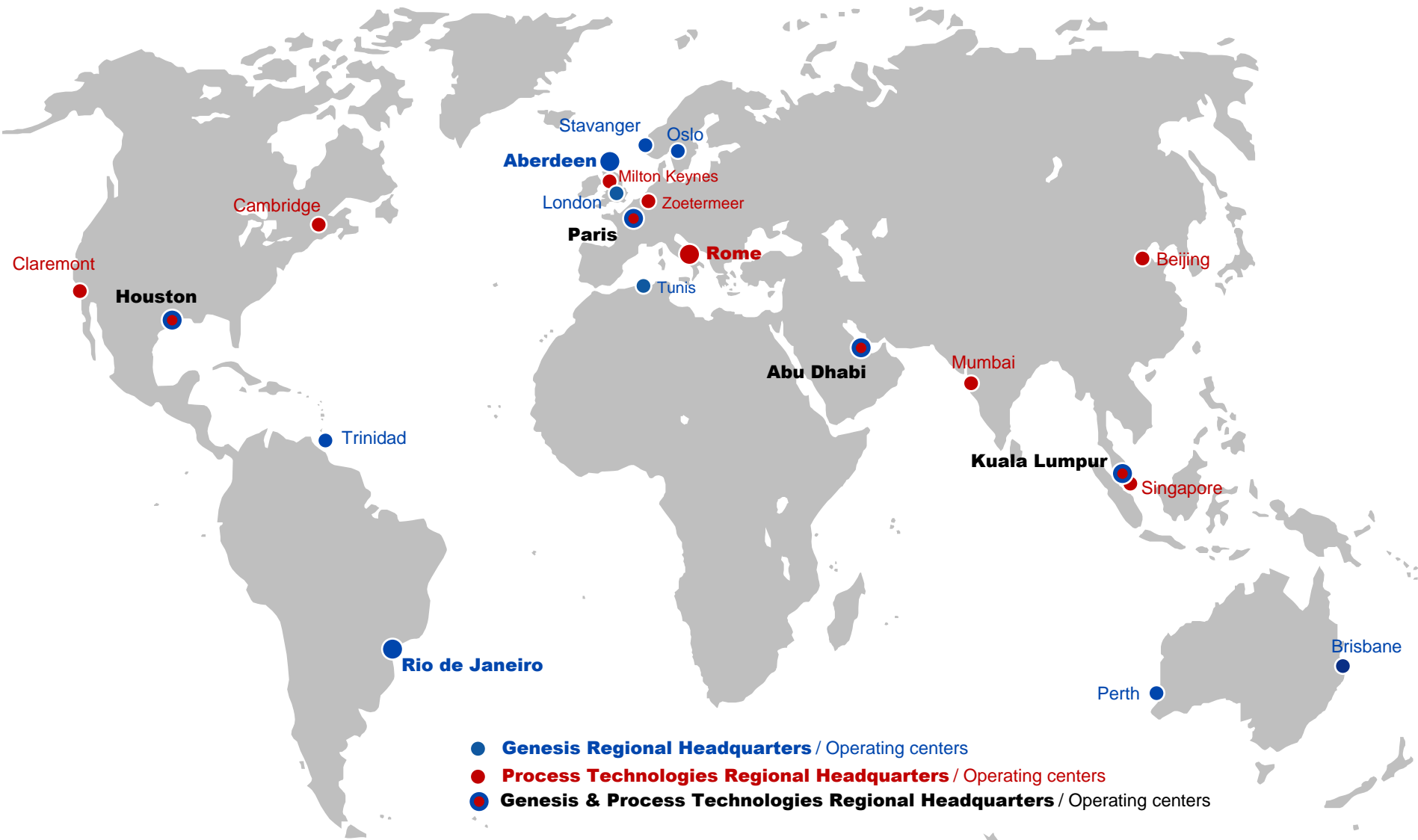
**Technip**



# Global Business with Unique Multi-Local Footprint...



# ...Supporting Early Involvement in Projects





# Our Strategic Framework

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# Investment in Key Subsea Assets

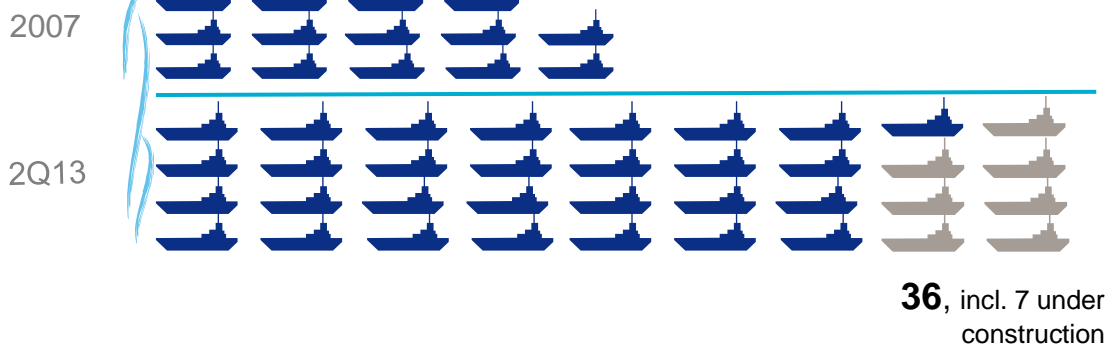
## Plants



## New long-term charters



## Vessels



As of September 30, 2013

# New Asset Delivery in 2013: Açu Plant

*One of the most technologically advanced plants ever built*

- High-end flexible manufacturing plant dedicated to pre-salt development
- High-tech large diameter flexible pipes
- 3,000 meters water depth for new frontiers
- Expanding Brazil's national content
- Initial start-up at end of 2013
- Plant construction & machinery delivery on-going and on time
- >150 employees gaining experience at Vitória



**Açu plant in Brazil**

# Versatile Fleet to Support Worldwide Operations

## Flexible Lay & Construction

15 units<sup>1</sup>

Deep Orient



Skandi Niteroi & Vitoria



2 x 550t PLSVs<sup>2</sup>



4 New PLSVs<sup>2</sup>



## J-Lay Rigid Reel Lay

4 units<sup>1</sup>

Deep Energy



Deep Blue



Apache II



Chickasaw



## S-Lay Heavy Lift

4 units<sup>1</sup>

G1200



G1201



Hercules



Iroquois



## Diving Multi Support Vessel

13 units<sup>1</sup>

Skandi Arctic



Skandi Achiever



Global Orion



Alliance



<sup>1</sup> As of June 30, 2013

<sup>2</sup> Part of 7 vessels under construction



# New Asset Delivery in 2013: Deep Orient

- Capable of laying flexible pipe & umbilicals in water down to 2,300 m
- Designed to remain stable in a range of loaded conditions, maximizing workability and that of the crane
- 2 work class ROVs<sup>(1)</sup>
- 250 T active heave-compensated / constant tension crane enables the vessel to lift and install with pin-point accuracy
- Large deck space (>1,900 m<sup>2</sup>) for operations in remote locations



Deep Orient <sup>(2)</sup>

**Ideal for subsea construction and long distance flexible pipelay projects in remote locations**

(1) ROV: Remotely operated vehicle

(2) Length: 135,65 meters, Speed: 13 knots, Accomodation: 120 people

# New Asset Delivery in 2013: Deep Energy

- Supports subsea developments in ultra deep waters (down to 3,000 m)
- Variety of cranes and winches to support operations in multiple environments
- 2 x 3,000 m work-class ROVs<sup>(1)</sup>
- PLET handling system delivers In-Line Trees, Riser Base Gas Lift Skids, and Riser Hang Off Flex Joints
- Handles rigid pipes up to 18", flexible pipes up to 24" and umbilicals in water depths up to 3,000 m



Deep Energy <sup>(2)</sup>

**One of the largest and fastest pipelay vessels ever built**

(1) ROV: Remotely operated vehicle

(2) Length: 194,5 meters, Speed: 20 knots, Accommodation: 140 people

# Investing in Key Differentiating Assets: Long Term Charter Flexible Pipe Lay Vessels



## 4 Flexible Pipe Lay Vessels to be built by the Technip / DOF JV

World's largest: two 650 ton to be built in Norway<sup>(1)</sup>

National content: two 300 ton to be built in Brazil<sup>(1)</sup>

<sup>(1)</sup> laying capacities





# Our Strategic Framework

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Key differentiating assets

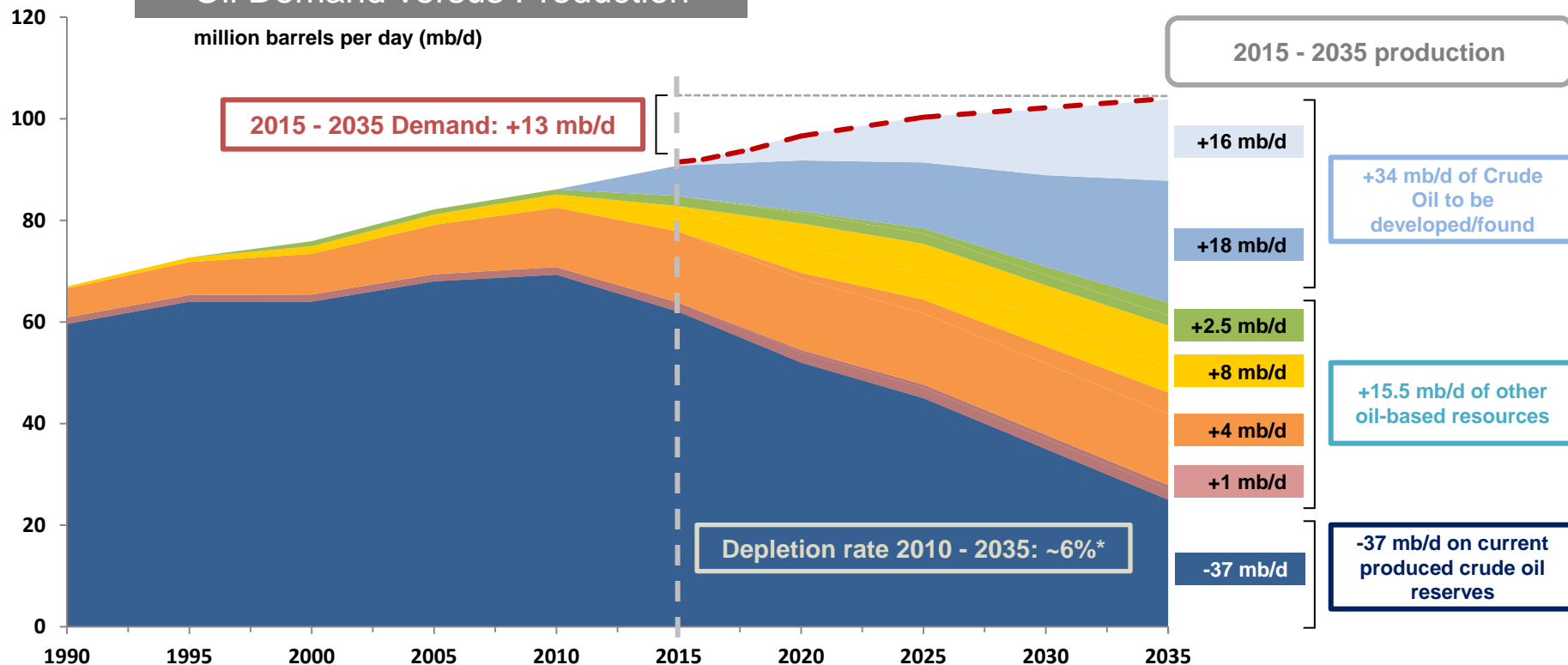
**Well diversified, profitable backlog**

Technology

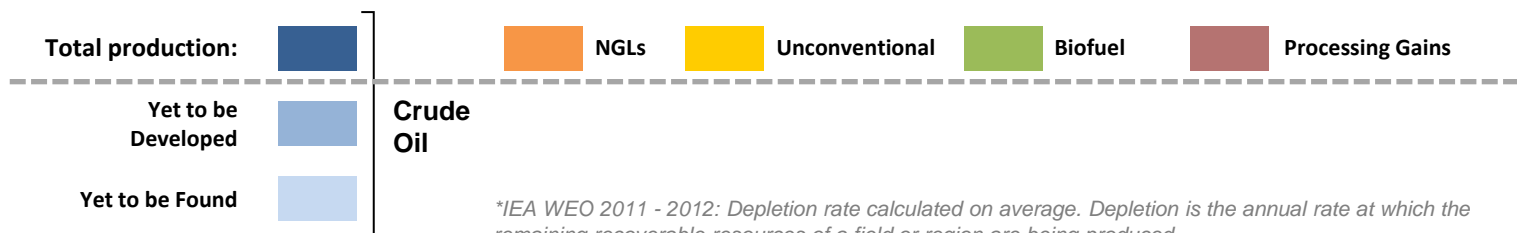
# Solid Fundamentals for Oil & Gas Industry

## Oil Demand versus Production

million barrels per day (mb/d)



--- Estimated Oil Demand



\*IEA WEO 2011 - 2012: Depletion rate calculated on average. Depletion is the annual rate at which the remaining recoverable resources of a field or region are being produced.

# Business Environment

## North America

- Upswing in US Gulf of Mexico
- US shale gas driving downstream investments and LNG FEEDs
- Upgrades & brownfield prospects

## North Sea

- High level of subsea awards continues
- Larger & more complex projects
- Increase in platform activity

## Middle East

- Sustained volume of activity
- Good opportunities offshore, subsea & downstream

## Africa

- Momentum building in West Africa subsea
- New discoveries to drive future onshore & offshore developments

## Asia Pacific

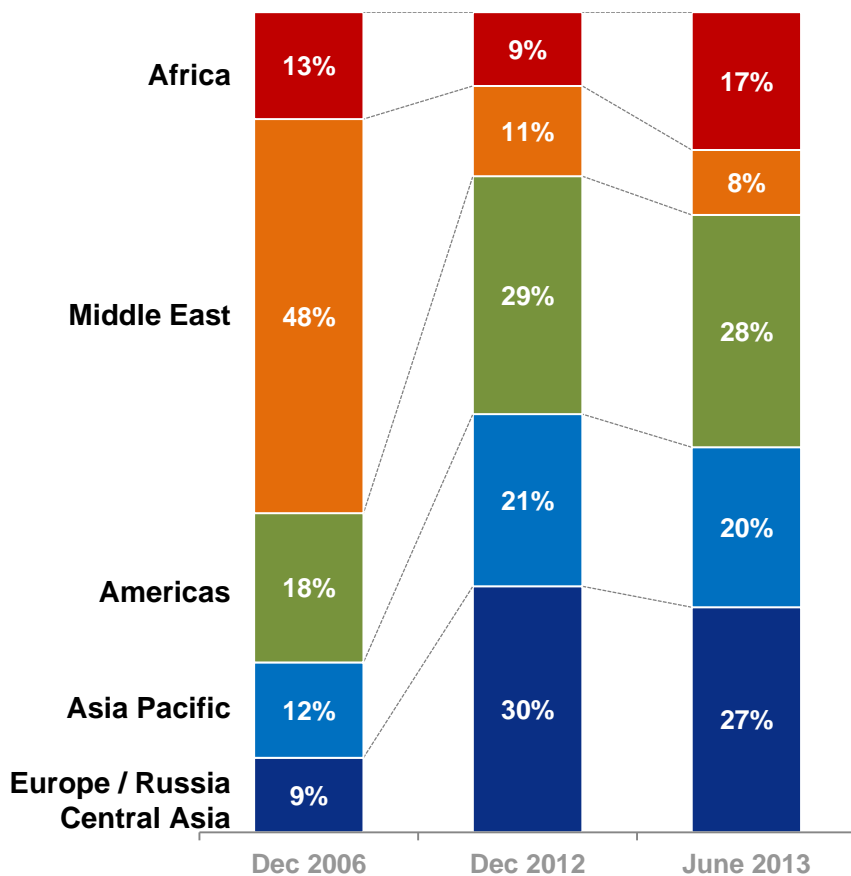
- Emerging deeper water prospects
- GDP growth drives refining, petrochemicals and fertilizer investments
- New Australian gas projects continue, onshore developments less certain

## Latin America

- Growing visibility in Brazil with post-salt & pre-salt developments
- Technology choices & necessary assets

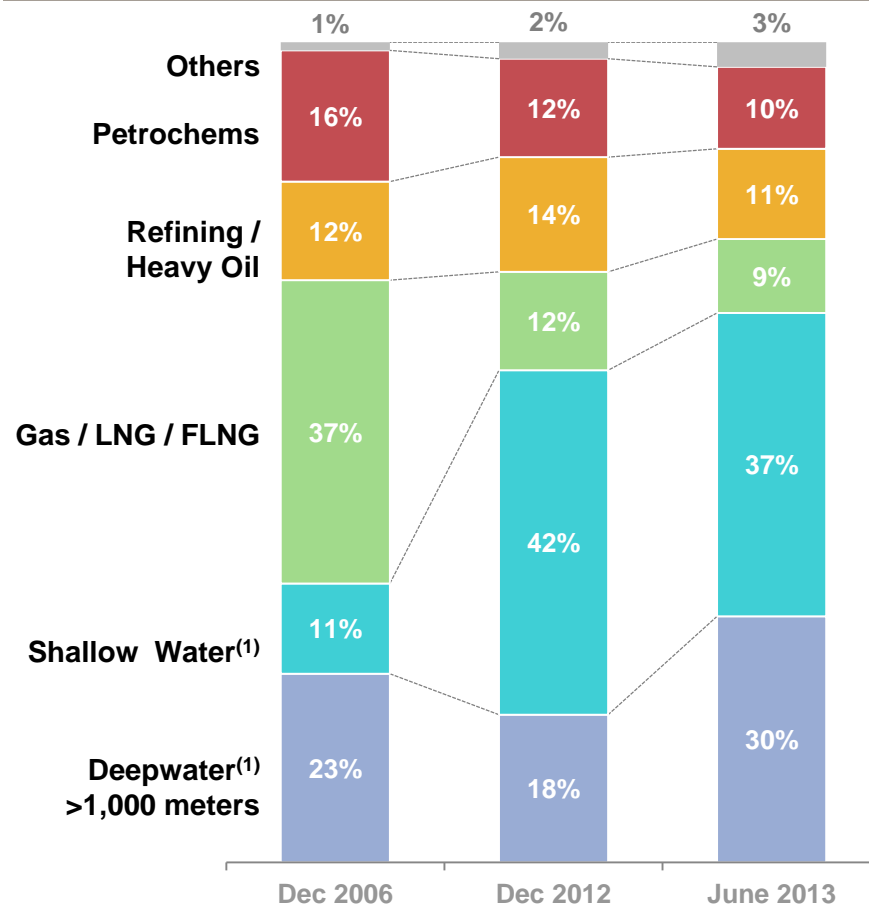
# Backlog Analysis

## Backlog by Geography



Backlog as of:  
 December 2006: €10.3 billion  
 December 2012: €14.3 billion  
 June 2013: €15.2 billion

## Backlog by Market Split



(1) Includes offshore platforms and subsea projects



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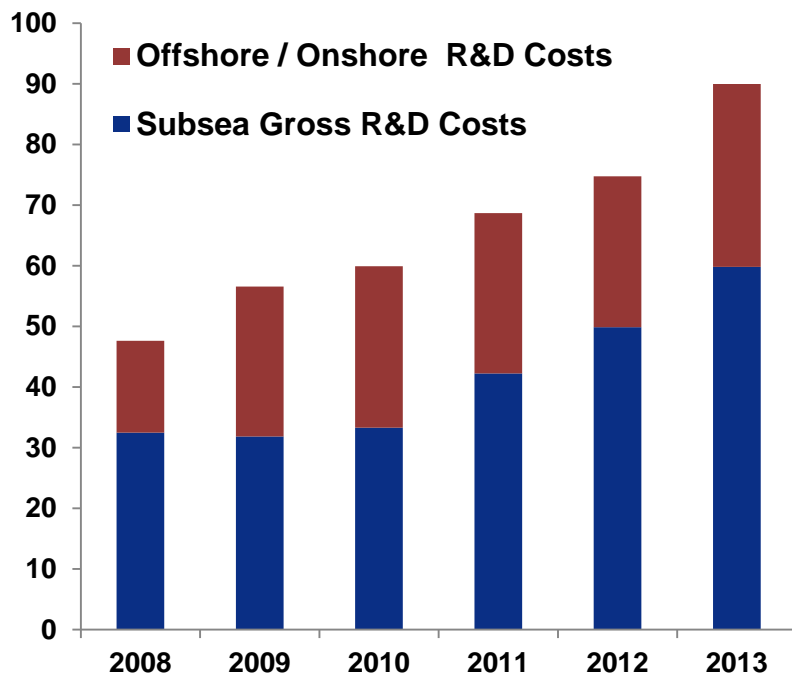
**Technology**



# Continuously Investing in Technology...

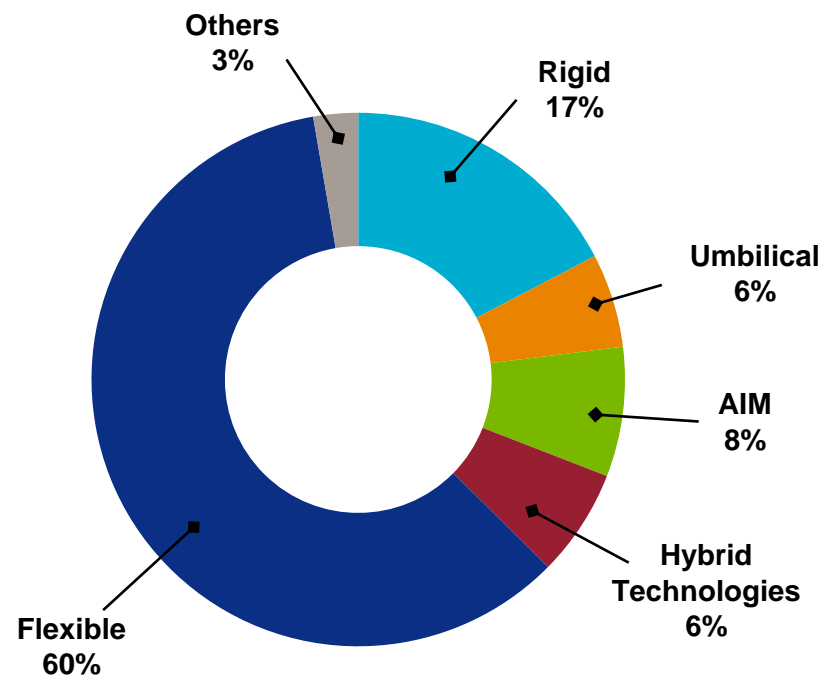
## R&D investments

€ million\*



## Subsea R&D: 370 people

Headcount end 2012



\*Excluding Tax Credit



## ... to Achieve our Ambition

2020

**Think Technology, Think Technip**

**Imagine the future...**

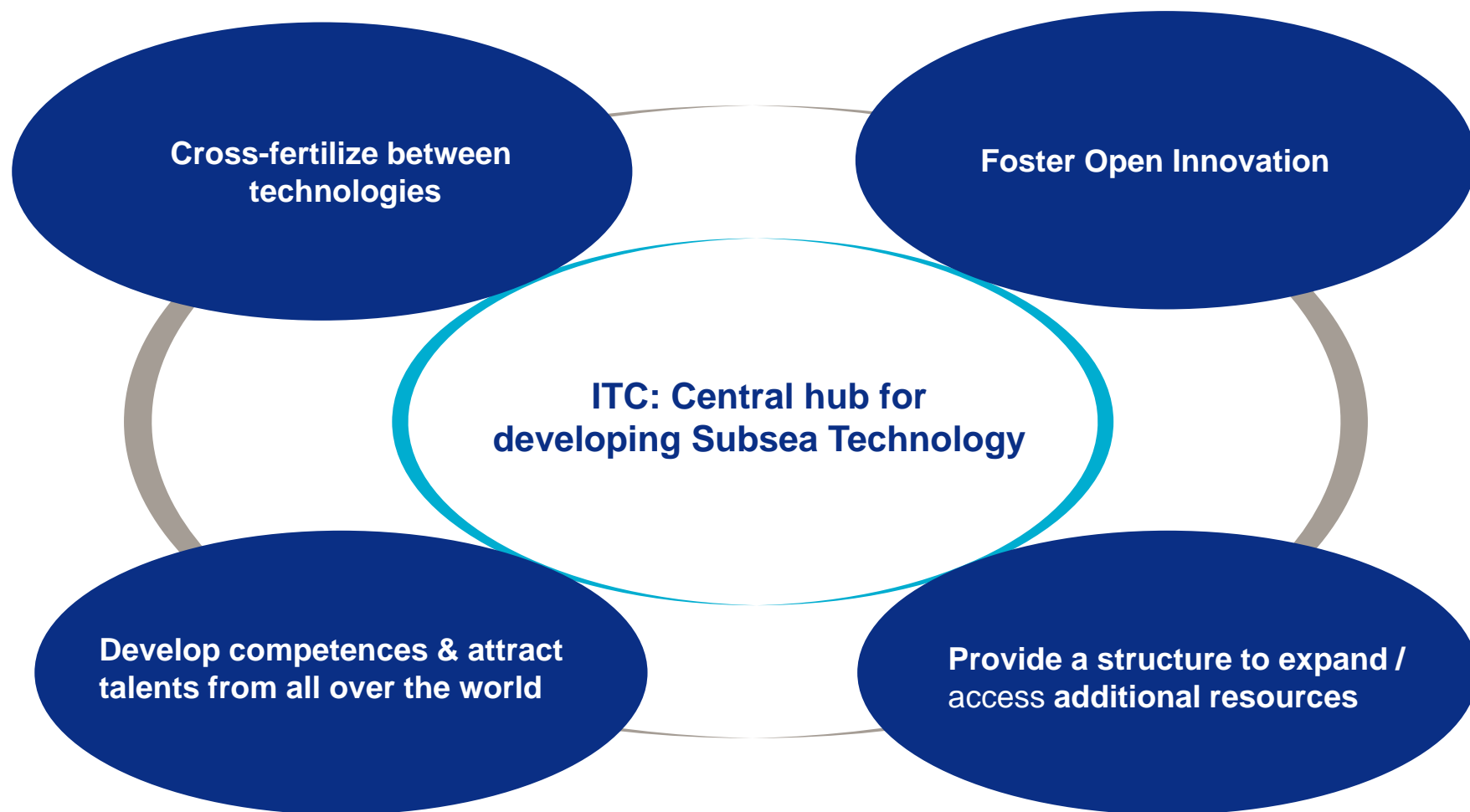
**Create a difference...**

**Deliver Client success!**

# Rueil Innovation & Technology Center (ITC)

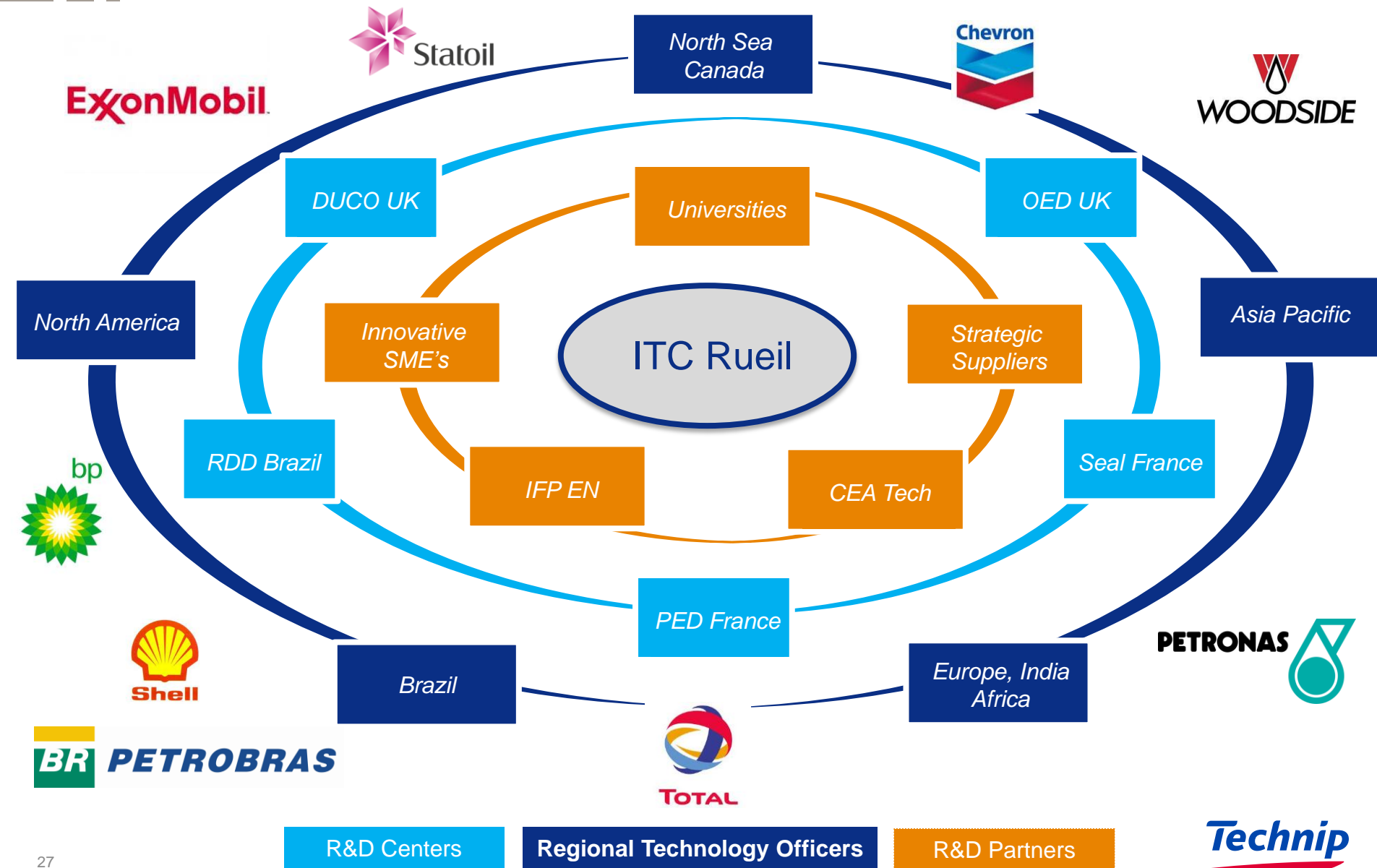


# Feed Innovation Pipeline





# A Subsea Technology Network to Serve Customers





# Strategic Market Orientations

- Reliability & Integrity Management of Subsea Assets
- Smart pipelines and innovative subsea architectures
- Ultra-deepwater reserves: towards 4,000m
- Difficult reservoir conditions
- Arctic



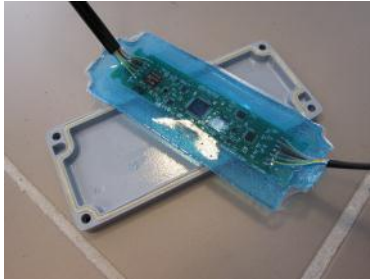
*Quality*

*Reliability*

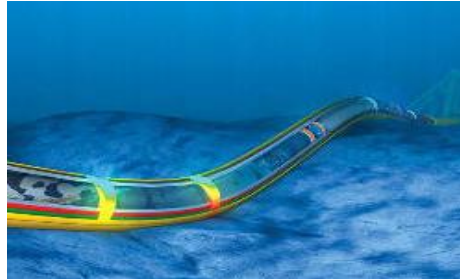
*Cost*

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# Prioritized R&D Programs



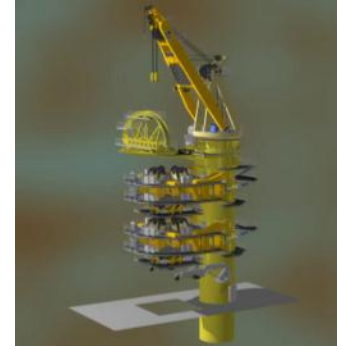
Predictive Monitoring



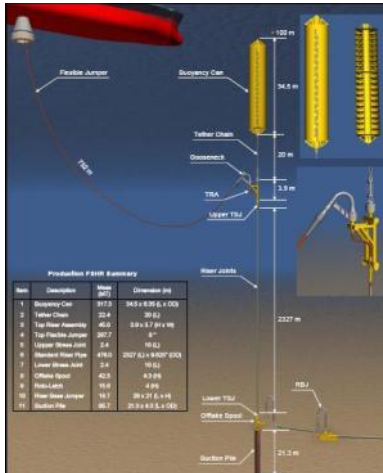
Smart Subsea Architecture



S-Lay



Innovative Installation



Hybrid Riser Systems



Flexible Pipe



Umbilicals

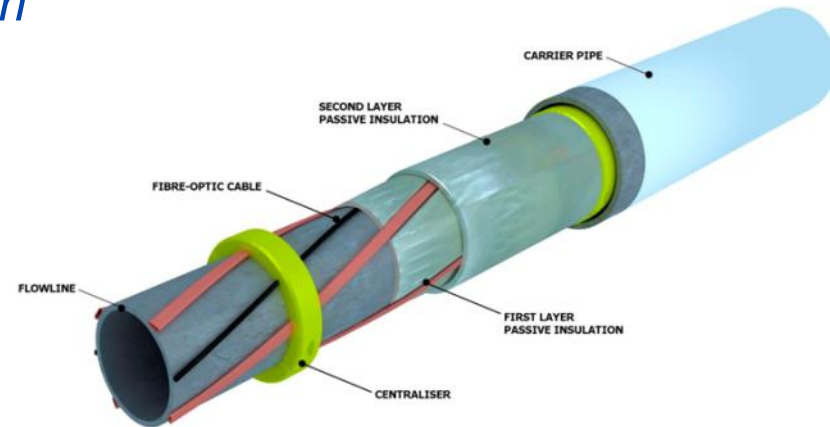


Reeled Pipe

# Electrical Pipe In Pipe

*Actively keep the produced fluid warm*

- Low energy consumption
- Fiber optics: temperature monitoring
- Flow assured by electrically heated pipes
- High thermal insulation
- Quick installation: Reel Lay compatible
- High reliability



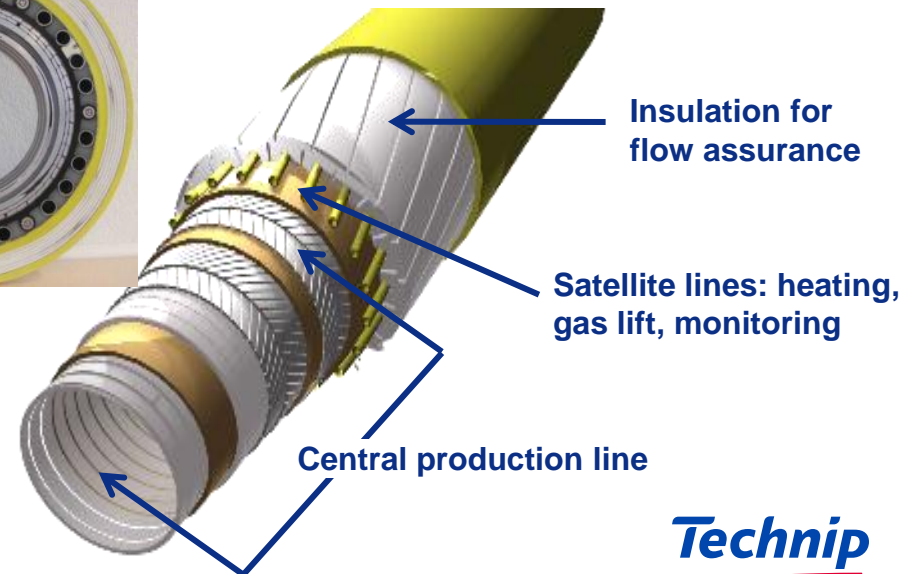
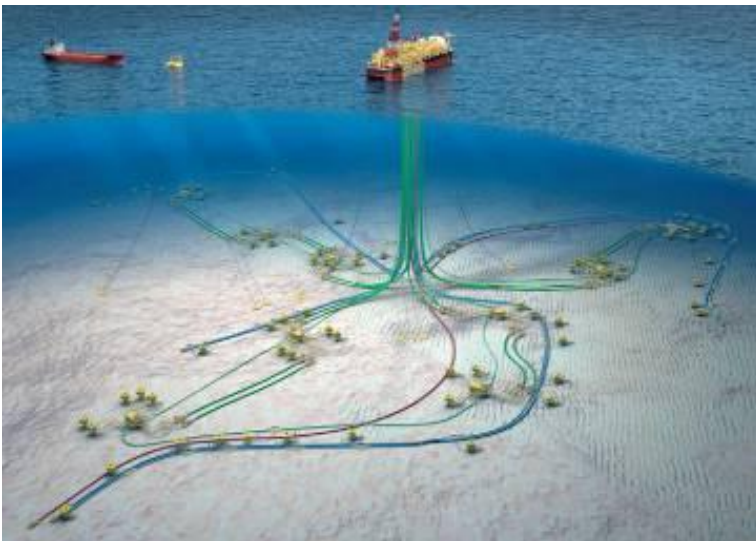
**Heat Tracing Cable  
Laying Machine**



# Integrated Production Bundle Technology

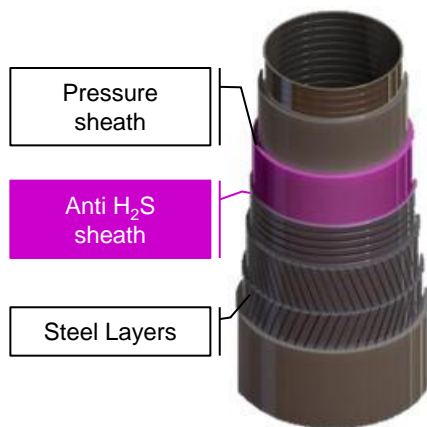
*The riser flow assurance solution*

- **Step change in flow assurance for ultra-deepwater developments**
  - Combines high efficiency active heating and temperature monitoring
  - Integration of Gas Lift tubes
- **Successful deployment on Dalia & Pazflor and new application on Papa Terra**



# New Developments in Flexible Pipe Technology

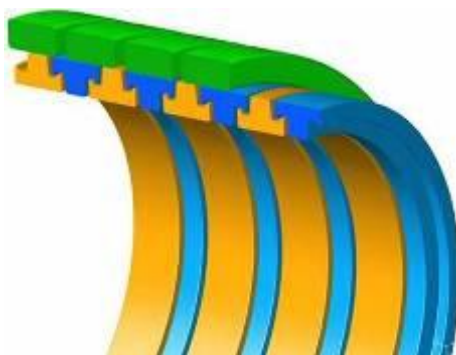
## Anti H<sub>2</sub>S Layer Flexible Pipe



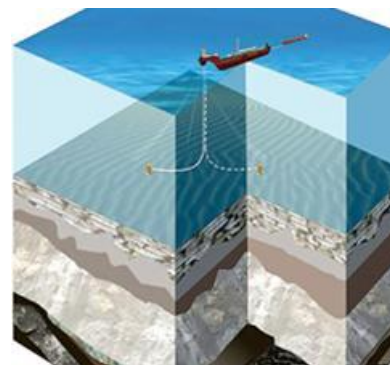
## Carbon Fiber Armor Riser



## High Pressure / High Temp



## Pre-salt Large Diameter Pipe



# Umbilical Technology

- **Thermoplastic hose**

- Pushing operating envelopes

- **Electrical power cable**

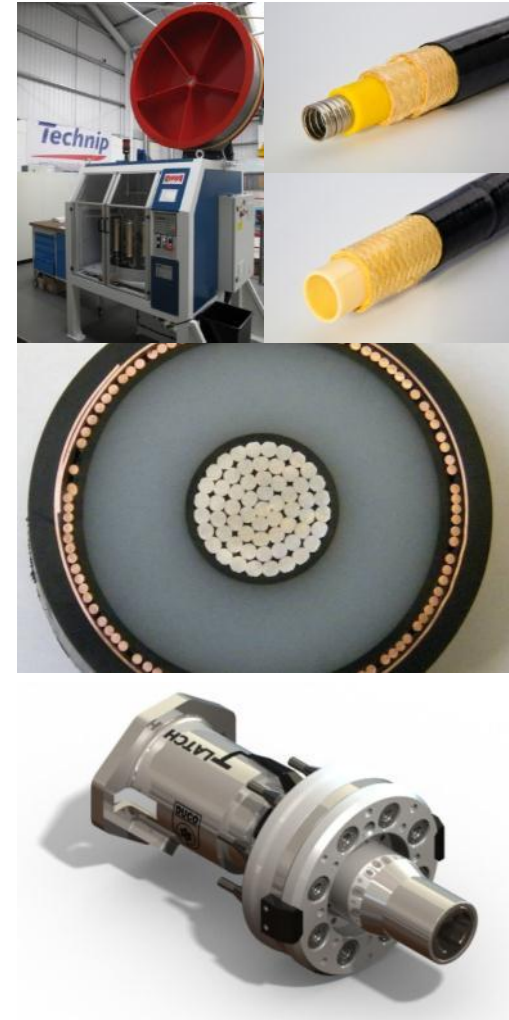
- High strength aluminium conductor
  - Water depth capability: 3,000 meters and beyond
  - Superior fatigue and electrical reliability at any water depth

- **Smart umbilicals**

- Vital feedback via built-in and retro-fit sensors

- **Multi-quick connector stab plate**

- ROV friendly design
  - Light weight, compact, easy to install

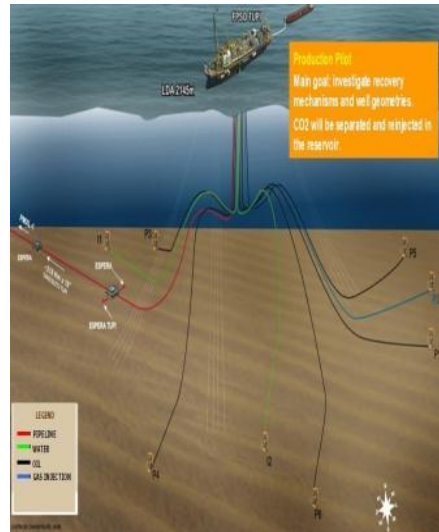


# Field Proven Riser Solutions for Ultra-Deepwater

## Flexible riser solution

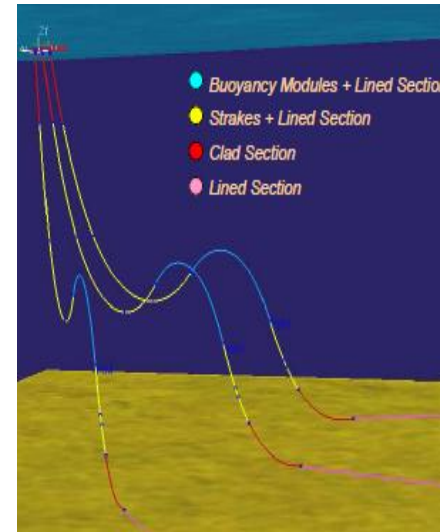
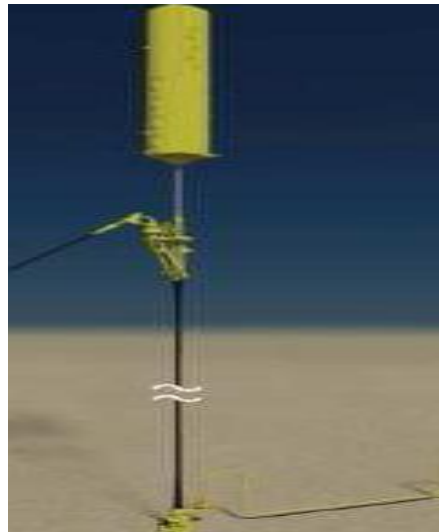
Field development solution largely used in Brazil:

- Campos basin
- Brazilian pre-salt
- Tupi Pilot, Guara Lula NE Gas Injection, Iracema Sul, Sapinhoa & Lula Nordeste



## Free standing hybrid riser

- PDET gas export system, Brazil
- Cascade & Chinook, Gulf of Mexico



## Steel lazy wave riser

- BC-10 Phase 2, Brazil
- Caesar / Tonga, Gulf of Mexico



## Steel catenary risers

Field development solution largely used in Gulf of Mexico:

- Nakika: 2,300 meters
- Perdido: 2,400 meters
- Stones: 2,900 meters

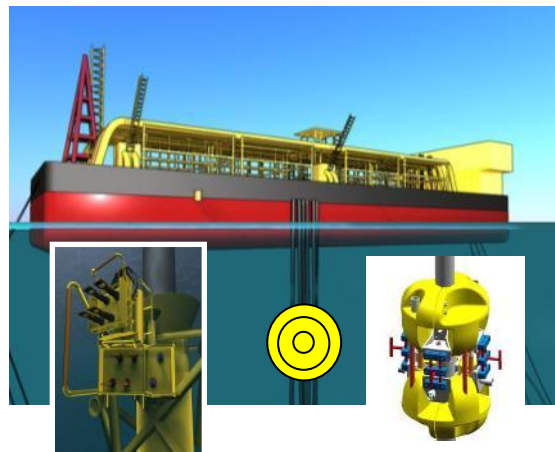


# Subsea Assets Monitoring and Smart Pipes

## Floaters, Buoys & Mooring Systems



## Risers, Pipelines & Umbilicals



## Subsea Production Surveillance



# Optimizing Subsea Field Architecture

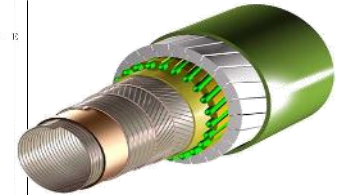
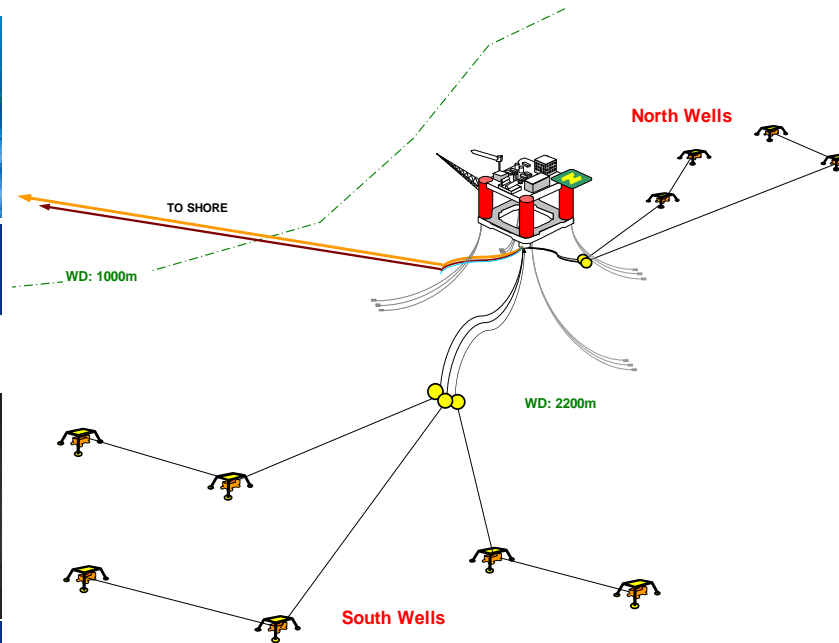
Integrating our subsea proprietary technologies and offshore platform knowhow with third party processing equipment to provide innovative development solutions



In-line Monitoring Technologies



Electrically Trace Heated Pipe-in-pipe



Integrated Production Bundle



Subsea Equipment (Separator & pump)



Umbilicals (Power & control)

\* Drawing not to scale

Technip proprietary technologies

Third party equipment

**Technip**



# Think Technology, Think Technip

- **Technip is continuously investing in technology**
- **Addressing the challenges of the future**
  - Reliability & Integrity Management of Subsea Assets
  - Smart pipelines and innovative subsea architectures
  - Ultra-deepwater reserves: towards 4,000 meters
  - Difficult reservoir conditions
  - Arctic
- **Open innovation**
  - Collaboration with clients, suppliers, research institutes, universities
  - Partnerships with CEA tech and IFP EN



# Technip's Share Information



**Euronext**

NYSE Euronext

**ISIN: FR0000131708**

**Bloomberg: TEC FP**

**Reuters: TECF.PA**

**SEDOL: 4874160**

**OTC ADR ISIN: US8785462099**

**OTCQX: TKPPY**

## **Convertible Bonds:**

**OCEANE 2010 ISIN: FR0010962704**

**OCEANE 2011 ISIN: FR0011163864**

**Private Placement Notes: ISIN: FR0010828095**



**Dow Jones  
Sustainability Indexes**  
Member 2012/13



## Technip has a sponsored Level 1 ADR

Bloomberg ticker: TKPPY

CUSIP: 878546209

OTC ADR ISIN: US8785462099

Depository bank: Deutsche Bank Trust Company Americas

Depository bank contacts:

ADR broker helpline: +1 212 250 9100 (New York)

+44 207 547 6500 (London)

e-mail: [adr@db.com](mailto:adr@db.com)

ADR website: [www.adr.db.com](http://www.adr.db.com)

Depository bank's local custodian: Deutsche Bank Amsterdam