## UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## **FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended June 30, 2020

or

□ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to Commission File Number: 001-37983

# TechnipFMC plc

(Exact name of registrant as specified in its

**United Kingdom** 

(State or other jurisdiction of incorporation or organization) One St. Paul's Churchyard

> London United Kingdom

(Address of principal executive offices)

98-1283037

(I.R.S. Employer Identification No.)

EC4M 8AP

(Zip Code)

+44 203-429-3950

(Registrant's telephone number, including area code)

Title of Each Class Name of Each Exchange on Which Registered Trading Symbol FTI New York Stock Exchange

Ordinary shares, \$1.00 par value per share

Securities registered pursuant to Section 12(g) of the Act: None.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes 🛛 No 🗆

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes 🛛 No 🗆

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	$\boxtimes$	Accelerated filer	
Non-accelerated filer		Smaller reporting company	
		Emerging growth company	

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes 🗆 No 🗵

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	Outstanding at July 29, 2020
Ordinary shares, \$1.00 par value per share	449,332,133

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## CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q of TechnipFMC plc (the "Company," "we," "us," or "our") contains "forward-looking statements" as defined in Section 27A of the United States Securities Act of 1933, as amended, and Section 21E of the United States Securities Exchange Act of 1934, as amended (the "Exchange Act"). Forward-looking statements usually relate to future events and anticipated revenues, earnings, cash flows or other aspects of our operations or operating results. Forward-looking statements are often identified by the words "believe," "expect," "anticipate," "plan," "intend," "foresee," "should," "would," "could," "may," "estimate," "outlook" and similar expressions, including the negative thereof. The absence of these words, however, does not mean that the statements are not forward-looking. These forward-looking statements are based on our current expectations, beliefs and assumptions concerning future developments and business conditions and their potential effect on us. While management believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting us will be those that we anticipate.

All of our forward-looking statements involve risks and uncertainties (some of which are significant or beyond our control) and assumptions that could cause actual results to differ materially from our historical experience and our present expectations or projections. Known material factors that could cause actual results to differ materially from those contemplated in the forward-looking statements include those set forth in Part II, Item 1A, "Risk Factors" and elsewhere of this Quarterly Report on Form 10-Q, as well as the following:

- risks associated with disease outbreaks and other public health issues, including the coronavirus disease 2019 ("COVID-19"), their
  impact on the global economy and the business of our company, customers, suppliers and other partners, changes in, and the
  administration of, treaties, laws, and regulations, including in response to such issues and the potential for such issues to exacerbate
  other risks we face, including those related to the factors listed or referenced below;
- · risks associated with our ability to consummate our proposed separation and spin-off;
- unanticipated changes relating to competitive factors in our industry;
- demand for our products and services, which is affected by changes in the price of, and demand for, crude oil and natural gas in domestic and international markets;
- our ability to develop and implement new technologies and services, as well as our ability to protect and maintain critical intellectual property assets;
- potential liabilities arising out of the installation or use of our products;
- cost overruns related to our fixed price contracts or capital asset construction projects that may affect revenues;
- our ability to timely deliver our backlog and its effect on our future sales, profitability, and our relationships with our customers;
- our reliance on subcontractors, suppliers and joint venture partners in the performance of our contracts;
- our ability to hire and retain key personnel;
- · piracy risks for our maritime employees and assets;
- · the potential impacts of seasonal and weather conditions;
- the cumulative loss of major contracts or alliances;
- U.S. and international laws and regulations, including existing or future environmental regulations, that may increase our costs, limit the demand for our products and services or restrict our operations;

- disruptions in the political, regulatory, economic and social conditions of the countries in which we conduct business;
- risks associated with The Depository Trust Company and Euroclear for clearance services for shares traded on the NYSE and Euronext Paris, respectively;
- the United Kingdom's withdrawal from the European Union;
- risks associated with being an English public limited company, including the need for "distributable profits", shareholder approval of certain capital structure decisions, and the risk that we may not be able to pay dividends or repurchase shares in accordance with our announced capital allocation plan;
- · compliance with covenants under our debt instruments and conditions in the credit markets;
- downgrade in the ratings of our debt could restrict our ability to access the debt capital markets;
- the outcome of uninsured claims and litigation against us;
- the risks of currency exchange rate fluctuations associated with our international operations;
- risks related to our acquisition and divestiture activities;
- failure of our information technology infrastructure or any significant breach of security, including related to cyber attacks, and actual
  or perceived failure to comply with data security and privacy obligations;
- risks associated with tax liabilities, changes in U.S. federal or international tax laws or interpretations to which we are subject; and
- such other risk factors as set forth in our filings with the U.S. Securities and Exchange Commission and in our filings with the Autorité des marchés financiers or the U.K. Financial Conduct Authority.

We caution you not to place undue reliance on any forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any of our forward-looking statements after the date they are made, whether as a result of new information, future events or otherwise, except to the extent required by law.

#### **ITEM 1. FINANCIAL STATEMENTS**

## TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

	Three Mo Jur	nths Er ne 30,	nded		Six Months Ended June 30,					
(In millions, except per share data)	 2020		2019		2020		2019			
Revenue			-	-						
Service revenue	\$ 2,315.2	\$	2,548.8	\$	4,622.9	\$	4,599.9			
Product revenue	818.4		832.8		1,590.0		1,632.1			
Lease revenue	24.9		52.6		75.9		115.2			
Total revenue	3,158.5		3,434.2		6,288.8		6,347.2			
Costs and expenses										
Cost of service revenue	1,971.5		1,949.9		3,962.9		3,594.1			
Cost of product revenue	645.4		771.6		1.317.7		1.493.3			
Cost of lease revenue	24.1		23.7		62.1		69.7			
Selling, general and administrative expense	234.9		323.8		528.8		621.6			
Research and development expense	38.2		29.5		73.4		69.4			
Impairment, restructuring and other expenses (Note 17)	140.3		9.2		3,348.7		25.7			
Separation costs (Note 2)	_		_		27.1		_			
Merger transaction and integration costs	_		12.9		_		25.0			
Total costs and expenses	 3,054.4		3,120.6		9,320.7		5,898.8			
Other income (expense), net	(9.7)		(72.6)		(38.2)		(98.8)			
Income from equity affiliates (Note 11)	13.0		14.2		41.8		28.1			
Income (loss) before net interest expense and income taxes	 107.4		255.2		(3,028.3)		377.7			
Net interest expense	(74.4)		(140.6)		(146.7)		(228.8)			
Income (loss) before income taxes	 33.0		114.6		(3,175.0)		148.9			
Provision for income taxes (Note 19)	17.7		0.9		55.4		15.4			
Net income (loss)	 15.3		113.7		(3,230.4)		133.5			
Net income attributable to non-controlling interests	(3.6)		(16.7)		(14.0)		(15.6)			
Net income (loss) attributable to TechnipFMC plc	\$ 11.7	\$	97.0	\$	(3,244.4)	\$	117.9			
Earnings (loss) per share attributable to TechnipFMC plc (Note 7)										
Basic	\$ 0.03	\$	0.22	\$	(7.24)	\$	0.26			
Diluted	\$ 0.03	\$	0.21	\$	(7.24)	\$	0.26			
Minishing average shares substanding (Alate 7)										
Weighted average shares outstanding (Note 7)	449.0				447.0					
Basic	448.3		447.5		447.9		447.7			
Diluted	449.5		451.2		447.9		451.9			

The accompanying notes are an integral part of the condensed consolidated financial statements.

## TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)

		Three Mo Jur	nths Er ne 30,	nded	Six Months Ended June 30,				
(In millions)	2	2020		2019		2020		2019	
Net income (loss)	\$	15.3	\$	113.7	\$	(3,230.4)	\$	133.5	
Foreign currency translation adjustments <sup>(a)</sup>		15.1		(22.2)		(202.8)		(1.3)	
Net gains (losses) on hedging instruments									
Net gains (losses) arising during the period		35.0		(10.8)		(54.3)		5.2	
Reclassification adjustment for net losses included in net income		3.7		6.7		3.8		6.4	
Net gains (losses) on hedging instruments <sup>(b)</sup>		38.7		(4.1)		(50.5)		11.6	
Net pension and other post-retirement benefits									
Net gains arising during the period		2.9		0.5		2.2		1.0	
Reclassification adjustment for amortization of prior service cost included in net income		0.2		1.1		0.5		1.4	
Reclassification adjustment for amortization of net actuarial loss included in net income		2.2		_		4.4		_	
Net pension and other postretirement benefits <sup>(c)</sup>		5.3		1.6		7.1		2.4	
Other comprehensive income (losses), net of tax		59.1		(24.7)		(246.2)		12.7	
Comprehensive income (loss)		74.4		89.0		(3,476.6)		146.2	
Comprehensive income attributable to non-controlling interest		(6.8)		(17.3)		(6.1)		(16.9)	
Comprehensive income (loss) attributable to TechnipFMC plc	\$	67.6	\$	71.7	\$	(3,482.7)	\$	129.3	

(a) Net of income tax (expense) benefit of nil and nil for the three months ended June 30, 2020 and 2019, respectively, and nil and nil for the six months ended June 30, 2020 and 2019, respectively.

(b) Net of income tax (expense) benefit of \$(6.7) million and \$(0.4) million for the three months ended June 30, 2020 and 2019, respectively, and \$15.8 million and \$(0.3) million for the six months ended June 30, 2020 and 2019, respectively.

(c) Net of income tax (expense) benefit of \$(0.9) million and \$0.7 million for the three months ended June 30, 2020 and 2019, respectively, and \$(1.5) million and \$0.6 million for the six months ended June 30, 2020 and 2019, respectively.

The accompanying notes are an integral part of the condensed consolidated financial statements.

## TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

(In millions, except par value data)		June 30, 2020	De	ecember 31, 2019
Assets				
Cash and cash equivalents	\$	4,809.5	\$	5,190.2
Trade receivables, net of allowances of \$129.1 in 2020 and \$95.4 in 2019		2,226.1		2,287.1
Contract assets, net of allowances of \$2.9 in 2020 and nil in 2019		1,414.4		1,520.0
Inventories, net (Note 8)		1,370.2		1,416.0
Derivative financial instruments (Note 20)		201.9		101.9
Income taxes receivable		241.6		264.6
Advances paid to suppliers		280.0		242.9
Other current assets (Note 9)		938.0		863.7
Total current assets		11,481.7		11,886.4
Investments in equity affiliates		335.2		300.4
Property, plant and equipment, net of accumulated depreciation of \$2,438.5 in 2020 and \$2,288.8 in 2019		2,850.8		3,162.0
Operating lease right-of-use assets		854.7		892.6
Goodwill (Note 13)		2,470.7		5,598.3
Intangible assets, net of accumulated amortization of \$634.9 in 2020 and \$763.4 in 2019		1,026.9		1,086.6
Deferred income taxes		240.7		260.5
Derivative financial instruments (Note 20)		77.2		39.5
Other assets		256.5		292.5
Total assets	\$	19,594.4	\$	23,518.8
Liabilities and equity				
	\$	524.1	\$	495.4
Short-term debt and current portion of long-term debt (Note 14)	Ф		Þ	
Operating lease liabilities		236.3		275.1
Accounts payable, trade		2,476.1		2,659.8
Contract liabilities		4,685.4		4,585.1
Accrued payroll		353.9		411.5
Derivative financial instruments (Note 20)		308.5		141.3
Income taxes payable		76.6		75.7
Other current liabilities (Note 9)		1,236.7		1,494.5
Total current liabilities		9,897.6		10,138.4
Long-term debt, less current portion (Note 14)		3,982.9		3,980.0
Operating lease liabilities		688.0		681.7
Deferred income taxes		77.8		138.2
Accrued pension and other post-retirement benefits, less current portion		327.3		368.6
Derivative financial instruments (Note 20)		67.2		52.7
Other liabilities		336.9		430.0
Total liabilities		15,377.7		15,789.6
Commitments and contingent liabilities (Note 18)			. <u> </u>	
Mezzanine equity				
Redeemable non-controlling interest		41.1		41.1
Stockholders' equity (Note 15)				
Ordinary shares, \$1.00 par value; 618.3 shares and 618.3 shares authorized in 2020 and 2019, respectively; 449.3 shares and 447.1 shares issued and outstanding in 2020 and 2019, respectively; nil and 4 shares canceled in 2020 and 2019, respectively		449.3		447.1
Capital in excess of par value of ordinary shares		10,213.6		10,182.8
Accumulated deficit		(4,876.0)		(1,563.1)
Accumulated other comprehensive loss		(1,645.8)		(1,407.5)
Total TechnipFMC plc stockholders' equity	-	4,141.1		7,659.3
Non-controlling interests		34.5		28.8
Total equity		4,175.6		7,688.1
Total liabilities and equity	\$	19,594.4	\$	23,518.8
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The accompanying notes are an integral part of the condensed consolidated financial statements.

## TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

		Six Mont Jun	ths End le 30,	ıded		
(In millions)		2020		2019		
Cash provided (required) by operating activities						
Net income (loss)	\$	(3,230.4)	\$	133.5		
Adjustments to reconcile net income to cash provided (required) by operating activities						
Depreciation		166.0		176.2		
Amortization		61.0		60.7		
Impairments		3,221.7		1.2		
Employee benefit plan and share-based compensation costs		36.2		37.6		
Deferred income tax benefit, net		(42.8)		(127.5)		
Unrealized loss on derivative instruments and foreign exchange		4.2		27.5		
Income from equity affiliates, net of dividends received		(36.9)		(24.1)		
Other		112.3		233.3		
Changes in operating assets and liabilities, net of effects of acquisitions						
Trade receivables, net and contract assets		(10.4)		(82.8)		
Inventories, net		(58.7)		(134.9)		
Accounts payable, trade		(41.1)		(105.0)		
Contract liabilities		147.5		274.2		
Income taxes payable (receivable), net		17.1		(68.4)		
Other current assets and liabilities, net		(414.8)		(240.6)		
Other noncurrent assets and liabilities, net		3.1		34.6		
Cash provided (required) by operating activities		(66.0)		195.5		
Cash provided (required) by investing activities						
Capital expenditures		(177.7)		(270.5)		
Payment to acquire debt securities		_		(59.7)		
Proceeds from sale of debt securities		_		18.9		
Cash received from divestiture		2.5		—		
Proceeds from sale of assets		25.4		1.3		
Proceeds from repayment of advances to joint venture		12.5		22.5		
Cash required by investing activities		(137.3)		(287.5)		
Cash required by financing activities						
Net increase (decrease) in short-term debt		21.6		(17.9)		
Net decrease in commercial paper		(112.9)		(479.5)		
Proceeds from issuance of long-term debt		163.6		96.2		
Purchase of ordinary shares		_		(90.1)		
Dividends paid		(59.2)		(116.6)		
Payments related to taxes withheld on share-based compensation		(6.4)		_		
Settlements of mandatorily redeemable financial liability		(135.3)		(220.6)		
Cash required by financing activities		(128.6)		(828.5)		
Effect of changes in foreign exchange rates on cash and cash equivalents		(48.8)		1.8		
Decrease in cash and cash equivalents		(380.7)		(918.7)		
Cash and cash equivalents, beginning of period		5,190.2		5,540.0		
Cash and cash equivalents, end of period	\$	4.809.5	\$	4,621.3		
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The accompanying notes are an integral part of the condensed consolidated financial statements.

## TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (UNAUDITED) THREE MONTHS ENDED JUNE 30, 2020 and 2019

(In millions)	Ordinary Shares	0	pital in Excess f Par Value of rdinary Shares	Accumulated ficit) Retained Earnings	(	ccumulated Other Comprehensive Income (Loss)	с	Non- controlling Interest	:	Total Stockholders' Equity
Balance as of March 31,2019	\$ 448.3	\$	10,169.5	\$ 1,047.9	\$	(1,323.0)	\$	30.9	\$	10,373.6
Net income	—		—	97.0		_		16.7		113.7
Other comprehensive income (loss)	—		_	_		(25.3)		0.6		(24.7)
Cancellation treasury shares	(1.8)		(38.2)	_		—		—		(40.0)
Dividends (\$0.13 per share)	_		_	(58.1)		_		_		(58.1)
Share-based compensation (Note 16)	_		21.1	_		_		_		21.1
Other	_		_	(2.8)		_		(2.4)		(5.2)
Balance as of June 30,2019	\$ 446.5	\$	10,152.4	\$ 1,084.0	\$	(1,348.3)	\$	45.8	\$	10,380.4
Balance as of March 31,2020	\$ 448.3	\$	10,196.8	\$ (4,887.0)	\$	(1,701.7)	\$	28.4	\$	4,084.8
Net income	_		_	11.7		_		3.6		15.3
Other comprehensive income	_		_	_		55.9		3.2		59.1
Issuance of ordinary shares	1.0		—	—		_		_		1.0
Share-based compensation (Note 16)	—		16.8	_		_		_		16.8
Other	—		_	(0.7)		_		(0.7)		(1.4)
Balance as of June 30,2020	\$ 449.3	\$	10,213.6	\$ (4,876.0)	\$	(1,645.8)	\$	34.5	\$	4,175.6

## TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (UNAUDITED) SIX MONTHS ENDED JUNE 30, 2020 and 2019

(In millions)	Ordinary Shares	Sh Ti	Ordinary nares Held in reasury and Employee Benefit Trust	_	Capital in xcess of Par Value of dinary Shares	Def	ccumulated icit) Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Non- ontrolling Interest	S	Total tockholders' Equity
Balance as of December 31, 2018	\$ 450.5	\$	(2.4)	\$	10,197.0	\$	1,072.2	\$ (1,359.7)	\$ 31.3	\$	10,388.9
Adoption of accounting standards (Note 4)	_		—		_		1.8	—	_		1.8
Net income	—		_		_		117.9	_	15.6		133.5
Other comprehensive income	—		—		—		—	11.4	1.3		12.7
Cancellation of ordinary shares	(4.0)		_		(86.1)		_	_	_		(90.1)
Net sales of ordinary shares for employee benefit trust	_		2.4		_		_	_	_		2.4
Cash dividends declared (\$0.26 per share)	_		_		_		(116.6)	_	_		(116.6)
Share-based compensation (Note 16)	_		_		41.5		_	_	_		41.5
Other	_		_		_		8.7	_	(2.4)		6.3
Balance as of June 30, 2019	\$ 446.5	\$	_	\$	10,152.4	\$	1,084.0	\$ (1,348.3)	\$ 45.8	\$	10,380.4
Balance as of December 31, 2019	\$ 447.1	\$	_	\$	10,182.8	\$	(1,563.1)	\$ (1,407.5)	\$ 28.8	\$	7,688.1
Adoption of accounting standards (Note 4)	—		_		_		(7.8)	_	—		(7.8)
Net income (loss)	_		_		_		(3,244.4)	_	14.0		(3,230.4)
Other comprehensive loss	_		_		_		_	(238.3)	(7.9)		(246.2)
Issuance of ordinary shares	2.2		_		(7.6)		—	—	_		(5.4)
Cash dividends declared (\$0.13 per share)	—		_		—		(59.2)	_	—		(59.2)
Share-based compensation (Note 16)	—		—		38.4		—	—	—		38.4
Other	_		_		_		(1.5)	_	(0.4)		(1.9)
Balance as of June 30, 2020	\$ 449.3	\$	_	\$	10,213.6	\$	(4,876.0)	\$ (1,645.8)	\$ 34.5	\$	4,175.6

The accompanying notes are an integral part of the condensed consolidated financial statements.

#### TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

## NOTE 1. BASIS OF PRESENTATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying unaudited condensed consolidated financial statements of TechnipFMC plc and its consolidated subsidiaries ("TechnipFMC", the "Company," "we," "us," or "our") have been prepared in accordance with United States generally accepted accounting principles ("GAAP") and rules and regulations of the Securities and Exchange Commission ("SEC") pertaining to interim financial information. As permitted under those rules, certain footnotes or other financial information that are normally required by GAAP have been condensed or omitted. These unaudited condensed consolidated financial statements should be read together with our audited consolidated financial statements contained in our Annual Report on Form 10-K ("Form 10-K") for the year ended December 31, 2019.

Our accounting policies are in accordance with GAAP. The preparation of financial statements in conformity with these accounting principles requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Ultimate results could differ from our estimates.

In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all adjustments, consisting of normal recurring adjustments, as well as adjustments to our financial position pursuant to a business combination, necessary for a fair statement of our financial condition and operating results as of and for the periods presented. Revenue, expenses, assets and liabilities can vary during each quarter of the year. Therefore, the results and trends in these financial statements may not be representative of the results that may be expected for the year ending December 31, 2020.

Reclassifications - Certain prior-year amounts have been reclassified to conform to the current year's presentation.

## NOTE 2. PLANNED SEPARATION TRANSACTION

On August 26, 2019, we announced that our Board of Directors had unanimously approved a plan to separate our Onshore/Offshore segment and Loading Systems and process automation businesses into an independent, publicly traded company ("Technip Energies"). In connection with the planned transaction, we renamed our Onshore/Offshore segment to Technip Energies in the first quarter of 2020. Due to the COVID-19 pandemic, the significant decline in commodity prices, and the heightened volatility in global equity markets, on March 15, 2020, we announced the postponement of the completion of the transaction until the markets sufficiently recover. The transaction will be subject to general market conditions, regulatory approvals, consultation of employee representatives, where applicable, and final approval from our Board of Directors. We incurred \$27.1 million of separation costs associated with the planned transaction during the first quarter of 2020. We did not record any separation costs during the three months ended June 30, 2020.

## NOTE 3. BUSINESS COMBINATION TRANSACTIONS

On December 30, 2019, we completed the acquisition of the remaining 50% interest in Technip Odebrecht PLSV CV ("TOP CV"). TOP CV was formed as a joint venture between Technip SA and Ocyan SA to provide pipeline installation ships to Petroleo Brasileiro SA ("Petrobras") for their work in oil and gas fields offshore Brazil with results reported in our Subsea segment using the equity method of accounting. Subsequent to this transaction the investment became a fully consolidated entity. In connection with the acquisition, we acquired \$391.0 million in assets, including two vessels valued at \$335.2 million. In addition, we assumed \$239.9 million of liabilities, including a \$203.1 million term loan.

There were no significant acquisitions or other type of business combinations during the three and six months ended June 30, 2020 and 2019.



## NOTE 4. NEW ACCOUNTING STANDARDS

## Recently Adopted Accounting Standards under GAAP

Effective January 1, 2020, we adopted ASU No. 2018-13, *"Fair Value Measurement (Topic 820): Disclosure Framework—Changes to the Disclosure Requirements for Fair Value Measurement."* This update modifies the disclosure requirement on fair value measurements in Topic 820. The amendments on changes in unrealized gains and losses, the range and weighted average of significant unobservable inputs used to develop Level 3 fair value measurements, and the narrative description of measurement uncertainty should be applied prospectively. The adoption of this update concerns presentation and disclosure only as it relates to our consolidated financial statements. See Note 21 for our fair value measurements disclosure.

Effective January 1, 2020, we adopted ASU No. 2018-15, "Intangibles—Goodwill and Other—Internal-Use Software (Subtopic 350-40): Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract (a consensus of the FASB Emerging Issues Task Force)." This update requires that the implementation costs incurred in a cloud computing arrangement that is a service contract are deferred if they would be capitalized based on the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software. The adoption of this update did not have a material impact on our consolidated financial statements.

Effective January 1, 2020, we adopted ASU No. 2018-18, "Collaborative Arrangements (Topic 808)—Clarifying the Interaction between Topic 808 and Topic 606." This update clarifies the interaction between the guidance for certain collaborative arrangements and the Revenue Recognition financial accounting and reporting standard. An entity should recognize the cumulative effect of initially applying the amendments as an adjustment to the opening balance of retained earnings of the later of the earliest annual period presented and the annual period that includes the date of the entity's initial application of Topic 606. The adoption of this update concerns presentation and disclosure only with no material impact to our consolidated financial statements.

Effective January 1, 2020, we adopted ASU No. 2019-04, "Codification Improvements to Topic 326, Financial Instruments—Credit Losses, Topic 815, Derivatives and Hedging, and Topic 825, Financial Instruments." The update clarifies and improves areas of guidance related to the recently issued standards including (1) ASU No. 2016-01, "Financial Instruments—Overall (Subtopic 825-10): Recognition and Measurement of Financial Assets and Liabilities", (2) ASU No. 2016-13, "Financial Instruments—Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments.", and (3) ASU No. 2017-12, "Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities". The adoption of this update concerns presentation and disclosure only with no material impact to our consolidated financial statements.

## Adoption of ASU No. 2016-13 "Financial Instruments—Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments

Effective January 1, 2020, we adopted ASU No. 2016-13, *"Financial Instruments—Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments."* This ASU introduces a new model for recognizing credit losses on financial instruments based on an estimate of current expected credit losses. The guidance applies to (1) loans, accounts receivable, trade receivables, and other financial assets measured at amortized cost, (2) loan commitments and other off-balance sheet credit exposures, (3) debt securities and other financial assets measured at fair value through other comprehensive income, and (4) beneficial interests in securitized financial assets.

In June 2016, the FASB issued an update of the ASU to provide a practical expedient for transition and targeted improvements. We adopted Topic 326 using a modified retrospective transition method through a cumulative-effect adjustment to beginning retained earnings in the period of adoption. The effect of adopting Topic 326 was an increase in accumulated deficit of \$7.8 million, which includes a \$2.1 million increase in noncurrent deferred tax assets, with a corresponding decrease in trade receivables, loans, and debt notes receivable.

Financial assets at amortized cost include trade receivables, loans issued to third or related parties, and held to maturity debt securities. These financial assets were presented under other current assets or other assets, as applicable. Contract assets are subject to the credit losses standard per revenue recognition standard.



Trade receivables and contract assets constitute a homogeneous portfolio, and therefore, to measure the expected credit losses, trade receivables and contract assets have been grouped together. The contract assets relate to unbilled work in progress and have substantially the same risk characteristics as the trade receivables for the same types of contracts. We have therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.

The following table summarizes the balances of financial assets and non-financial assets at amortized cost as of January 1, 2020:

(In millions)	As rep	orted at December 31, 2019	Impac	t of ASC 326	Balan	ce at January 1, 2020
Trade receivables, net	\$	2,287.1	\$	(3.8)	\$	2,283.3
Loans receivable, net		138.5		(1.5)		137.0
Security deposits and other, net		36.6		(1.0)		35.6
Held-to-maturity						
Debt securities at amortized cost		71.9		(1.1)		70.8
Total financial assets	\$	2,534.1	\$	(7.4)	\$	2,526.7
Non-financial assets						
Contract assets, net	\$	1,520.0	\$	(2.5)	\$	1,517.5

We manage our receivables portfolios using published default risk as a key credit quality indicator for our loans and receivables. Our loans receivable and security deposits were related to sales of long-lived assets or businesses, loans to related parties for capital expenditure purposes, or security deposits for lease arrangements.

We manage our held-to-maturity debt securities using published credit ratings as a key credit quality indicator as our held-to-maturity debt securities consist of government bonds.

The table below summarizes the amortized cost basis of financial assets by years of origination and credit quality. The key credit quality indicator is updated as of June 30, 2020.

(In millions)	Year of origination	Balan	ce at June 30, 2020
Loans receivables, security deposits and other			
Moody's rating Ba2	2019	\$	151.8
Debt securities at amortized cost			
Moody's rating B3	2019		70.9
Total financial assets		\$	222.7

## Credit Losses

For contract assets, trade receivables, loans receivable, and security deposits and other, we have elected to calculate an expected credit loss based on loss rates from historical data. We develop loss-rate statistics on the basis of the amount written off over the life of the financial assets and contract assets and adjust these historical credit loss trends for forward-looking factors specific to the debtors and the economic environment to determine lifetime expected losses.

For held-to-maturity debt securities at amortized cost, we evaluate whether the debt securities are considered to have low credit risk at the reporting date using available, reasonable, and supportable information.

The table below shows the roll-forward of allowance for credit losses for the six months ended June 30, 2020.



	 Balance at June 30, 2020									
(In millions)	Trade eivables	Contr	act assets	re	Loans eceivable		urity deposit Ind other		o-maturity securities	
Beginning balance in allowance for credit losses	\$ 99.2	\$	5.0	\$	9.5	\$	1.6	\$	1.1	
Current period provision for expected credit losses	34.5		0.4		0.1		0.4		_	
Write-offs charged against the allowance	(1.7)		—		—		—		—	
Recoveries	(2.9)		(2.5)		(0.6)		(1.0)		_	
Ending balance in the allowance for credit losses	\$ 129.1	\$	2.9	\$	9.0	\$	1.0	\$	1.1	

Other than certain trade receivables due in one year or less, we do not have any financial assets that are past due or are on non-accrual status.

#### Recently Issued Accounting Standards under GAAP

In August 2018, the FASB issued ASU No. 2018-14, "Compensation—Retirement Benefits—Defined Benefit Plans—General (Subtopic 715-20): Disclosure Framework—Changes to the Disclosure Requirements for Defined Benefit Plans." This update amends ASC 715 to add, remove, and clarify disclosure requirements related to defined benefit pension and other post-retirement plans. The amendments in this ASU are effective for us January 1, 2021, and early adoption is permitted. The amendments in this update are required to be adopted retrospectively. We are currently evaluating the impact of this ASU on our consolidated financial statements.

In December 2019, the FASB issued ASU No. 2019-12, "*Income Taxes to Topic 740—Simplifying the Accounting for Income Taxes*". The amendments simplify the accounting for income taxes by removing certain exceptions to the general principles in Topic 740. This update also improves and simplifies areas of generally accepted accounting principles (GAAP) for which cost and complexity can be reduced while maintaining or improving the usefulness of the information provided to users of financial statements. This update is effective for us January 1, 2021, and early adoption is permitted. We are currently evaluating the impact of this ASU on our consolidated financial statements.

In January 2020, the FASB issued ASU No. 2020-01, "Investments—Equity Securities (Topic 321)", "Investments—Equity Method and Joint Ventures (Topic 323)", and "Derivatives and Hedging (Topic 815)—Clarifying the Interactions between Topic 321, Topic 323, and Topic 815", and made targeted improvements to address certain aspects of accounting for financial instruments. This update clarifies that a company should consider observable transactions that require a company to either apply or discontinue the equity method of accounting under Topic 323, Investments—Equity Method and Joint Ventures, for the purposes of applying the measurement alternative in accordance with Topic 321 immediately before applying or upon discontinuing the equity method. The new ASU also clarifies that, when determining the accounting for certain forward contracts and purchased options a company should not consider whether underlying securities would be accounted for under the equity method or fair value option upon settlement or exercise. The amendment is effective from January 1, 2021, and early adoption is permitted. We are currently evaluating the impact of this ASU on our consolidated financial statements.

In March 2020, the FASB issued ASU No. 2020-04, *"Facilitation of the Effects of Reference Rate Reform on Financial Reporting (Topic 848)"*. The amendments in this update apply only to contracts, hedging relationships, and other transactions that reference LIBOR or another reference rate expected to be discontinued because of reference rate reform. The expedients and exceptions provided by the amendments do not apply to contract modifications made and hedging relationships entered into or evaluated after December 31, 2022, except for hedging relationships existing as of December 31, 2022, that an entity has elected certain optional expedients for and that are retained through the end of the hedging relationship. The amendments in this update are effective as of March 12, 2020 through December 31, 2022. We are currently evaluating the impact of this ASU on our consolidated financial statements.

## NOTE 5. REVENUE

The majority of our revenue is from long-term contracts associated with designing and manufacturing products and systems and providing services to customers involved in exploration and production of crude oil and natural gas.



## Disaggregation of Revenue

Revenues are disaggregated by geographic location and contract types.

The following tables present products and services revenue by geography for each reportable segment for the three and six months ended June 30, 2020 and 2019:

					Reportabl	e Seg	ments					
	 Three Months Ended											
	June 30, 2020							June 30, 2019				
(In millions)	 Subsea	Tech	nip Energies		Surface hnologies		Subsea	Tech	nip Energies		Surface hnologies	
Europe, Russia, Central Asia	\$ 426.5	\$	645.8	\$	48.3	\$	459.6	\$	651.2	\$	60.0	
Americas	507.9		298.8		81.1		341.8		196.9		199.9	
Asia Pacific	185.5		264.8		28.0		177.7		275.5		44.1	
Africa	168.2		202.1		14.7		373.8		111.1		14.9	
Middle East	80.1		126.8		55.0		135.6		270.3		69.2	
Total products and services revenue	\$ 1,368.2	\$	1,538.3	\$	227.1	\$	1,488.5	\$	1,505.0	\$	388.1	

					Reportabl	e Seg	ments			
					Six Mon	ths E	nded			
	 June 30, 2020							Ju	ne 30, 2019	
(In millions)	Subsea	Tech	nip Energies		Surface hnologies		Subsea	Tech	nip Energies	Surface hnologies
Europe, Russia, Central Asia	\$ 849.6	\$	1,253.1	\$	98.6	\$	859.2	\$	1,292.8	\$ 115.8
Americas	944.4		595.5		230.4		718.9		357.3	393.1
Asia Pacific	323.1		548.6		62.3		277.4		577.4	89.1
Africa	382.8		411.9		28.3		519.6		171.5	26.2
Middle East	101.9		276.9		105.5		270.8		441.1	121.8
Total products and services revenue	\$ 2,601.8	\$	3,086.0	\$	525.1	\$	2,645.9	\$	2,840.1	\$ 746.0

The following tables represent revenue by contract type for each reportable segment for the three and six months ended June 30, 2020 and 2019:

	 Reportable Segments										
					Three Mo	nths	Ended				
	 June 30, 2020							June 30, 2019			
(In millions)	 Subsea	Tech	nip Energies		Surface chnologies		Subsea	Tech	nip Energies		Surface hnologies
Services	\$ 764.2	\$	1,520.6	\$	30.4	\$	970.2	\$	1,505.0	\$	73.6
Products	604.0		17.7		196.7		518.3		—		314.5
Total products and services revenue	 1,368.2		1,538.3		227.1		1,488.5		1,505.0		388.1
Lease	10.3		_		14.6		20.2		—		32.4
Total revenue	\$ 1,378.5	\$	1,538.3	\$	241.7	\$	1,508.7	\$	1,505.0	\$	420.5

	_	Reportable Segments										
						Six Mon	ths E	nded				
		June 30, 2020							June 30, 2019			
(In millions)		Subsea	Tech	nip Energies		Surface chnologies		Subsea	Tech	nip Energies		Surface hnologies
Services	\$	1,481.7	\$	3,054.7	\$	86.5	\$	1,615.8	\$	2,840.1	\$	144.0
Products		1,120.1		31.3		438.6		1,030.1		—		602.0
Total products and services revenue		2,601.8		3,086.0		525.1		2,645.9		2,840.1		746.0
Lease		29.8		_		46.1		48.1		_		67.1
Total revenue	\$	2,631.6	\$	3,086.0	\$	571.2	\$	2,694.0	\$	2,840.1	\$	813.1

#### **Contract Balances**

The timing of revenue recognition, billings and cash collections results in billed accounts receivable, costs and estimated earnings in excess of billings on uncompleted contracts (contract assets), and billings in excess of costs and estimated earnings on uncompleted contracts (contract liabilities) on the consolidated balance sheets.

*Contract Assets* - Contract Assets include unbilled amounts typically resulting from sales under long-term contracts when revenue is recognized over time and revenue recognized exceeds the amount billed to the customer, and right to payment is not just subject to the passage of time. Amounts may not exceed their net realizable value. Costs and estimated earnings in excess of billings on uncompleted contracts are generally classified as current.

Contract Liabilities - We sometimes receive advances or deposits from our customers, before revenue is recognized, resulting in contract liabilities.

The following table provides information about net contract liabilities as of June 30, 2020 and December 31, 2019:

(In millions)	June 30, 2020	[	December 31, 2019	\$ change	% change
Contract assets	\$ 1,414.4	\$	1,520.0	\$ (105.6)	(6.9)
Contract (liabilities)	(4,685.4)		(4,585.1)	(100.3)	(2.2)
Net contract liabilities	\$ (3,271.0)	\$	(3,065.1)	\$ (205.9)	(6.7)

The decrease in our contract assets from December 31, 2019 to June 30, 2020 was primarily due to the timing of milestones.

The increase in our contract liabilities was primarily due to additional cash received, excluding amounts recognized as revenue during the period.

In order to determine revenue recognized in the period from contract liabilities, we first allocate revenue to the individual contract liability balance outstanding at the beginning of the period until the revenue exceeds that balance. Revenue recognized for the three months ended June 30, 2020 and 2019 that was included in the contract liabilities balance at December 31, 2019 and 2018 was \$457.3 million and \$1,147.1 million, respectively, and \$874.4 million and \$2,014.3 million for the six months ended June 30, 2020 and 2019, respectively.

In addition, net revenue recognized for the three months ended June 30, 2020 and 2019 from our performance obligations satisfied in previous periods had favorable impacts of \$101.6 million and \$325.7 million, respectively, and \$158.9 million and \$493.4 million for the six months ended June 30, 2020 and 2019, respectively. This primarily relates to the changes in the estimate of the stage of completion that impacted revenue.

## Transaction Price Allocated to the Remaining Unsatisfied Performance Obligations

Remaining unsatisfied performance obligations ("RUPO" or "order backlog") represent the transaction price for products and services for which we have a material right but work has not been performed. The transaction price of the order backlog includes the base transaction price, variable consideration and changes in transaction price. The order backlog table does not include contracts for which we recognize revenue at the amount to which we have the right to invoice for services performed. The transaction price of order backlog related to unfilled, confirmed customer orders is estimated at each reporting date. As of June 30, 2020, the aggregate amount of the transaction price allocated to order backlog was \$20,603.8 million. We expect to recognize revenue on approximately 27.8% of the order backlog through 2020 and 72.2% thereafter.

The following table details the order backlog for each business segment as of June 30, 2020:

(In millions)	2020 2021		٦	Thereafter	
Subsea	\$	2,211.7	\$ 2,912.0	\$	1,961.6
Technip Energies		3,291.8	5,541.9		4,298.9
Surface Technologies		220.2	161.0		4.7
Total order backlog	\$	5,723.7	\$ 8,614.9	\$	6,265.2

## NOTE 6. BUSINESS SEGMENTS

Management's determination of our reporting segments was made on the basis of our strategic priorities within each segment and the differences in the products and services we provide, which corresponds to the manner in which our Chairman and Chief Executive Officer, as our chief operating decision maker, reviews and evaluates operating performance to make decisions about resources to be allocated to the segment.

We report the results of operations in the following segments:

- Subsea designs and manufactures products and systems, performs engineering, procurement and project management, and provides services used by oil and gas companies involved in offshore exploration and production of crude oil and natural gas.
- Technip Energies offers extensive experience, knowledge and unique project management capabilities in Onshore and Offshore hydrocarbon infrastructure businesses; it also combines its leading engineering and construction capabilities with its technological knowhow, products and services to develop new solutions that will support the world's energy transition.
- Surface Technologies designs and manufactures products and systems and provides services used by oil and gas companies involved in land and shallow water exploration and production of crude oil and natural gas; designs, manufactures, and supplies technologically advanced high-pressure valves and fittings for oilfield service companies; and also provides flowback and well testing services.

Beginning in the first quarter of 2020, in anticipation of our separation transaction, we renamed our Onshore/Offshore segment to Technip Energies, which includes our Loading Systems business that was previously reported in the Surface Technologies segment and our process automation business, Cybernetix, that was previously reported in the Subsea segment. Prior year information has not been restated due to these businesses not being material.



Segment operating profit (loss) is defined as total segment revenue less segment operating expenses. Income (loss) from equity method investments is included in computing segment operating profit. The following items have been excluded in computing segment operating profit (loss): corporate staff expense, foreign exchange gains (losses), net interest income (expense) associated with corporate debt facilities, income taxes, and other revenue and other expense, net.

Segment revenue and segment operating profit were as follows:

		Three Mo Jur	nths E ne 30,	nded	Six Months Ended June 30,				
(In millions)		2020		2019		2020		2019	
Segment revenue									
Subsea	\$	1,378.5	\$	1,508.7	\$	2,631.6	\$	2,694.0	
Technip Energies		1,538.3		1,505.0		3,086.0		2,840.1	
Surface Technologies		241.7		420.5		571.2		813.1	
Total revenue	\$	3,158.5	\$	3,434.2	\$	6,288.8	\$	6,347.2	
Segment operating profit (loss)									
Subsea	\$	(75.6)	\$	94.6	\$	(2,826.3)	\$	144.5	
Technip Energies		231.3		274.0		382.5		429.7	
Surface Technologies		(13.4)		25.5		(437.4)		36.0	
Total segment operating profit (loss)	\$	142.3	\$	394.1	\$	(2,881.2)	\$	610.2	
Corporate items									
Impairment, restructuring and other expenses		(1.9)		(1.4)		(5.5)		(10.3)	
Separation costs		—		—		(27.1)		—	
Merger transaction costs		—		(12.9)		—		(25.0)	
Legal expenses		—		(55.2)		—		(55.2)	
Other corporate expenses <sup>(a)</sup>		(27.2)		(51.4)		(65.4)		(112.4)	
Corporate expense		(29.1)		(120.9)		(98.0)		(202.9)	
Net interest expense		(74.4)		(140.6)		(146.7)		(228.8)	
Foreign exchange losses		(5.8)		(18.0)		(49.1)		(29.6)	
Total corporate items		(109.3)		(279.5)		(293.8)		(461.3)	
Income (loss) before income taxes <sup>(b)</sup>	\$	33.0	\$	114.6	\$	(3,175.0)	\$	148.9	

(a) Other corporate expenses primarily include corporate staff expenses, stock-based compensation expenses, and other employee benefits.

(b) Includes amounts attributable to non-controlling interests.

Segment assets were as follows:

(In millions)	 June 30, 2020		ember 31, 2019
Segment assets			
Subsea	\$ 7,314.9	\$	10,824.2
Technip Energies	4,725.1		4,448.8
Surface Technologies	1,522.4		2,246.4
Total segment assets	 13,562.4		17,519.4
Corporate <sup>(a)</sup>	6,032.0		5,999.4
Total assets	\$ 19,594.4	\$	23,518.8

(a) Corporate includes cash, deferred income tax balances, property, plant and equipment not associated with a specific segment, pension assets and the fair value of derivative financial instruments.

## NOTE 7. EARNINGS (LOSS) PER SHARE

A reconciliation of the number of shares used for the basic and diluted earnings per share calculation was as follows:

	Three Mo Jur	nths Er ne 30,	Six Months Ended June 30,				
(In millions, except per share data)	 2020		2019	. <u> </u>	2020		2019
Net income (loss) attributable to TechnipFMC plc	\$ 11.7	\$	97.0	\$	(3,244.4)	\$	117.9
Weighted average number of shares outstanding	448.3		447.5		447.9		447.7
Dilutive effect of restricted stock units	0.3		1.6		_		1.8
Dilutive effect of performance shares	 0.9		2.1		—		2.4
Total shares and dilutive securities	 449.5		451.2		447.9		451.9
Basic earnings (loss) per share attributable to TechnipFMC plc	\$ 0.03	\$	0.22	\$	(7.24)	\$	0.26
Diluted earnings (loss) per share attributable to TechnipFMC plc	\$ 0.03	\$	0.21	\$	(7.24)	\$	0.26

For the six months ended June 30, 2020, we incurred a net loss; therefore, the impact of any incremental shares from our share-based compensation awards would be anti-dilutive. For the six months ended June 30, 2020, 3.4 million shares were anti-dilutive due to net loss position.

Weighted average shares of the following share-based compensation awards were excluded from the calculation of diluted weighted average number of shares where the assumed proceeds exceed the average market price from the calculation of diluted weighted average number of shares, because their effect would be anti-dilutive:

	Three Month	is Ended	Six Months	Ended	
	June 3	30,	June 30,		
(millions of shares)	2020	2019	2020	2019	
Share option awards	4.7	4.9	4.7	4.6	
Restricted share units	6.3	—	1.8	0.1	
Performance shares	4.8	0.1	2.1	0.1	
Total	15.8	5.0	8.6	4.8	

## **NOTE 8. INVENTORIES**

Inventories consisted of the following:

(In millions)	June 30 2020	,	ember 31, 2019
Raw materials	\$	286.1	\$ 347.5
Work in process		254.5	290.2
Finished goods		329.6	778.3
Inventories, net	\$ 1,	370.2	\$ 1,416.0

## NOTE 9. OTHER CURRENT ASSETS & OTHER CURRENT LIABILITIES

Other current assets consisted of the following:

(In millions)	:	lune 30, 2020	Dec	ember 31, 2019
Value-added tax receivables	\$	407.4	\$	395.2
Sundry receivables		162.7		69.6
Prepaid expenses		127.0		66.8
Other taxes receivables		79.0		100.7
Held-to-maturity investments		49.7		49.7
Current financial assets at amortized cost		39.0		42.0
Asset held for sale		1.9		25.8
Other		71.3		113.9
Total other current assets	\$	938.0	\$	863.7

## Other current liabilities consisted of the following:

(In millions)	June 30, 2020	De	cember 31, 2019
Warranty accruals and project contingencies (Note 10)	\$ 233.0	\$	310.1
Value added tax and other taxes payable	196.4		240.4
Legal provisions	168.9		183.6
Social security liability	123.5		116.5
Provisions	98.8		86.6
Redeemable financial liability	71.8		129.1
Compensation accrual	38.8		89.6
Current portion of accrued pension and other post-retirement benefits	17.3		14.9
Liabilities held for sale	_		9.3
Other accrued liabilities	288.2		314.4
Total other current liabilities	\$ 1,236.7	\$	1,494.5

## NOTE 10. WARRANTY OBLIGATIONS

Warranty obligations are included within "Other current liabilities" in our consolidated balance sheets as of June 30, 2020 and December 31, 2019. A reconciliation of warranty obligations for the three and six months ended June 30, 2020 and 2019 is as following:

	Three Mor Jun	Six Months Ended June 30,				
(In millions)	 2020	2019		2020		2019
Balance at beginning of period	\$ 148.6	\$ 181.5	\$	193.5	\$	234.4
Warranty expenses	35.8	30.2		46.4		37.4
Adjustment to existing accruals	(4.5)	11.2		(56.9)		(44.9)
Claims paid	(7.3)	(16.9)		(10.4)		(20.9)
Balance at end of period	\$ 172.6	\$ 206.0	\$	172.6	\$	206.0

## NOTE 11. EQUITY METHOD INVESTMENTS

Our income from equity affiliates included in each of our reporting segments was as follows:

	Three Months Ended June 30,			Six Mont Jun	ded		
(In millions)		2020		2019	 2020		2019
Subsea	\$	15.7	\$	11.3	\$ 36.8	\$	26.2
Technip Energies		(2.7)		2.9	5.0		1.9
Income from equity affiliates	\$	13.0	\$	14.2	\$ 41.8	\$	28.1

## NOTE 12. RELATED PARTY TRANSACTIONS

Receivables, payables, revenues, and expenses, which are included in our consolidated financial statements for all transactions with related parties, defined as entities related to our directors and main shareholders as well as the partners of our consolidated joint ventures, were as follows.

Trade receivables consisted of receivables due from the following related parties:

(In millions)	June 30 2020	),	December	31, 2019
TP JGC Coral France SNC	\$	35.9	\$	40.1
TTSJV W.L.L.		16.8		22.4
Novarctic SNC		5.4		—
Others		19.1		14.3
Total trade receivables	\$	77.2	\$	76.8

TP JGC Coral France SNC, TTSJV W.L.L. and Novarctic SNC are equity method affiliates.

Trade payables consisted of payables due to the following related parties:

(In millions)	ne 30, 2020	Decem	ber 31, 2019
Chiyoda	\$ 16.6	\$	24.8
JGC Corporation	4.2		15.1
IFP Energies nouvelles	2.2		2.4
Dofcon Navegacao	1.5		2.1
Others	2.8		6.7
Total trade payables	\$ 27.3	\$	51.1

Chiyoda and JGC Corporation are joint venture partners on our Yamal project. A member of our Board of Directors served as an executive officer of IFP Energies nouvelles until June 2020. Dofcon Navegacao is an equity method affiliate.

Additionally, we have a note receivables balance of \$52.8 million and \$65.2 million at June 30, 2020 and December 31, 2019, respectively. The note receivables balance includes \$50.1 million and \$62.5 million with Dofcon Brasil AS as of June 30, 2020 and December 31, 2019, respectively. Dofcon Brasil AS is a variable interest entity ("VIE") and accounted for as an equity method affiliate. These are included in other assets in our consolidated balance sheets.

Revenue consisted of amounts from the following related parties:

	Three Mo	nths E	nded	Six Months Ended					
	Jun	June 30,							
(In millions)	2020		2019		2020		2019		
TTSJV W.L.L.	\$ 13.0	\$	22.7	\$	28.6	\$	75.5		
TP JGC Coral France SNC	6.6		51.0		19.2		77.7		
Techdof Brasil AS	2.4		—		4.4		—		
Dofcon Navegacao	_		1.6		0.6		5.7		
Anadarko Petroleum Company			12.1		_		40.8		
TOP CV	_		2.7		—		4.0		
Others	7.5		12.4		13.6		22.5		
Total revenue	\$ 29.5	\$	102.5	\$	66.4	\$	226.2		

A member of our Board of Directors (the "Director") served on the Board of Directors of Anadarko Petroleum Company ("Anadarko") until August 2019. In August 2019, Anadarko was acquired by Occidental Petroleum Corporation ("Occidental"). As a result, the Director no longer serves as a member of the Board of Directors of Anadarko. The Director is not an officer or director of Occidental.

Techdof Brasil AS is a wholly owned subsidiary of Dofcon Brasil AS, our equity method affiliate.

TOP CV was previously an equity method affiliate that became a fully consolidated subsidiary on December 30, 2019. See Note 3 for further details.

Expenses consisted of amount to the following related parties:

		Three Mor Jun	Six Months Ended June 30,				
(In millions)	2	2020	2019		2020		2019
Dofcon Navegacao	\$	3.8	\$ _	\$	11.8	\$	0.4
Arkema S.A.		2.4	9.8		2.8		9.8
Magma Global Limited		0.9	1.3		1.6		3.2
IFP Energies nouvelles		0.7	_		1.8		1.0
Serimax Holdings SAS		0.3	0.2		0.5		17.7
JGC Corporation		0.2	4.6		0.4		18.9
Chiyoda		—	3.4		_		17.6
Others		0.9	5.8		10.8		9.2
Total expenses	\$	9.2	\$ 25.1	\$	29.7	\$	77.8

Magma Global Limited and Serimax Holdings SAS are equity method affiliates. A member of our Board of Directors serves on the Board of Directors for Arkema S.A.

## NOTE 13. GOODWILL AND INTANGIBLE ASSETS

During the first quarter of 2020, triggering events were identified which led to performing interim goodwill impairment testing in our Subsea and Surface Technologies reporting units as of March 31, 2020. These events included the COVID-19 pandemic breakout, commodity price declines, and a significant decrease in our market capitalization as well as those of our peers and customers.

The fair value for our reporting units was valued using a market approach. An appropriate control premium was considered for each of the reporting units and applied to the output of the market approach.

The impairment assessment resulted in a conclusion that goodwill in the Subsea and Surface Technologies segments was impaired by \$2,747.5 million and \$335.9 million, respectively. The impairment assessment also concluded the fair value of the Technip Energies reporting unit was in excess of its carrying amount.

The carrying amount of goodwill by business segment was as follows:

(In millions)	Subsea		Technip Energies	Surface	Total
December 31, 2019	\$ 2,814.1	\$	2,423.6	\$ 360.6	\$ 5,598.3
Transfers <sup>(a)</sup>	(21.2)		46.1	(24.9)	—
Impairments	(2,747.5)		—	(335.9)	(3,083.4)
Translation	(45.4)		1.0	0.2	(44.2)
June 30, 2020	\$ _	\$	2,470.7	\$ _	\$ 2,470.7

(a) Beginning in the first quarter of 2020, Technip Energies includes our Loading Systems business that was previously reported in the Surface Technologies segment and our process automation business, Cybernetix, that was previously reported in the Subsea segment. See Note 6 for further details.

## NOTE 14. DEBT

#### Overview

Long-term debt consisted of the following:

(In millions)	June 30, 2020	D	ecember 31, 2019
Commercial paper	\$ 1,851.1	\$	1,967.0
Synthetic bonds due 2021	496.7		492.9
3.45% Senior Notes due 2022	500.0		500.0
5.00% 2010 Private placement notes due 2020	223.9		224.6
3.40% 2012 Private placement notes due 2022	167.9		168.5
3.15% 2013 Private placement notes due 2023	145.5		146.0
3.15% 2013 Private placement notes due 2023	139.9		140.4
4.50% 2020 Private placement notes due 2025	167.9		—
4.00% 2012 Private placement notes due 2027	84.0		84.2
4.00% 2012 Private placement notes due 2032	111.8		112.3
3.75% 2013 Private placement notes due 2033	111.8		112.3
Bank borrowings	477.1		513.3
Other	41.2		23.0
Unamortized issuing fees	(11.8)		(9.1)
Total debt	 4,507.0		4,475.4
Less: current borrowings <sup>(a)</sup>	524.1		495.4
Long-term debt	\$ 3,982.9	\$	3,980.0

(a) As of June 30, 2020 and December 31, 2019, current borrowings consisted primarily of bank borrowings and notes with current maturities of 12 months.

## Significant Funding and Liquidity Activities

During the six months ended June 30, 2020, we completed the following transactions in order to enhance our total liquidity position:

- Issued €150 million aggregate principal amount of new 4.500% notes due June 30, 2025. On July 31, 2020, we entered into a subscription agreement with respect to the issuance and sale of an additional €50 million aggregate principal amount of the Euro Denominated Notes, which is expected to close on August 4, 2020 and is subject to the satisfaction of customary conditions precedent. In the event of the spin-off of our Technip Energies business segment followed, within three months of the effective date of the spin-off, by a downgrade by a nationally recognized rating agency of the corporate rating of TechnipFMC from an investment grade to a non-investment grade rating or a withdrawal of any such rating, the interest rate applicable to the Euro Denominated Notes will be increased to 5.75%;
- Entered into a new, six-month €500 million senior unsecured revolving credit facility agreement, which may be extended for two additional three-month periods (the "Euro Facility"); and
- Entered into the Bank of England's COVID Corporate Financing Facility program (the "CCFF Program"), which allows us to issue up to £600 million of unsecured commercial paper notes.

## Credit Facilities and Debt

*Revolving credit facility* - On January 17, 2017, we acceded to a new \$2.5 billion senior unsecured revolving credit facility agreement ("Facility Agreement") between FMC Technologies, Inc., Technip Eurocash SNC, and TechnipFMC plc (the "Borrowers") with JPMorgan Chase Bank, National Association ("JPMorgan"), as agent and an arranger, SG Americas Securities LLC as an arranger, and the lenders party thereto.

The Facility Agreement provides for the establishment of a multicurrency, revolving credit facility, which includes a \$1.5 billion letter of credit subfacility. Subject to certain conditions, the Borrowers may request the aggregate commitments under the facility agreement be increased by an additional \$500.0 million. On November 26, 2018, we entered into an agreement which extends the expiration date to January 2023.

Borrowings under the Facility Agreement bear interest at the following rates, plus an applicable margin, depending on currency:

- U.S. dollar-denominated loans bear interest, at the Borrowers' option, at a base rate or an adjusted rate linked to the London interbank offered rate ("Adjusted LIBOR");
- sterling-denominated loans bear interest at Adjusted LIBOR; and
- euro-denominated loans bear interest at the Euro interbank offered rate ("EURIBOR").

Depending on our credit rating, the applicable margin for revolving loans varies (i) in the case of Adjusted LIBOR and EURIBOR loans, from 0.820% to 1.300% and (ii) in the case of base rate loans, from 0.000% to 0.300%. The "base rate" is the highest of (a) the prime rate announced by JPMorgan, (b) the greater of the Federal Funds Rate and the Overnight Bank Funding Rate plus 0.50% or (c) one-month Adjusted LIBOR plus 1.00%. As of June 30, 2020, there were no outstanding borrowings under our revolving credit facility.

*Euro Facility* – On May 19, 2020, we entered into the Euro Facility with HSBC France, as agent, and the lenders party thereto, which provides for the establishment of a six-month revolving credit facility denominated in Euros with total commitments of €500 million, which may be extended by us for two additional three-month periods. Borrowings under the Euro Facility bear interest at the Euro interbank offered rate for a period equal in length to the interest period of a given loan (which may be three or six months), plus an applicable margin. As of June 30, 2020, there were no outstanding borrowings under Euro Facility.

On June 12, 2020, we entered into Amendment No. 1 to the Facility Agreement and into an Amendment and Restatement Agreement to our Euro Facility. The amendments, which are effective through the respective expirations of the Facility Agreement and Euro Facility, permit us to include the gross book value of \$3.2 billion of goodwill (fully impaired in the quarter ended March 31, 2020) in the calculation of consolidated net worth, which is used in the calculation of our quarterly compliance with the total capitalization ratio under the Facility Agreement and Euro Facility.

The Facility Agreement and Euro Facility contain usual and customary covenants, representations and warranties and events of default for credit facilities of this type, including financial covenants requiring that our total capitalization ratio not exceed 60% at the end of any financial quarter. The Facility Agreement and Euro Facility also contain covenants restricting our ability and our subsidiaries' ability to incur additional liens and indebtedness, enter into asset sales, or make certain investments.

As of June 30, 2020, we were in compliance with all restrictive covenants under our credit facilities.

*CCFF Program* - On May 19, 2020, we entered into a dealer agreement (the "Dealer Agreement") with Bank of America Merrill Lynch International DAC (the "Dealer") and an Issuing and Paying Agency Agreement (the "Agency Agreement", and together with the Dealer Agreement, the "Agreements") with Bank of America, National Association, London Branch, relating to the European commercial paper program established under the CCFF Program as a source of additional liquidity.

The Agreements provide the terms under which we may issue, and the Dealer will arrange for, the sale of short-term, unsecured commercial paper notes (the "Notes") to reduce existing debt or decrease overall borrowing costs. The Notes contain customary representations, warranties, covenants, defaults, and indemnification provisions, and will be sold at such discounts from their face amounts as shall be agreed between us and the Dealer. The Notes will be fully payable at maturity, and the maturities of the Notes will vary but may not exceed 364 days. The principal amount of outstanding Notes may not exceed £600 million. The Agency Agreement provides for the terms of issuance and payment of the Notes. As of June 30, 2020, our commercial paper borrowings under the CCFF Program had a weighted average interest rate of 0.43%. As of June 30, 2020, we had \$392.7 million of Notes outstanding and recorded as long-term borrowings under the CCFF Program because we had the ability and intent to refinance the obligation due March 2021. Subsequent to June 30, 2020, we issued an additional \$348.6 million of Notes.

Bilateral credit facility - We have access to a €100.0 million bilateral credit facility expiring in May 2021. The bilateral credit facility contains usual and customary covenants, representations and warranties and events of default for credit facilities of this type.

As of June 30, 2020, there were no outstanding borrowings under our bilateral credit facility.

*Commercial paper* - Under our commercial paper program, we have the ability to access \$1.5 billion and €1.0 billion of short-term financing through our commercial paper dealers, subject to the limit of unused capacity of our revolving facility agreement. As we have both the ability and intent to refinance these obligations on a long-term basis, our commercial paper borrowings were classified as long-term debt in the consolidated balance sheets as of June 30, 2020 and December 31, 2019. Commercial paper borrowings are issued at market interest rates. As of June 30, 2020, our commercial paper borrowings had a weighted average interest rate of 2.05% on the U.S. dollar denominated borrowings and 0.06% on the Euro denominated borrowings. As of June 30, 2020, we had \$1,459.5 million of outstanding commercial paper borrowings under this program.

Synthetic bonds - As we have both the ability and intent to refinance this obligation on a long-term basis, our synthetic bonds due January 2021 are classified as long-term debt in the consolidated balance sheets as of June 30, 2020.

Bank borrowings - In December 2016, we entered into a £160.0 million term loan agreement to finance the Deep Explorer, a diving support vessel ("DSV"), maturing December 2028. Under the loan agreement, interest accrues at an annual rate of 2.813%. This loan agreement contains usual and customary covenants and events of default for loans of this type.

On December 30, 2019, we completed the acquisition of the remaining 50% interest in TOP CV. In connection with the acquisition, we assumed liabilities that included a \$203.1 million term loan, of which \$174.0 million is outstanding and due September 30, 2020. The debt is fully collateralized against our two vessels, Coral do Atlantico and Deep Star.

In January 2019, we executed a sale-leaseback transaction to finance the purchase of a deepwater DSV, Deep Discoverer (the "Vessel") for the full transaction price of \$116.8 million. The sale-leaseback agreement was entered into with a French joint-stock company owned by Credit Industrial et Commercial which was formed for the sole purpose to purchase and act as the lessor of the Vessel. It is a VIE, which is fully consolidated in our condensed consolidated financial statements. The transaction was funded through debt of \$96.2 million which is primarily long-term, expiring on January 8, 2031.

Foreign committed credit - We have committed credit lines at many of our international subsidiaries for immaterial amounts. We utilize these facilities for asset financing and to provide a more efficient daily source of liquidity. The effective interest rates depend upon the local national market.

#### NOTE 15. STOCKHOLDERS' EQUITY

Cash dividends paid during the six months ended June 30, 2020 and 2019 were \$59.2 million and \$116.6 million, respectively. We made a dividend payment of \$0.13 per share in April 2020, which fulfills our annual dividend under our revised dividend policy announced on April 21, 2020.

As an English public limited company, we are required under U.K. law to have available "distributable reserves" to conduct share repurchases or pay dividends to shareholders. Distributable reserves are a statutory requirement and are not linked to a GAAP reported amount (e.g., retained earnings). The declaration and payment of dividends require the authorization of our Board of Directors, provided that such dividends on issued share capital may be paid only out of our "distributable reserves" in our statutory balance sheet. Therefore, we are not permitted to pay dividends out of share capital, which includes share premium. On November 27, 2019, we redeemed 50,000 redeemable shares of £1 each and cancelled one deferred ordinary share of £1 in the capital of the Company.

In April 2017, the Board of Directors authorized the repurchase of \$500.0 million in ordinary shares under our share repurchase program. We implemented our share repurchase plan in September 2017. The Board of Directors authorized an extension of this program, adding \$300.0 million in December 2018 for a total of \$800.0 million in ordinary shares. There were no ordinary shares repurchased during the six months ended June 30, 2020 under our authorized share repurchase program. The \$500.0 million part of the program was completed on December 20, 2018. We intend to cancel repurchased shares and not hold them in treasury. Canceled treasury shares are accounted for using the constructive retirement method.

## Accumulated other comprehensive income (loss) consisted of the following:

(In millions)	Foreign Currency Translation	Hedging	<u> </u>		Accumulated Other Comprehensive Loss attributable to TechnipFMC plc	Accumulated Other Comprehensive Loss attributable to non-controlling interest	
December 31, 2019	\$ (1,230.1)	\$	(5.8)	\$	(171.6)	\$ (1,407.5)	\$ (4.7)
Other comprehensive income (loss) before reclassifications, net of tax	(196.3)		(52.9)		2.2	(247.0)	(7.9)
Reclassification adjustment for net losses included in net income (loss), net of tax	_		3.8		4.9	8.7	_
Other comprehensive income (loss), net of tax	 (196.3)		(49.1)		7.1	 (238.3)	 (7.9)
June 30, 2020	\$ (1,426.4)	\$	(54.9)	\$	(164.5)	\$ (1,645.8)	\$ (12.6)

Reclassifications out of accumulated other comprehensive income (loss) consisted of the following:

	Three		nths E e 30,	nded		Six Months Ended June 30,			
(In millions)	2020			2019		2020		2019	
Details about Accumulated Other Comprehensive Income (loss) Components		Amount Reclassified out Comprehens						Affected Line Item in the Condensed Consolidated Statements of Income	
Gains (losses) on hedging instruments									
Foreign exchange contracts	\$ (12	1.3)	\$	(13.2)	\$	(22.4)	\$	(12.5)	Revenue
	1	0.2		2.3		20.0		4.9	Cost of sales
	(0	0.4)		—		(0.4)		0.1	Selling, general and administrative expense
	(2	2.2)		1.0		(1.2)		(1.4)	Other income (expense), net
	(:	3.7)		(9.9)		(4.0)		(8.9)	Loss before income taxes
		_		(3.2)		(0.2)		(2.5)	Provision for income taxes (Note 19)
	\$ (3	3.7)	\$	(6.7)	\$	(3.8)	\$	(6.4)	Net loss
Pension and other post-retirement benefits									
Amortization of prior service credit (cost)	((	0.2)		(1.5)		(0.5)		(1.9)	(a)
Amortization of net actuarial loss	(:	3.1)		_		(5.9)		_	(a)
	(:	3.3)		(1.5)		(6.4)		(1.9)	Loss before income taxes
	((	0.9)		(0.4)		(1.5)		(0.5)	Provision for income taxes (Note 19)
	\$ (2	2.4)	\$	(1.1)	\$	(4.9)	\$	(1.4)	Net loss

(a) These accumulated other comprehensive income components are included in the computation of net periodic pension cost

#### NOTE 16. SHARE-BASED COMPENSATION

Under the Amended and Restated TechnipFMC plc Incentive Award Plan (the "Plan"), we may grant certain incentives and awards to our officers, employees, non-employee directors, and consultants of the Company and its subsidiaries. Awards may include share options, share appreciation rights, performance stock units, restricted stock units, restricted shares or other awards authorized under the Plan. Under the Plan, 24.1 million ordinary shares were authorized for awards.

We recognize compensation expense and the corresponding tax benefits for awards under the Plan. Share-based compensation expense for non-vested share options and time-based and performance-based restricted stock units was \$16.8 million and \$21.1 million for the three months ended June 30, 2020 and 2019, respectively, and \$38.4 million and \$41.5 million for the six months ended June 30, 2020 and 2019, respectively.



## NOTE 17. IMPAIRMENT, RESTRUCTURING AND OTHER EXPENSES

Impairment, restructuring and other expenses were as follows:

	Three Mo Jur	nths End ne 30,	Six Months Ended June 30,					
(In millions)	 2020		2019		2020		2019	
Subsea	\$ 95.8	\$	4.5	\$	2,869.4	\$	6.8	
Technip Energies	35.9		2.1		42.7		5.9	
Surface Technologies	6.7		1.2		431.1		2.7	
Corporate and other	1.9		1.4		5.5		10.3	
Total impairment, restructuring and other expenses	\$ 140.3	\$	9.2	\$	3,348.7	\$	25.7	

#### Goodwill and Long-Lived Assets Impairments

During the first half of 2020, triggering events were identified which led to impairments of certain long-lived assets, including goodwill.

During the three and six months ended June 30, 2020, impairment charges of \$33.7 million and \$3,221.7 million were recorded, respectively. These charges included goodwill impairment charges of \$2,747.5 million and \$335.9 million in our Subsea and Surface Technologies segments, respectively, recorded during the six months ended June 30, 2020. See Note 13 for further details.

For other long-lived assets, a conclusion was made that the market uncertainty was a triggering event for certain asset groups that serve short-cycle businesses in our Subsea and Surface Technologies segments. Assessing these asset groups for recoverability required the use of unobservable inputs that involves significant judgment. Such judgments include expected future asset utilization while taking into account reduced future capital spending by certain customers in response to market conditions. As a result of this assessment, during the three and six months ended June 30, 2020, impairment charges for Subsea of \$32.5 million and \$61.5 million, respectively, consisting mostly of installation and service equipment, and \$1.2 million and \$76.8 million, respectively, for Surface Technologies, consisting mainly of North America-based fracturing and wellhead assets, were recorded.

## **Restructuring and Other Expenses**

In addition, during the three and six months ended June 30, 2020, we recorded restructuring and other charges of \$106.6 million and \$127.0 million, respectively. Restructuring and other charges primarily consisted of severance and other employee related costs and COVID-19 related expenses across all segments. Restructuring and other expenses were as follows:

		Three Months En	ided J	June 30, 2020		ne 30, 2020		
(In millions)	illions) Restructuring and other charges					ring and other arges		COVID-19 expenses
Subsea	\$	35.9	\$	27.4	\$	29.0	\$	31.4
Technip Energies		11.1		24.8		14.0		28.7
Surface Technologies		1.3		4.2		13.1		5.3
Corporate and other		1.9		_		5.5		_
Total	\$	50.2	\$	56.4	\$	61.6	\$	65.4

COVID-19 related expenses represent unplanned, one-off, incremental and non-recoverable costs incurred solely as a result of COVID-19 pandemic situation, which would not have been incurred otherwise. COVID-19 related expenses primarily included (a) employee payroll and travel, operational disruptions associated with quarantining, personnel travel restrictions to job sites, and shutdown of manufacturing plants and sites; (b) supply chain and related expediting costs of accelerated shipments for previously ordered and undelivered products; (c) costs associated with implementing additional information technology to support remote working environments; and (d) facilities-related expenses to ensure safe working environments.

Prolonged uncertainty in energy markets could lead to further future reductions in capital spending from our customer base. In turn, this may lead to changes in our strategy. We will continue to take actions designed to mitigate the adverse effects of the rapidly changing market environment and expect to continue to adjust our cost structure to market conditions. If market conditions continue to deteriorate, we may record additional restructuring charges and additional impairments of our long-lived assets and equity method investments.

#### NOTE 18. COMMITMENTS AND CONTINGENT LIABILITIES

*Contingent liabilities associated with guarantees* - In the ordinary course of business, we enter into standby letters of credit, performance bonds, surety bonds, and other guarantees with financial institutions for the benefit of our customers, vendors, and other parties. The majority of these financial instruments expire within five years. Management does not expect any of these financial instruments to result in losses that, if incurred, would have a material adverse effect in our consolidated financial position, results of operations, or cash flows.

Guarantees consisted of the following:

(In millions)	June 30, 2020	De	ecember 31, 2019
Financial guarantees <sup>(a)</sup>	\$ 944.4	\$	945.5
Performance guarantees <sup>(b)</sup>	4,988.4		4,916.0
Maximum potential undiscounted payments	\$ 5,932.8	\$	5,861.5

(a) Financial guarantees represent contracts that contingently require a guarantor to make payments to a guaranteed party based on changes in an underlying agreement that is related to an asset, a liability or an equity security of the guaranteed party. These tend to be drawn down only if there is a failure to fulfill our financial obligations.

(b) Performance guarantees represent contracts that contingently require a guarantor to make payments to a guaranteed party based on another entity's failure to perform under a nonfinancial obligating agreement. Events that trigger payment are performance-related, such as failure to ship a product or provide a service.

We believe the ultimate resolution of our known contingencies will not materially adversely affect our consolidated financial position, results of operations, or cash flows.

*Contingent liabilities associated with legal and tax matters* - We are involved in various pending or potential legal and tax actions or disputes in the ordinary course of our business. These actions and disputes can involve our agents, suppliers, clients, and venture partners, and can include claims related to payment of fees, service quality, and ownership arrangements, including certain put or call options. We are unable to predict the ultimate outcome of these actions because of their inherent uncertainty. However, we believe that the most probable, ultimate resolution of these matters will not have a material adverse effect in our consolidated financial position, results of operations or cash flows.

On March 28, 2016, FMC Technologies received an inquiry from the U.S. Department of Justice ("DOJ") related to the DOJ's investigation of whether certain services Unaoil S.A.M. provided to its clients, including FMC Technologies, violated the U.S. Foreign Corrupt Practices Act ("FCPA"). On March 29, 2016, Technip S.A. also received an inquiry from the DOJ related to Unaoil. We cooperated with the DOJ's investigations and, with regard to FMC Technologies, a related investigation by the SEC.

In late 2016, Technip S.A. was contacted by the DOJ regarding its investigation of offshore platform projects awarded between 2003 and 2007, performed in Brazil by a joint venture company in which Technip S.A. was a minority participant, and we have also raised with DOJ certain other projects performed by Technip S.A. subsidiaries in Brazil between 2002 and 2013. The DOJ has also inquired about projects in Ghana and Equatorial Guinea that were awarded to Technip S.A. subsidiaries in 2008 and 2009, respectively. We cooperated with the DOJ in its investigation into potential violations of the FCPA in connection with these projects. We contacted and cooperated with the Brazilian authorities (Federal Prosecution Service ("MPF"), the Comptroller General of Brazil ("CGU") and the Attorney General of Brazil ("AGU")) with their investigation concerning the projects in Brazil and have also contacted and are cooperating with French authorities (the Parquet National Financier ("PNF")) with their investigation about these existing matters.



On June 25, 2019, we announced a global resolution to pay a total of \$301.3 million to the DOJ, the SEC, the MPF, and the CGU/AGU to resolve these anti-corruption investigations. We will not be required to have a monitor and will, instead, provide reports on our anti-corruption program to the Brazilian and U.S. authorities for two and three years, respectively.

As part of this resolution, we entered into a three-year Deferred Prosecution Agreement ("DPA") with the DOJ related to charges of conspiracy to violate the FCPA related to conduct in Brazil and with Unaoil. In addition, Technip USA, Inc., a U.S. subsidiary, pled guilty to one count of conspiracy to violate the FCPA related to conduct in Brazil. We will also provide the DOJ reports on our anti-corruption program during the term of the DPA.

In Brazil, our subsidiaries Technip Brasil - Engenharia, Instalações E Apoio Marítimo Ltda. and Flexibrás Tubos Flexíveis Ltda. entered into leniency agreements with both the MPF and the CGU/AGU. We have committed, as part of those agreements, to make certain enhancements to their compliance programs in Brazil during a two-year self-reporting period, which aligns with our commitment to cooperation and transparency with the compliance community in Brazil and globally.

In September 2019, the SEC approved our previously disclosed agreement in principle with the SEC Staff and issued an Administrative Order, pursuant to which we paid the SEC \$5.1 million, which was included in the global resolution of \$301.3 million.

To date, the investigation by PNF related to historical projects in Equatorial Guinea and Ghana has not reached resolution. We remain committed to finding a resolution with the PNF and will maintain a \$70.0 million provision related to this investigation. As we continue to progress our discussions with PNF towards resolution, the amount of a settlement could exceed this provision.

There is no certainty that a settlement with PNF will be reached or that the settlement will not exceed current accruals. The PNF has a broad range of potential sanctions under anticorruption laws and regulations that it may seek to impose in appropriate circumstances including, but not limited to, fines, penalties, and modifications to business practices and compliance programs. Any of these measures, if applicable to us, as well as potential customer reaction to such measures, could have a material adverse impact on our business, results of operations, and financial condition. If we cannot reach a resolution with the PNF, we could be subject to criminal proceedings in France, the outcome of which cannot be predicted.

*Contingent liabilities associated with liquidated damages* - Some of our contracts contain provisions that require us to pay liquidated damages if we are responsible for the failure to meet specified contractual milestone dates and the applicable customer asserts a conforming claim under these provisions. These contracts define the conditions under which our customers may make claims against us for liquidated damages. Based upon the evaluation of our performance and other commercial and legal analysis, management believes we have appropriately recognized probable liquidated damages at June 30, 2020 and December 31, 2019, and that the ultimate resolution of such matters will not materially affect our consolidated financial position, results of operations, or cash flows.

## NOTE 19. INCOME TAXES

Our provision for income taxes for the three months ended June 30, 2020 and 2019 reflected effective tax rates of 53.6% and 0.8%, respectively. The year-over-year increase in the effective tax rate was primarily due to the impact of losses in jurisdictions with a full valuation allowance, offset in part by a favorable change in forecasted earnings mix. The increase also relates to one-time benefits, which were recorded in 2019, for the finalization of previously estimated tax liabilities based on the filing of tax returns.

Our provision for income taxes for the six months ended June 30, 2020 and 2019 reflected effective tax rates of (1.7)% and 10.3%, respectively. The year-over-year increase in the effective tax rate was primarily due to the impact of nondeductible goodwill impairments, offset in part by a favorable change in forecasted earnings mix.

Our effective tax rate can fluctuate depending on our country mix of earnings, since our foreign earnings are generally subject to higher tax rates than in the United Kingdom.



#### NOTE 20. DERIVATIVE FINANCIAL INSTRUMENTS

For purposes of mitigating the effect of changes in exchange rates, we hold derivative financial instruments to hedge the risks of certain identifiable and anticipated transactions and recorded assets and liabilities in our consolidated balance sheets. The types of risks hedged are those relating to the variability of future earnings and cash flows caused by movements in foreign currency exchange rates. Our policy is to hold derivatives only for the purpose of hedging risks associated with anticipated foreign currency purchases and sales created in the normal course of business, and not for trading purposes where the objective is solely to generate profit.

Generally, we enter into hedging relationships such that changes in the fair values or cash flows of the transactions being hedged are expected to be offset by corresponding changes in the fair value of the derivatives. For derivative instruments that qualify as a cash flow hedge, the effective portion of the gain or loss of the derivative, which does not include the time value component of a forward currency rate, is reported as a component of other comprehensive income ("OCI") and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings. For derivative instruments not designated as hedging instruments, any change in the fair value of those instruments is reflected in earnings in the period such change occurs.

#### We hold the following types of derivative instruments:

*Foreign exchange rate forward contracts* - The purpose of these instruments is to hedge the risk of changes in future cash flows of anticipated purchase or sale commitments denominated in foreign currencies and recorded assets and liabilities in our consolidated balance sheets. At June 30, 2020, we held the following material net positions:

	Net Notion Bought	
(In millions)		USD Equivalent
Euro	1,915.9	2,144.9
Brazilian real	7,480.0	1,365.9
British pound	644.3	790.8
Norwegian krone	1,796.3	184.3
Malaysian ringgit	485.6	113.3
Singapore dollar	106.7	76.3
Indian rupee	2,072.5	27.4
Japanese yen	2,157.7	20.0
Colombian peso	51,238.2	13.6
Hong Kong dollar	(94.5)	(12.2)
Mexican peso	(460.7)	(19.9)
Australian dollar	(29.7)	(20.3)
Canadian dollar	(89.8)	(65.6)
U.S. dollar	(2,337.4)	(2,337.4)

*Foreign exchange rate instruments embedded in purchase and sale contracts* - The purpose of these instruments is to match offsetting currency payments and receipts for particular projects or comply with government restrictions on the currency used to purchase goods in certain countries. At June 30, 2020, our portfolio of these instruments included the following material net positions:

	Net Notiona Bought	
(In millions)		USD Equivalent
Brazilian real	76.5	14.0
Euro	(6.4)	(7.2)
Norwegian krone	(103.0)	(10.6)
U.S. dollar	1.7	1.7

Fair value amounts for all outstanding derivative instruments have been determined using available market information and commonly accepted valuation methodologies. See Note 21 for further details. Accordingly, the estimates presented may not be indicative of the amounts that we would realize in a current market exchange and may not be indicative of the gains or losses we may ultimately incur when these contracts are settled.

The following table presents the location and fair value amounts of derivative instruments reported in the consolidated balance sheets:

	June	30, 2	020	Decembe	er 31, 2019		
(In millions)	 Assets		Liabilities	 Assets		Liabilities	
Derivatives designated as hedging instruments							
Foreign exchange contracts							
Current - Derivative financial instruments	\$ 184.9	\$	298.3	\$ 94.3	\$	125.0	
Long-term - Derivative financial instruments	77.1		67.0	34.8		48.0	
Total derivatives designated as hedging instruments	 262.0		365.3	 129.1		173.0	
Derivatives not designated as hedging instruments							
Foreign exchange contracts							
Current - Derivative financial instruments	17.0		10.2	7.6		16.3	
Long-term - Derivative financial instruments	_		0.1	0.4		0.4	
Total derivatives not designated as hedging instruments	 17.0		10.3	 8.0		16.7	
Long-term - Derivative financial instruments - Synthetic Bonds - Call Option Premium	0.1		_	4.3		_	
Long-term - Derivative financial instruments - Synthetic Bonds - Embedded Derivatives	_		0.1	_		4.3	
Total derivatives	\$ 279.1	\$	375.7	\$ 141.4	\$	194.0	

Cash flow hedges of forecasted transactions qualifying for hedge accounting, net of tax, resulted in accumulated other comprehensive losses of \$55.8 million and \$5.8 million at June 30, 2020 and December 31, 2019, respectively. We expect to transfer an approximate \$33.6 million loss from accumulated OCI to earnings during the next 12 months when the anticipated transactions actually occur. All anticipated transactions currently being hedged are expected to occur by the second half of 2023.

The following table presents the gains (losses) recognized in other comprehensive income related to derivative instruments designated as cash flow hedges:

	 Gain (Loss) Recognized in OCI												
	Three Months Ended Six Months Ended												
	 Jun	ie 30,			Jun	ne 30,							
(In millions)	2020		2019		2020		2019						
Foreign exchange contracts	\$ 41.7	\$	(13.6)	\$	(70.3)	\$	3.0						

The following represents the effect of cash flow hedge accounting on the consolidated statements of income for the three and six months ended June 30, 2020 and 2019:

(In millions)			Thr	ee Month	s End	led June 30, 2020		Three Months Ended June 30, 2019										
Total amount of income (expense) presented in the consolidated statements of income associated with hedges and derivatives	Cost of administrative O				 ner income pense), net		Revenue		ost of sales	ä	Selling, general and administrative expense		er income bense), net					
Cash Flow hedge gain (loss) recognized in income																		
Foreign Exchange Contracts																		
Amounts reclassified from accumulated OCI to income	\$	(11.3)	\$	10.2	\$	(0.4)	\$ (2.2)	\$	(13.2)	\$	2.3	\$	_	\$	1.0			
Amounts excluded from effectiveness testing		0.2		(0.5)		(0.1)	19.8		(0.8)		1.9		_		(12.5)			
Total cash flow hedge gain (loss) recognized in income		(11.1)		9.7		(0.5)	17.6		(14.0)		4.2		_		(11.5)			
Total hedge gain (loss) recognized in income	\$	(11.1)	\$	9.7	\$	(0.5)	\$ 17.6	\$	(14.0)	\$	4.2	\$	_	\$	(11.5)			
Gain (loss) recognized in income on derivatives not designated as hedging instruments		(0.5)		0.2		_	(13.4)		(0.1)		(0.1)		_		8.3			
Total	\$	(11.6)	\$	9.9	\$	(0.5)	\$ 4.2	\$	(14.1)	\$	4.1	\$	—	\$	(3.2)			

(In millions)		Six Months Ended June 30, 2020									Si	x Months	Ende	ed June 30, 2019	
Total amount of income (expense) presented in the consolidated statements of income associated with hedges and derivatives	Selling, general and Cost of administrative Other income Revenue sales expense (expense), net							Revenue		Cost of sales	ä	Selling, general and administrative expense	 er income ense), net		
Cash Flow hedge gain (loss) recognized in income															
Foreign Exchange Contracts															
Amounts reclassified from accumulated OCI to income	\$	(22.4)	\$	20.0	\$	(0.4)	\$	(1.2)	\$	(12.5)	\$	4.9	\$	0.1	\$ (1.4)
Amounts excluded from effectiveness testing		1.4		(2.7)		(0.1)		8.2		(1.1)		(2.2)		_	(22.1)
Total cash flow hedge gain (loss) recognized in income		(21.0)		17.3		(0.5)		7.0		(13.6)		2.7		0.1	 (23.5)
Total hedge gain (loss) recognized in income	\$	(21.0)	\$	17.3	\$	(0.5)	\$	7.0	\$	(13.6)	\$	2.7	\$	0.1	\$ (23.5)
					_								_		
Gain (loss) recognized in income on derivatives not designated as hedging instruments		(0.6)		0.8		_		(22.1)		(1.1)		(0.1)		_	5.0
Total	\$	(21.6)	\$	18.1	\$	(0.5)	\$	(15.1)	\$	(14.7)	\$	2.6	\$	0.1	\$ (18.5)

*Balance Sheet Offsetting* - We execute derivative contracts with counterparties that consent to a master netting agreement, which permits net settlement of the gross derivative assets against gross derivative liabilities. Each instrument is accounted for individually and assets and liabilities are not offset. As of June 30, 2020 and December 31, 2019, we had no collateralized derivative contracts. The following tables present both gross information and net information of recognized derivative instruments:

		Jun	ie 30, 2020				Dece	nber 31, 2019		
(In millions)	s Amount cognized	Ne Perm Mas	ss Amounts ot Offset, nitted Under ster Netting preements	Ν	let Amount	oss Amount ecognized	N Perr Ma	ss Amounts ot Offset, nitted Under ster Netting greements	Ne	t Amount
Derivative assets	\$ 279.1	\$	(187.9)	\$	91.2	\$ 141.4	\$	(112.5)	\$	28.9
Derivative liabilities	\$ 375.7	\$	(187.9)	\$	187.8	\$ 194.0	\$	(112.5)	\$	81.5

## NOTE 21. FAIR VALUE MEASUREMENTS

Assets and liabilities measured at fair value on a recurring basis were as follows:

			June 3	80, 20	20			December 31, 2019							
(In millions)	Total	L	evel 1	I	_evel 2	I	Level 3		Total	Level 1		I	_evel 2	L	evel 3
Assets															
Investments															
Equity securities <sup>(a)</sup>	\$ 37.6	\$	37.6	\$	—	\$	—	\$	54.8	\$	54.8	\$	—	\$	—
Money market fund	1.8		—		1.8		—		1.5		—		1.5		—
Stable value fund <sup>(b)</sup>	1.5		_		_		—		2.1		—		_		—
Held-to-maturity debt securities	72.0		—		72.0		—		71.9		—		71.9		_
Derivative financial instruments															
Synthetic bonds - call option premium	0.1		_		0.1		_		4.3		_		4.3		_
Foreign exchange contracts	279.0		_		279.0		_		137.1		_		137.1		—
Assets held for sale	1.9		_		_		1.9		25.8		_		_		25.8
Total assets	\$ 393.9	\$	37.6	\$	352.9	\$	1.9	\$	297.5	\$	54.8	\$	214.8	\$	25.8
Liabilities															
Redeemable financial liability	\$ 219.8	\$	_	\$	—	\$	219.8	\$	268.8	\$	_	\$	_	\$	268.8
Derivative financial instruments															
Synthetic bonds - embedded derivatives	0.1		—		0.1		—		4.3		—		4.3		—
Foreign exchange contracts	375.6		_		375.6		_		189.7		_		189.7		_
Liabilities held for sale	_		—		_		_		9.3		—		_		9.3
Total liabilities	\$ 595.5	\$	_	\$	375.7	\$	219.8	\$	472.1	\$	—	\$	194.0	\$	278.1

(a) Includes fixed income and other investments measured at fair value.

(b) Certain investments that are measured at fair value using net asset value per share (or its equivalent) have not been classified in the fair value hierarchy.

*Equity securities and Available-for-sale securities* - The fair value measurement of our traded securities and Available-for-sale securities is based on quoted prices that we have the ability to access in public markets.

Stable value fund and Money market fund - Stable value fund and money market fund are valued at the net asset value of the shares held at the end of the quarter, which is based on the fair value of the underlying investments using information reported by our investment advisor at quarter-end.

Held-to-maturity debt securities - Held-to-maturity debt securities consist of government bonds. These investments are stated at amortized cost, which approximates fair value.

Assets and liabilities held for sale - The fair value of our assets and liabilities held for sale was determined using a market approach that took into consideration the expected sales price.

Mandatorily redeemable financial liability - In the fourth quarter of 2016, we obtained voting control interests in legal Technip Energies contract entities which own and account for the design, engineering and construction of the Yamal LNG plant. As part of this transaction, we recognized the fair value of the mandatorily redeemable financial liability using a discounted cash flow model. The key assumptions used in applying the income approach are the selected discount rates and the expected dividends to be distributed in the future to the non-controlling interest holders. Expected dividends to be distributed are based on the non-controlling interests' share of the expected profitability of the underlying contract, a 20.6% discount rate and the overall timing of completion of the project.

A mandatorily redeemable financial liability of \$219.8 million was recognized as of June 30, 2020 to account for the fair value of the noncontrolling interests. See Note 9 for further details.

A decrease of one percentage point in the discount rate would have increased the liability by \$2.2 million as of June 30, 2020. The fair value measurement is based upon significant unobservable inputs not observable in the market and is consequently classified as a Level 3 fair value measurement.

Change in the fair value of our Level 3 mandatorily redeemable financial liability is recorded as interest expense on the consolidated statements of income and is presented below:

		Three Mon June		Six Mont Jun	hs En e 30,	ded		
(In millions)	2020 2019					2020		2019
Balance at beginning of period	\$	300.1	\$	318.3	\$	268.8	\$	408.5
Less: Expenses recognized in net interest expense		(50.8)		(140.2)		(86.3)		(224.9)
Less: Settlements		131.1		45.7		135.3		220.6
Balance at end of period	\$	219.8	\$	412.8	\$	219.8	\$	412.8

*Redeemable non-controlling interest* - In the first quarter of 2018, we acquired a 51% share in Island Offshore Subsea AS that was subsequently renamed to TIOS AS. The non-controlling interest is recorded as mezzanine equity at fair value. The fair value measurement is based upon significant unobservable inputs not observable in the market and is consequently classified as a Level 3 fair value measurement. As of June 30, 2020 and December 31, 2019, the fair value of our redeemable non-controlling interest was \$41.1 million.

Derivative financial instruments - We use the income approach as the valuation technique to measure the fair value of foreign currency derivative instruments on a recurring basis. This approach calculates the present value of the future cash flow by measuring the change from the derivative contract rate and the published market indicative currency rate, multiplied by the contract notional values. Credit risk is then incorporated by reducing the derivative's fair value in asset positions by the result of multiplying the present value of the portfolio by the counterparty's published credit spread. Portfolios in a liability position are adjusted by the same calculation; however, a spread representing our credit spread is used. Our credit spread, and the credit spread of other counterparties not publicly available, are approximated by using the spread of similar companies in the same industry, of similar size and with the same credit rating.

At the present time, we have no credit-risk-related contingent features in our agreements with the financial institutions that would require us to post collateral for derivative positions in a liability position. See Note 20 for further details.

## Nonrecurring Fair Value Measurements

*Fair value of long-lived, non-financial assets* - Long-lived, non-financial assets are measured at fair value on a non-recurring basis for the purposes of calculating impairment, when the recoverable amount of the assets has been determined to be less than the book value of the assets. During 2019, we recorded certain long-lived asset impairments primarily related to vessels and machinery and equipment in our Subsea segment. Due to the intent to sell our G1201 vessel and subsequently signed Memorandum of Agreement (MOA) with a third party, we reviewed the carrying value of its sister vessel, the G1200, as of September 30, 2019. As a result of this assessment, an impairment charge was recorded on the two vessels to bring their carrying value to a combined fair value of \$104.0 million as of September 30, 2019. The fair value measurements of these vessels were based on the transaction price in the MOA, which is a Level 2 observable input as per the fair value hierarchy. For the remaining long-lived assets which we impaired in 2019, we measured their fair value by estimating the amount and timing of net future cash flows, which are Level 3 unobservable inputs, and discounting them using a risk-adjusted rate of interest of 10.8%. As of December 31, 2019, these impaired assets were recorded at their fair value of \$238.5 million.

During the first half of 2020 we recorded impairments primarily to installation and service equipment assets in our Subsea segment and North America-based fracturing and wellhead assets in our Surface Technologies segment. As of June 30, 2020, these impaired assets were recorded at their fair value of \$314.3 million. We measured their fair value by estimating the amount and timing of net future cash flows, which are Level 3 unobservable inputs, and discounting them using a risk-adjusted rate of interest of 10.8%.

## Other fair value disclosures

*Fair value of debt* - The respective carrying value and fair value of our Synthetic bonds and our Senior Notes and private placement notes on a combined basis as of June 30, 2020 was \$2,149.4 million and \$2,206.5 million, respectively. The respective carrying value and fair value of our Synthetic bonds and our Senior Notes and private placement notes on a combined basis as of December 31, 2019 were \$1,981.2 million and \$2,078.2 million, respectively.



Other fair value disclosures - The carrying amounts of cash and cash equivalents, trade receivables, accounts payable, short-term debt, commercial paper, debt associated with our bank borrowings, credit facilities, as well as amounts included in other current assets and other current liabilities that meet the definition of financial instruments, approximate fair value.

*Credit risk* - By their nature, financial instruments involve risk, including credit risk, for non-performance by counterparties. Financial instruments that potentially subject us to credit risk primarily consist of trade receivables and derivative contracts. We manage the credit risk on financial instruments by transacting only with what management believes are financially secure counterparties, requiring credit approvals and credit limits, and monitoring counterparties' financial condition. Our maximum exposure to credit loss in the event of non-performance by the counterparty is limited to the amount drawn and outstanding on the financial instrument. Allowances for losses on trade receivables are established based on collectability assessments. We mitigate credit risk on derivative contracts by executing contracts only with counterparties that consent to a master netting agreement, which permits the net settlement of gross derivative assets against gross derivative liabilities.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

# **BUSINESS OUTLOOK**

*Overall Outlook* - The price of crude oil moved higher in the quarter despite the volatility experienced early in the period. However, oil prices were still down more than 30% since the start of the year, primarily due to the excess market supply. The significant demand destruction related to the COVID-19 pandemic continued throughout the quarter. The short-term outlook improved as the OPEC+ countries adopted a more constructive approach toward managing the oversupplied market.

Long-term demand is still forecast to rise, and we believe this outlook will ultimately provide our customers with the confidence to increase investments in new sources of oil and natural gas production. We continue to believe that offshore and deepwater developments will remain a significant part of our customers' portfolios in the long-term. TechnipFMC's strong positioning in transition fuels, such as natural gas, will also allow us to play a key role in the energy transition markets.

*COVID-19* - Beginning in the first quarter, we experienced operational impacts as a result of COVID-19. These impacts included supply chain disruptions; productivity declines; and logistics constraints. There has been a resumption of activity from some suppliers, and we expect that other supply chain impacts will subside as regional restrictions are removed, subject to any future deterioration in the global COVID-19 situation. We believe, given the long-cycle nature of our projects, that we will be able to mitigate a majority of the impacts related to supply chain disruption.

Even though many of our locations remained open, we experienced productivity declines as a result of the pandemic. The energy sector was deemed to be an essential business in most countries, which provided us the flexibility to keep offices and manufacturing centers open. We allowed all non-essential personnel to work from home but in some cases we experienced reduced productivity as employees transitioned to the new work environment. We also experienced periodic productivity declines in our manufacturing facilities as employee groups were isolated in the event of a COVID-19 exposure.

We also experienced logistics impacts related to the movement of personnel and equipment due to new COVID-19 regulations. Specifically, these impacts included delays in crew changes on vessels due to quarantine periods and limitations on travel to and from points of embarkation.

In addition to these operational impacts, we incurred incremental, direct costs related to voluntary measures implemented to ensure the safety of employees, contractors, suppliers, and clients. We activated a COVID-19 Incident Management Team in order to administer a consistent response throughout our global operations and provide coordinated support to localized events. Specific actions taken by the team included the following:

- Established a thorough Business Continuity Planning process, which included the work from home initiative, when practical, to support continuity of operations;
- Adopted enhanced sanitation practices across all offices and facilities, implemented personal hygiene protocols and measures to restrict non-essential business travel, and restricted non-essential visitors from visiting our offices and facilities;
- Provided personal protective equipment and performed proactive health screening and testing of offshore personnel and required employees to self-quarantine when they may have been exposed to, or shown any symptoms of COVID-19;
- Collaborated more closely with clients to mitigate COVID-19 impacts in order to advance projects and meet customer requirements, albeit at reduced productivity in some instances; and
- Engaged with critical vendors regarding their own pandemic preparedness plans to minimize the impact to our business operations.

Senior management is continuously monitoring the situation and providing frequent communications to both employees and external clients and partners. Regulatory directives and COVID-19 case management continued to



result in the periodic full or partial operational disruption of some of our facilities, vessels, and suppliers beyond the first quarter, and we expect some level of disruption to continue in the second half of the year.

More specific impacts of COVID-19 and the commodity price decline as well as the outlook for the business segments are provided below.

*Subsea* - The impact of the low crude oil price environment has led many of our customers to significantly reduce their capital spending plans. TechnipFMC continues to engage with its customers and alliance partners as they work to update their business plans. We did not receive any cancellations for projects in backlog during the period.

We believe that deepwater will become an even more prevalent piece of the energy mix as project economics remain attractive, particularly for brownfield developments. Sanctioning on a number of greenfield projects has shifted from the current year, impacting our previous projection for 2020 orders. We continue to evaluate approximately \$11 billion of large project opportunities that we believe are still likely to move forward over the next 24 months. Additional projects approaching \$6 billion in value have been extended beyond this timeframe but remain active and subject to future award. Large project activity continues to demonstrate our strength in important basins such as Brazil, Guyana, and Norway.

Beyond this large project activity, our orders have been supported by subsea services, direct iEPCI<sup>™</sup> awards and small project activity, much of which is exclusive to TechnipFMC. These opportunities have generated over \$3 billion of inbound orders in each of the last three years and are enabled by our installed base, growing list of alliance partners, and unique integrated FEED capabilities. We anticipate resiliency in services activity, where we expect to benefit from the industry's largest installed base of subsea equipment in operation today, as well as a likely shift by some clients from greenfield developments to brownfield intervention.

We continue to work closely with our customers through early engagement in iFEED<sup>™</sup> and the use of iEPCI<sup>™</sup> to allow more project final investment decisions through the cycle. iEPCI<sup>™</sup> can support our clients' initiatives to improve subsea project economics by helping to reduce cost and accelerate time to first oil. TechnipFMC's integrated commercial model now accounts for a significant portion of our orders and revenue and will serve as our standard approach to new business going forward.

As the subsea industry continues to evolve, we are accelerating actions to further streamline our organization, achieve standardization, and reduce cycle times. Continued rationalization of our global footprint will also further leverage the benefits of the integrated offering. We aim to continuously align our operations with activity levels, while preserving our core capacity in order to deliver current projects in backlog and future order activity.

*Technip Energies* - Given the long cycle nature of the business, the resilience and maturity of the projects in backlog and our diversified global footprint, we have been able to mitigate a significant portion of COVID-19 operational impacts. The near-term effects relate more to operational efficiencies and timing issues and not the stoppage of projects.

Onshore market activity continues to provide a tangible set of opportunities, albeit at lower levels than previously forecast. We expect natural gas and renewables to take a larger share of global energy demand as evidenced by the record level of new LNG capacity sanctioned in 2019.

Market dynamics for LNG have shifted in recent months, and this will alter the broader LNG landscape in the near-term. The number of economically viable LNG projects is likely to decline, and many of the remaining qualified EPC contractors will be challenged in this period of subdued project sanctioning. Technip Energies has demonstrated remarkable resilience through past cycles, and we do not believe this is the start of an extended downturn for our Company. We have already been awarded two additional projects, Rovuma in Mozambique and Energia Costa Azul in Mexico, although both remain subject to final investment decision, and neither of these projects are included in our backlog today. In addition, we are actively tendering a major project in the Middle East and performing front-end work on other LNG prospects, some of which are likely to move forward due in part to their strategic importance to their host country. We continue to believe that the long-term fundamentals for natural gas – LNG in particular - remain strong given its critical role as a transition fuel.

As an industry leader, TechnipFMC is well positioned for growth in new liquefaction and regasification capacity as well as opportunities in biofuels, green chemistry, and other energy alternatives. Active engagement in FEED studies provides a platform for early collaboration with clients and can significantly de-risk project execution while also supporting our pursuit of EPC contracts. Our direct engagement led to the signing of a major EPC contract in July for the construction of a new hydrocracking complex for the Assiut refinery in Egypt. Additionally, we continue to selectively pursue refining, petrochemical, fertilizer and renewables project opportunities in the Middle East, Africa, Asia and North America as these sectors typically prove to be more resilient through a downturn.

Offshore market activity is expected to weaken in the near-term as sanctioning on a number of greenfield projects is likely to shift from the current year. Recent discoveries of offshore fields with reserves in regions such as Australia and East Africa are expected to benefit future activity; however, the timing of increased investment in these regions could be deferred. In the long-term, new upstream investment will also be required as gas becomes a bigger portion of the global energy mix.

Surface Technologies - North American activity declined significantly during the second quarter as evidenced by the more than 60% sequential decline in rig count and fracturing crews over the period. We have taken rapid and aggressive actions to reduce our costs as we look to mitigate the steep sales decline anticipated in the current year. The number of U.S. fracturing crews has started to recover from the recent trough reached in May, and activity more broadly is expected to remain flat during the second half of 2020.

Activity outside North America is expected to remain more resilient. We also continue to benefit from our exposure to the Middle East and Asia Pacific, both of which are being supported by strength in gas-related activity. The business mix outside of North America is expected to account for as much as 60% of total segment revenue for 2020.

# CONSOLIDATED RESULTS OF OPERATIONS OF TECHNIPFMC PLC THREE MONTHS ENDED JUNE 30, 2020 AND 2019

	Three Mo					
	Ju	ne 30,		Change		
(In millions, except %)	 2020		2019	\$	%	
Revenue	\$ 3,158.5	\$	3,434.2	(275.7)	(8.0)	
Costs and expenses						
Cost of sales	2,641.0		2,745.2	(104.2)	(3.8)	
Selling, general and administrative expense	234.9		323.8	(88.9)	(27.5)	
Research and development expense	38.2		29.5	8.7	29.5	
Impairment, restructuring and other expenses (Note 17)	140.3		9.2	131.1	1,425.0	
Merger transaction and integration costs	_		12.9	(12.9)	(100.0)	
Total costs and expenses	3,054.4		3,120.6	(66.2)	(2.1)	
Other income (expense), net	(9.7)		(72.6)	62.9	86.6	
Income from equity affiliates (Note 12)	13.0		14.2	(1.2)	(8.5)	
Net interest expense	(74.4)		(140.6)	66.2	47.1	
Income (loss) before income taxes	33.0		114.6	(81.6)	(71.2)	
Provision for income taxes (Note 19)	17.7		0.9	16.8	1,866.7	
Net income (loss)	15.3		113.7	(98.4)	(86.5)	
Net income attributable to non-controlling interests	(3.6)		(16.7)	13.1	78.4	
Net income (loss) attributable to TechnipFMC plc	\$ 11.7	\$	97.0	(85.3)	(87.9)	

#### Revenue

Revenue decreased \$275.7 million or 8.0% in the second quarter of 2020 compared to the second quarter of 2019. Subsea revenue decreased due to negative impacts from foreign exchange translation due to a stronger U.S. dollar. Excluding foreign exchange impacts, revenue was flat compared to the prior year quarter, despite operational challenges associated with COVID-19 related disruptions, driven by solid backlog execution. Increased revenue in Technip Energies was primarily driven by higher activity in Europe and North America. The continued ramp-up of Arctic LNG 2 was partially offset by the decline in revenue from Yamal LNG, which continues to progress through the warranty phase. Technip Energies revenue was negatively impacted by COVID-19 related disruptions, which were offset by the increase in revenue as a result of a litigation settlement. Surface Technologies revenue decreased versus the prior-year period, primarily as a result of the significant decline in North American activity and the impact of COVID-19 related disruptions.

#### **Gross Profit**

Gross profit (revenue less cost of sales) as a percentage of sales decreased to 16.4% in the second quarter of 2020, from 20.1% in the prioryear period. Subsea gross profit primarily decreased due to a more competitively priced backlog and the negative operational impacts related to COVID-19. Gross profit declined in Technip Energies due in large part to a reduced contribution from Yamal LNG as the project reached physical completion last year and is progressing through the warranty phase. Surface Technologies gross profit was negatively impacted primarily by the year-over-year decline in North American drilling and completions activity.

## Selling, General and Administrative Expense

Selling, general and administrative expense decreased \$88.9 million year-over-year, primarily as a result of decreased corporate expenses, driven by the accelerated pace of cost reduction actions.



#### Impairment, Restructuring and Other Expenses

We incurred \$140.3 million of restructuring, impairment and other charges during the second quarter of 2020. These charges primarily included \$56.4 million of COVID-19 related expenses and \$50.2 million restructuring and severance expenses. COVID-19 related expenses represent unplanned, one-off, incremental and non-recoverable costs incurred solely as a result of COVID-19 pandemic situation, which would not have been incurred otherwise. COVID-19 related expenses primarily included (a) employee payroll and travel, operational disruptions associated with quarantining, personnel travel restrictions to job sites, and shutdown of manufacturing plants and sites; (b) supply chain and related expediting costs of accelerated shipments for previously ordered and undelivered products; (c) costs associated with implementing additional information technology to support remote working environments; and (d) facilities-related expenses to ensure safe working environments. COVID-19 related expenses exclude costs associated with project and/or operational inefficiencies, time delays in performance delivery, indirect costs increases and potentially reimbursable or recoverable expenses. See Note 17 for further details.

### Merger Transaction and Integration Costs

We incurred integration costs of \$12.9 million during the second quarter of 2019, before the announcement of the planned separation transaction due to the continuation of the integration activities pertaining to combining the two legacy companies.

#### Other Income (expense), Net

Other income (expense), net, primarily reflects foreign currency gains and losses, including gains and losses associated with the remeasurement of net cash positions. In the second quarter of 2020, we recognized \$5.8 million of net foreign exchange losses, compared to \$18.0 million of net foreign exchange losses in the second quarter of 2019. The decrease in foreign exchange losses during the second quarter resulted from decreased hedging costs and a reduction in foreign exchange losses from unhedged currencies, primarily Angola. Other income (expense), net for the second quarter of 2019 also included a legal provision, net of settlements, of \$55.2 million.

## Net Interest Expense

During three months ended June 30, 2020, net interest expense decreased \$66.2 million compared to the same period in 2019, primarily due to the change in the fair value of the redeemable financial liability. We revalued the mandatorily redeemable financial liability to reflect current expectations about the obligation and recognized a charge of \$50.8 million during the three months ended June 30, 2020 as compared to \$140.2 million recognized during the same period in 2019. See Note 21 for further details. Net interest expense, excluding the fair value measurement of the mandatorily redeemable financial liability, also includes the impact of interest income and expenses, which were lower on a net basis compared to three months ended June 30, 2019.

#### **Provision for Income Taxes**

Our provision for income taxes for three months ended June 30, 2020 and 2019 reflected effective tax rates of 53.6% and 0.8% for the three months ended June 30, 2020 and 2019, respectively. The year-over-year increase in the effective tax rate was primarily due to the impact of losses in jurisdictions with a full valuation allowance, offset in part by a favorable change in forecasted earnings mix. The increase also relates to one-time benefits, which were recorded in 2019, for the finalization of previously estimated tax liabilities based on the filing of tax returns.

Our effective tax rate can fluctuate depending on our country mix of earnings, since our foreign earnings are generally subject to higher tax rates than in the United Kingdom.

# CONSOLIDATED RESULTS OF OPERATIONS OF TECHNIPFMC PLC SIX MONTHS ENDED JUNE 30, 2020 AND 2019

	Six Mon				
	 Ju	ne 30,		Change	е
(In millions, except %)	 2020		2019	\$	%
Revenue	\$ 6,288.8	\$	6,347.2	(58.4)	(0.9)
Costs and expenses					
Cost of sales	5,342.7		5,157.1	185.6	3.6
Selling, general and administrative expense	528.8		621.6	(92.8)	(14.9)
Research and development expense	73.4		69.4	4.0	5.8
Impairment, restructuring and other expenses (Note 17)	3,348.7		25.7	3,323.0	12,930.0
Separation costs (Note 2)	27.1		—	27.1	n/a
Merger transaction and integration costs	_		25.0	(25.0)	n/a
Total costs and expenses	 9,320.7		5,898.8	3,421.9	58.0
Other income (expense), net	(38.2)		(98.8)	60.6	61.3
Income from equity affiliates (Note 11)	41.8		28.1	13.7	48.8
Net interest expense	(146.7)		(228.8)	82.1	35.9
Income (loss) before income taxes	(3,175.0)		148.9	(3,323.9)	(2,232.3)
Provision for income taxes (Note 19)	55.4		15.4	40.0	259.7
Net income (loss)	 (3,230.4)		133.5	(3,363.9)	(2,519.8)
Net income attributable to non-controlling interests	(14.0)		(15.6)	1.6	10.3
Net income (loss) attributable to TechnipFMC plc	\$ (3,244.4)	\$	117.9	(3,362.3)	(2,851.8)

#### Revenue

Revenue decreased \$58.4 million in the first six months of 2020, compared to the prior-year period. Subsea revenue decreased year-overyear primarily due to negative impacts from foreign exchange translation due to a stronger U.S. dollar. Excluding foreign exchange impacts, project revenue grew primarily due to increased project activity in the Gulf of Mexico and Norway. Increased revenue in Technip Energies was primarily driven by the continued ramp-up of Arctic LNG 2, increased activity on downstream projects and Process Technology business, more than offset the decline in revenue from Yamal LNG, which continues to progress through the warranty phase. Technip Energies revenue was negatively impacted by COVID-19 related disruptions, which were offset by the increase in revenue as a result of a litigation settlement. Surface Technologies revenue decreased versus the prior-year period, primarily as a result of the significant decline in North American activity, the inbound delay in International market areas, and the impact of COVID-19 related disruptions.

#### **Gross Profit**

Gross profit (revenue less cost of sales) as a percentage of sales decreased to 15.0% in the first six months of 2020, compared to 18.8% in the prior-year period. Subsea gross profit primarily decreased due to a more competitively priced backlog and the negative operational impacts related to COVID-19. Gross profit declined in Technip Energies due in large part to a reduced contribution from Yamal LNG as the project reached physical completion last year and is progressing through the warranty phase. Surface Technologies gross profit was negatively impacted primarily by the year-over-year decline in North American drilling and completions activity.

# Selling, General and Administrative Expense

Selling, general and administrative expense decreased \$92.8 million year-over-year, primarily as a result of decreased corporate expenses, driven by the accelerated pace of cost reduction actions.



## Impairment, Restructuring and Other Expense

We incurred \$3,348.7 million of restructuring, impairment and other charges during the first six months of 2020. These charges primarily included \$3,083.4 million of goodwill impairment, \$138.3 million of long-lived assets impairment, \$65.4 million of COVID-19 related expenses, and \$61.6 million for restructuring and severance expenses. COVID-19 related expenses represent unplanned, one-off, incremental and non-recoverable costs incurred solely as a result of COVID-19 pandemic situation, which would not have been incurred otherwise. COVID-19 related expenses primarily included (a) employee payroll and travel, operational disruptions associated with quarantining, personnel travel restrictions to job sites, and shutdown of manufacturing plants and sites; (b) supply chain and related expediting costs of accelerated shipments for previously ordered and undelivered products; (c) costs associated with implementing additional information technology to support remote working environments; and (d) facilities-related expenses to ensure safe working environments. COVID-19 related expenses exclude costs associated with project and/or operational inefficiencies, time delays in performance delivery, indirect costs increases and potentially reimbursable or recoverable expenses. See Note 17 for further details.

### Merger Transaction and Integration Costs

We incurred merger transaction and integration costs of \$25.0 million during the first six months of 2019, before the announcement of the planned separation transaction due to the continuation of the integration activities pertaining to combining the two legacy companies.

#### Separation Costs

We incurred \$27.1 million of separation costs associated with the preparation of the separation transaction during the first six months of 2020. Due to the COVID-19 pandemic, the significant decline in commodity prices, and the heightened volatility in global equity markets, we have postponed the completion of the transaction until the markets sufficiently recover. See to Note 2 for further details.

#### Other Income (expense), Net

Other income (expense), net, primarily reflects foreign currency gains and losses, including gains and losses associated with the remeasurement of net cash positions. In the first six months of 2020, we recognized \$49.1 million of net foreign exchange losses, compared with \$29.6 million of net foreign exchange losses in the prior year period. The increase in foreign exchange losses during the first six months of 2020 resulted from the effects of the strengthening U.S. dollar on naturally hedged projects and increased hedging costs due to high volatility in the currency and interest rate markets. Other income (expense), net for the first half of 2019 also included a legal provision, net of settlements, of \$55.2 million.

## Net Interest Expense

Net interest expense decreased \$82.1 million in the first six months of 2020, compared to 2019, primarily due to the change in the fair value of the redeemable financial liability. We revalued the mandatorily redeemable financial liability to reflect current expectations about the obligation and recognized a charge of \$86.3 million during the first half of 2020 as compared to \$224.9 million recognized during the same period in 2019. See Note 21 for further details. Net interest expense, excluding the fair value measurement of the mandatorily redeemable financial liability, also includes the impact of interest income and expenses, which were lower on a net basis compared to the first half of 2019.

## **Provision for Income Taxes**

Our provision for income taxes for the first six months of 2020 and 2019 reflected effective tax rates of (1.7)% and 10.3%, respectively. The year-over-year increase in the effective tax rate was primarily due to the impact of nondeductible goodwill impairments, offset in part by a favorable change in forecasted earnings mix.

Our effective tax rate can fluctuate depending on our country mix of earnings, since our foreign earnings are generally subject to higher tax rates than in the United Kingdom.



#### SEGMENT RESULTS OF OPERATIONS OF TECHNIPFMC PLC THREE MONTHS ENDED JUNE 30, 2020 AND 2019

Segment operating profit is defined as total segment revenue less segment operating expenses. Certain items have been excluded in computing segment operating profit and are included in corporate items. See Note 6 for further details.

#### Subsea

	Three Mo					
	Ju		Favorable/(Unfavorable)			
(In millions, except % and pts.)	 2020		2019	\$	%	
Revenue	\$ 1,378.5	\$	1,508.7	(130.2)	(8.6)	
Operating profit (loss)	\$ (75.6)	\$	94.6	(170.2)	(179.9)	
Operating profit as a percentage of revenue	(5.5)%	)	6.3 %		(11.8) pts.	

Subsea revenue decreased \$130.2 million or 8.6% year-over-year, primarily due to negative impacts from foreign exchange translation of \$129.0 million due to a stronger U.S. dollar. Excluding foreign exchange impacts, revenue was flat, with project revenue lower in Africa and Australia, partially offset by increased revenue from the Gulf of Mexico and Norway. Despite operational challenges associated with COVID-19 related disruptions, we continued to demonstrate strong execution of backlog.

Subsea operating profit decreased from the prior-year quarter primarily due to non-recurring charges, including \$95.8 million of asset impairment, restructuring and other charges, compared to \$4.5 million in 2019. Operating profit was also negatively affected by a more competitively priced backlog and the negative operational impacts related to COVID-19. Non-recurring charges incurred related to COVID-19 disruptions during the period were \$27.4 million. See to Note 17 for further details.

Refer to "Non-GAAP Measures" for further information regarding our segment operating results.

# Technip Energies<sup>(a)</sup>

		Three Mo	nded				
		Ju		Favorable/(Unfa	vorable)		
(In millions, except % and pts.)		2020		2019	\$	%	
Revenue	\$	1,538.3	\$	1,505.0	33.3	2.2	
Operating profit	\$	231.3	\$	274.0	(42.7)	(15.6)	
Operating profit as a percentage of revenue		15.0 %	Ď	18.2 %		(3.2) pts.	

(a) In connection with the planned separation transaction, in the first quarter of 2020, we renamed our Onshore/Offshore segment Technip Energies. See Note 2 for further details.

Technip Energies revenue increased \$33.3 million or 2.2% year-over-year. Revenue benefited from higher activity in LNG, downstream and by our Process Technology business. The continued ramp-up of Arctic LNG 2 more than offset the decline in revenue from Yamal LNG which continues to progress through the warranty phase. COVID-19 related operational efficiencies and business disruption also impeded revenue growth in the quarter. Revenues during the quarter benefited from the \$113.2 million litigation settlement.

Operating profit decreased versus the prior-year quarter, primarily due to a reduced contribution from Yamal LNG and lower margin realization on early stage projects, including Arctic LNG 2. Project execution remained strong across the portfolio. Non-recurring charges incurred related to COVID-19 disruptions during the period were \$24.8 million. See to Note 17 for further details.

Refer to 'Non-GAAP Measures' for further information regarding our segment operating results.

## Surface Technologies

	Three Months Ended									
		Jui	Favorable/(Unfavorable)							
(In millions, except % and pts.)		2020		2019	\$	%				
Revenue	\$	241.7	\$	420.5	(178.8)	(42.5)				
Operating profit	\$	(13.4)	\$	25.5	(38.9)	(152.5)				
Operating profit as a percentage of revenue		(5.5)%	)	6.1 %		(11.6) pts.				

Surface Technologies revenue decreased \$178.8 million, or 42.5%, year-over-year, primarily driven by the significant decline in North American activity. COVID-19 related disruptions and reduced activity levels led to a more modest revenue decline outside of North America, where over 60% of total segment revenue was generated during the period.

Surface Technologies operating profit decreased versus the prior-year quarter primarily due to lower activity in North America driven by the significant decline in rig count and completions-related activity. Operating profit was also negatively impacted by non-recurring charges related to COVID-19 disruptions, which were \$4.2 million for the three months ended June 30, 2020. See to Note 17 for further details.

Refer to "Non-GAAP Measures" for further information regarding our segment operating results.

## **Corporate Expenses**

	Three Months Ended									
		Jun	Favorable/(Unfavorable)							
(In millions, except %)		2020		2019	\$	%				
Corporate expenses	\$	(29.1)	\$	(120.9)	91.8	75.9				

Corporate expenses decreased by \$91.8 million primarily due to lower activity and cost cutting measures implemented during the second quarter of 2020. Corporate expense incurred during the second quarter of 2019 included a legal provision, net of settlements of, \$55.2 million and \$12.9 million of integration expenses.

Refer to "Non-GAAP Measures" for further information regarding our segment operating results.

#### SEGMENT RESULTS OF OPERATIONS OF TECHNIPFMC PLC SIX MONTHS ENDED JUNE 30, 2020 AND 2019

Segment operating profit is defined as total segment revenue less segment operating expenses. Certain items have been excluded in computing segment operating profit and are included in corporate items. See Note 6 for further details.

#### Subsea

	Six Mon				
	Ju	Favorable/(Unfavorable)			
(In millions, except %)	 2020	2019	\$	%	
Revenue	\$ 2,631.6	\$ 2,694.0	(62.4)	(2.3)	
Operating profit (loss)	\$ (2,826.3)	\$ 144.5	(2,970.8)	n/a	
Operating profit (loss) as a percentage of revenue	(107.4)%	5.4 %		(112.8) pts.	

Subsea revenue decreased \$62.4 million, or 2.3%, year-over-year, primarily due to negative impacts from foreign exchange translation of \$198.0 million due to a stronger U.S. dollar. Excluding foreign exchange impacts, project revenue grew primarily due to increased project activity in the Gulf of Mexico and Norway. Despite operational challenges associated with COVID-19 related disruptions, we continued to demonstrate strong execution of backlog.

Subsea operating loss is due primarily to significant impairment charges and other non-recurring charges. The operating loss included \$2,869.4 million of goodwill and long-lived assets impairments, restructuring and other charges and COVID-19 related expenses compared to \$6.8 million in 2019. Non-recurring charges incurred related to COVID-19 disruptions during the period were \$31.4 million. See Note 17 for further details.

Refer to 'Non-GAAP Measures' below for more information regarding our segment operating results.

# Technip Energies<sup>(a)</sup>

	Six Mor					
	Ju		Favorable/(Unfavorable)			
(In millions, except %)	 2020		2019	\$	%	
Revenue	\$ 3,086.0	\$	2,840.1	245.9	8.7	
Operating profit	\$ \$ 382.5		429.7	(47.2)	(11.0)	
Operating profit as a percentage of revenue	12.4 %	ò	15.1 %		(2.7) pts.	

(a) In connection with the planned separation transaction, in the first quarter of 2020, we renamed our Onshore/Offshore segment Technip Energies. See Note 2 for further details.

Technip Energies revenue increased \$245.9 million, or 8.7% year-over-year. Revenue benefited from higher activity in LNG, downstream and by our Process Technology business. The continued ramp-up of Arctic LNG 2 more than offset the decline in revenue from Yamal LNG which continues to progress through the warranty phase. COVID-19 related operational efficiencies and business disruption also impeded revenue growth during the six months ended June 30, 2020. Revenue during the period benefited from a \$113.2 million litigation settlement.

Operating profit decreased year-over-year, primarily due to a reduced contribution from Yamal LNG and lower margin realization on early stage projects, including Arctic LNG 2. Project execution remained strong across the portfolio. Non-recurring charges incurred related to COVID-19 disruptions during the period were \$28.7 million. See Note 17 for further details.

Refer to "Non-GAAP Measures" below for more information regarding our segment operating results.

# Surface Technologies

		Jur	Favorable/(Unfavorable)				
(In millions, except %)		2020		2019	\$	%	
Revenue	\$	571.2	\$	813.1	(241.9)	(29.8)	
Operating profit (loss)	\$	(437.4)	\$	36.0	(473.4)	n/a	
Operating profit (loss) as a percentage of revenue		(76.6)%	)	4.4 %		(81.0) pts.	

Surface Technologies revenue decreased \$241.9 million, or 29.8%, year-over-year, primarily driven by the significant decline in North American activity. COVID-19 related disruptions and reduced activity levels led to a more modest revenue decline outside of North America, where over 50% of total segment revenue was generated during the period.

Surface Technologies operating loss was primarily due to impairment and restructuring charges. Operating loss was also negatively impacted by the reduced demand in North America driven by the significant decline in rig count and completions-related activity. Non-recurring charges incurred related to COVID-19 disruptions during the period were \$5.3 million. See Note 17 for further details.

Refer to 'Non-GAAP Measures' below for more information regarding our segment operating results.

#### **Corporate Expenses**

	Six Months Ended									
	June 30,				Favorable/(Unfavorable)					
(In millions, except %)		2020		2019	\$	%				
Corporate expenses	\$	(98.0)	\$	(202.9)	104.9	51.7				

Corporate expenses decreased by \$104.9 million primarily due to lower activity and cost cutting measures implemented during the first six months of 2020 and included \$27.1 million of separation costs incurred during the first quarter of 2020. Corporate expense incurred during the first six months of 2019 included a legal provision, net of settlements, of \$55.2 million and \$25.0 million of integration expenses.

Refer to 'Non-GAAP Measures' for further information regarding our segment operating results.

# NON-GAAP MEASURES

In addition to financial results determined in accordance with U.S. generally accepted accounting principles ("GAAP"), we provide non-GAAP financial measures (as defined in Item 10 of Regulation S-K of the Securities Exchange Act of 1934, as amended) below.

- Net income, excluding charges and credits, as well as measures derived from it (excluding charges and credits;
- Income before net interest expense and taxes, excluding charges and credits ("Adjusted Operating profit");
- Depreciation and amortization, excluding charges and credits ("Adjusted Depreciation and amortization");
- Earnings before net interest expense, income taxes, depreciation and amortization, excluding charges and credits ("Adjusted EBITDA");
- Corporate expenses excluding charges and credits and foreign exchange impacts; and
- Net (debt) cash

are non-GAAP financial measures.

Management believes that the exclusion of charges and credits from these financial measures enables investors and management to more effectively evaluate our operations and consolidated results of operations period-over-period, and to identify operating trends that could otherwise be masked or misleading to both investors and management by the excluded items. These measures are also used by management as performance measures in determining certain incentive compensation. The foregoing non-GAAP financial measures should be considered in addition to, not as a substitute for or superior to, other measures of financial performance prepared in accordance with GAAP.

The following is a reconciliation of the most comparable financial measures under GAAP to the non-GAAP financial measures.

# CONSOLIDATED RESULTS OF OPERATIONS OF TECHNIPFMC PLC RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES

		Three Months Ended												
							Jun	e 30, 2020						
	attri	t income (loss) butable to nipFMC plc		et income (loss) ributable to non- controlling interests	(be	rovision enefit) for ome taxes		et interest expense	Income (loss) before net interest expense and income taxes (Operating profit)		Depreciation and amortization		Earnings before net interest expense, incom taxes, depreciation and amortization (EBITDA)	
TechnipFMC plc, as reported	\$	11.7	\$	3.6	\$	17.7	\$	74.4	\$	107.4	\$	106.6	\$	214.0
Charges and (credits):														
Impairment and other charges		53.5		_		(19.8)		_		33.7		_		33.7
Restructuring and other charges		47.6		—		2.6		—		50.2		_		50.2
Direct COVID-19 expenses		47.8		—		8.6		—		56.4		—		56.4
Litigation settlement		(113.2)		_		_		_		(113.2)		_		(113.2)
Valuation allowance		(5.2)		—		5.2		—		—		—		_
Adjusted financial measures	\$	42.2	\$	3.6	\$	14.3	\$	74.4	\$	134.5	\$	106.6	\$	241.1
Diluted earnings (loss) per share attributable to														

TechnipFMC plc, as reported	\$ 0.03
Adjusted diluted earnings per share attributable to TechnipFMC plc	\$ 0.09

June 30, 2019	)					
Net interest expense	befo interes and taxes (	ne (loss) ore net st expense income Operating rofit)	Deprecia amorti		net ir expense tax deprecia amort	gs before nterest e, income xes, ation and tization ITDA)
\$ 140.0	6 \$	255.2	\$	117.5	\$	372.7
-	_	0.5		_		0.5
-	_	8.7		-		8.7
-	_	12.9		_		12.9
-	_	55.2		_		55.2
-	_	8.5		(8.5)		_
\$ 140.0	6 \$	341.0	\$	109.0	\$	450.0
) 1						

Diluted earnings (loss) per share attributable to TechnipFMC plc, as reported	\$ 0.21
Adjusted diluted earnings per share attributable to TechnipFMC $\ensuremath{plc}$	\$ 0.39

								onths Ended e 30, 2020					
	attr	et income (loss) ibutable to nipFMC plc	attril	income (loss) outable to non- controlling interests	(be	ovision nefit) for me taxes	N	et interest expense	inte a	come (loss) before net erest expense ind income es (Operating profit)	eciation and ortization	n expe depi ar	nings before et interest ense, income taxes, reciation and nortization (EBITDA)
TechnipFMC plc, as reported	\$	(3,244.4)	\$	14.0	\$	55.4	\$	146.7	\$	(3,028.3)	\$ 227.0	\$	(2,801.3)
Charges and (credits):													
Impairment and other charges		3,213.4		_		8.3		_		3,221.7	_		3,221.7
Restructuring and other charges		56.2		—		5.4		_		61.6	_		61.6
Direct COVID-19 expenses		54.6		—		10.8		—		65.4	_		65.4
Litigation settlement		(113.2)		_		_		—		(113.2)	_		(113.2)
Separation costs		20.2		—		6.9		—		27.1	—		27.1
Purchase price accounting adjustment		6.5		_		2.0		—		8.5	(8.5)		—
Valuation allowance		(0.2)		_		0.2		_		_	—		
Adjusted financial measures	\$	(6.9)	\$	14.0	\$	89.0	\$	146.7	\$	242.8	\$ 218.5	\$	461.3
Diluted earnings (loss) per share attributable to TechnipFMC plc, as reported	\$	(7.24)											

Adjusted diluted earnings per share attributable to TechnipFMC plc

\$

(0.02)

							Six Mo	onths Ended					
							Jun	e 30, 2019					
	attr	t income (loss) butable to nipFMC plc	attrib c	income (loss) butable to non- controlling interests	(be	ovision nefit) for ome taxes		et interest expense	b inter an	ome (loss) efore net est expense d income s (Operating profit)	eciation and ortization	net expen f depre amo	ngs before t interest ise, income taxes, ciation and ortization BITDA)
TechnipFMC plc, as reported	\$	117.9	\$	15.6	\$	15.4	\$	228.8	\$	377.7	\$ 236.9	\$	614.6
Charges and (credits):													
Impairment and other charges		0.9		—		0.3		_		1.2	_		1.2
Restructuring and other severance charges		18.3		—		6.2		_		24.5	_		24.5
Business combinations transaction and integration costs		18.7		_		6.3		_		25.0	_		25.0
Reorganization		19.2		_		6.1		—		25.3	—		25.3
Legal provision, net		55.2		—		—		—		55.2	—		55.2
Purchase price accounting adjustment		13.0		—		4.0		—		17.0	(17.0)		—
Valuation allowance		(40.3)		—		40.3		_		_	-		_
Adjusted financial measures	\$	202.9	\$	15.6	\$	78.6	\$	228.8	\$	525.9	\$ 219.9	\$	745.8
Diluted earnings (loss) per share attributable to													

TechnipFMC plc, as reported	\$ 0.26
Adjusted diluted earnings per share attributable to TechnipFMC $\ensuremath{plc}$	\$ 0.45

TechnipFMC plc \$

# CONSOLIDATED RESULTS OF OPERATIONS OF TECHNIPFMC PLC RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES

					Three Mont	hs E	nded		
					June 30	, 202	0		
	 Subsea	Тес	hnip Energies	Т	Surface echnologies		Corporate Expense	Foreign change, net	Total
Revenue	\$ 1,378.5	\$	1,538.3	\$	241.7	\$	—	\$ —	\$ 3,158.5
Operating profit (loss), as reported (pre-tax)	\$ (75.6)	\$	231.3	\$	(13.4)	\$	(29.1)	\$ (5.8)	\$ 107.4
Charges and (credits):									
Impairment and other charges	32.5		_		1.2		_	—	33.7
Restructuring and other charges	35.9		11.1		1.3		1.9	—	50.2
Direct COVID-19 expenses	27.4		24.8		4.2		_	_	56.4
Litigation settlement	_		(113.2)		_		_	—	(113.2)
Subtotal	 95.8		(77.3)		6.7		1.9	 —	 27.1
Adjusted Operating profit (loss)	 20.2		154.0		(6.7)		(27.2)	 (5.8)	 134.5
Adjusted Depreciation and amortization	79.4		8.6		15.0		3.6	-	106.6
Adjusted EBITDA	\$ 99.6	\$	162.6	\$	8.3	\$	(23.6)	\$ (5.8)	\$ 241.1
Operating profit margin, as reported	(5.5)%		15.0 %		(5.5)%				3.4 %
Adjusted Operating profit margin	1.5 %		10.0 %		-2.8 %				4.3 %
Adjusted EBITDA margin	7.2 %		10.6 %		3.4 %				7.6 %

					Three Month	e End	hod		
					June 30,		leu		
	 Subsea	Тес	chnip Energies	Т	Surface echnologies	(	Corporate Expense	Foreign change, net	Total
Revenue	\$ 1,508.7	\$	1,505.0	\$	420.5	\$	—	\$ —	\$ 3,434.2
Operating profit (loss), as reported (pre-tax)	\$ 94.6	\$	274.0	\$	25.5	\$	(120.9)	\$ (18.0)	\$ 255.2
Charges and (credits):									
Impairment and other charges	(0.1)		_		0.6		_	_	0.5
Restructuring and other severance charges	4.6		2.1		0.6		1.4	_	8.7
Business combination transaction and integration costs	_		_		_		12.9	_	12.9
Legal provision, net	_		_		_		55.2	_	55.2
Purchase price accounting adjustments - amortization related	8.5		_		_		_	_	8.5
Subtotal	13.0		2.1		1.2		69.5	—	85.8
Adjusted Operating profit (loss)	 107.6		276.1		26.7		(51.4)	 (18.0)	 341.0
Adjusted Depreciation and amortization	78.6		5.8		20.0		4.6	—	109.0
Adjusted EBITDA	\$ 186.2	\$	281.9	\$	46.7	\$	(46.8)	\$ (18.0)	\$ 450.0
Operating profit margin, as reported	6.3 %		18.2 %		6.1 %				7.4 %
Adjusted Operating profit margin	7.1 %		18.3 %		6.3 %				9.9 %
Adjusted EBITDA margin	12.3 %		18.7 %		11.1 %				13.1 %

						Six Month	e Enc	hal			
						June 30					
		Subsea	Тес	chnip Energies	т	Surface Technologies	Corporate Expense		Foreign Exchange, net		Total
Revenue	\$	2,631.6	\$	3,086.0	\$	571.2	\$	—	\$	—	\$ 6,288.8
Operating profit (loss), as reported (pre-tax)	\$	(2,826.3)	\$	382.5	\$	(437.4)	\$	(98.0)	\$	(49.1)	\$ (3,028.3)
Charges and (credits):											
Impairment and other charges		2,809.0		—		412.7		—		—	3,221.7
Restructuring and other charges*		29.0		14.0		13.1		5.5		—	61.6
Direct COVID-19 expenses		31.4		28.7		5.3		_		_	65.4
Litigation settlement		_		(113.2)		—		—		—	(113.2)
Separation costs		_		—		—		27.1		_	27.1
Purchase price accounting adjustments		8.5		—				—		—	8.5
Subtotal		2,877.9		(70.5)		431.1		32.6		—	3,271.1
Adjusted Operating profit (loss)	_	51.6		312.0		(6.3)		(65.4)		(49.1)	 242.8
Adjusted Depreciation and amortization		152.8		17.7		39.1		8.9		—	218.5
Adjusted EBITDA	\$	204.4	\$	329.7	\$	32.8	\$	(56.5)	\$	(49.1)	\$ 461.3
Operating profit margin, as reported		(107.4)%	)	12.4 %		(76.6)%					(48.2)%
Adjusted Operating profit margin		2.0 %	1	10.1 %		-1.1 %					3.9 %
Adjusted EBITDA margin		7.8 %	)	10.7 %		5.7 %					7.3 %

\*On December 30, 2019, we completed the acquisition of the remaining 50% of Technip Odebrecht PLSV CV. A \$7.3 million gain recorded within restructuring and other charges in the Subsea segment during the six months ended June 30, 2020.

						0		1				
						Six Months June 30,						
		Subsea	Тес	chnip Energies		Surface Technologies		Corporate Expense	Ex	Foreign change, net		Total
Revenue	\$	2,694.0	\$	2,840.1	\$	813.1	\$	—	\$	—	\$	6,347.2
Operating profit (loss), as reported (pre-tax)	\$	144.5	\$	429.7	\$	36.0	\$	(202.9)	\$	(29.6)	\$	377.7
Charges and (credits):												
Impairment and other charges		0.6		—		0.6		_		_		1.2
Restructuring and other severance charges		6.2		5.9		2.1		10.3		_		24.5
Business combination transaction and integration costs		_		_		_		25.0		_		25.0
Reorganization		_		25.3		_		_		_		25.3
Legal provision, net		—		—		—		55.2		—		55.2
Purchase price accounting adjustments - amortization related		17.0		_		_		_		_		17.0
Subtotal		23.8		31.2		2.7		90.5		-		148.2
Adjusted Operating profit (loss)	_	168.3	_	460.9	. <u> </u>	38.7	_	(112.4)	_	(29.6)	_	525.9
Adjusted Depreciation and amortization		157.6		15.8		38.1		8.4		-		219.9
Adjusted EBITDA	\$	325.9	\$	476.7	\$	76.8	\$	(104.0)	\$	(29.6)	\$	745.8
Operating profit margin, as reported		5.4 %		15.1 %		4.4 %						6.0 %
Adjusted Operating profit margin		6.2 %		16.2 %		4.8 %						8.3 %
Adjusted EBITDA margin		12.1 %		16.8 %		9.4 %						11.8 %

# INBOUND ORDERS AND ORDER BACKLOG

Inbound orders - Inbound orders represent the estimated sales value of confirmed customer orders received during the reporting period. COVID-19 has had a minimal impact on our ability to finalize sales contracts required to recognize new inbound orders in the quarter. However, the significant decline in commodity prices, due in part to the lower demand resulting from COVID-19, is expected to negatively impact the near-term outlook for inbound orders.

	Inbound Orders										
	 Three Mo	nths E	nded		ded						
	Jun	June 30,									
(In millions)	2020		2019		2020		2019				
Subsea	\$ 511.7	\$	2,632.7	\$	1,683.8	\$	5,310.4				
Technip Energies	835.8		8,131.2		1,396.4		11,270.0				
Surface Technologies	187.1		415.7		553.4		783.6				
Total inbound orders	\$ 1,534.6	\$	11,179.6	\$	3,633.6	\$	17,364.0				

*Order backlog* - Order backlog is calculated as the estimated sales value of unfilled, confirmed customer orders at the reporting date. Backlog reflects the current expectations for the timing of project execution. The scheduling of some future work included in our order backlog has been impacted by COVID-19 related disruptions and remains subject to future adjustment. See Note 5 for further details.

	Order I						
(In millions)	 June 30, 2020	Γ	December 31, 2019				
Subsea	\$ 7,085.3	\$	8,479.8				
Technip Energies	13,132.6		15,298.1				
Surface Technologies	385.9		473.2				
Total order backlog	\$ 20,603.8	24,251.1					

Subsea - Order backlog for Subsea at June 30, 2020 decreased by \$1.4 billion compared to December 31, 2019. Subsea backlog of \$7.1 billion at June 30, 2020 was composed of various subsea projects, including Total Golfinho; Eni Coral and Merakes; Petrobras Mero I; Energean Karish; ExxonMobil Liza Phase 2; Neptune Duva & Gjøa P1; Reliance MJ1; Equinor Johan Sverdrup Phase 2; Husky West White Rose; BP Platina; Chevron Gorgon Stage 2; and Woodside Pyxis and Lambert Deep.

*Technip Energies* - Technip Energies order backlog at June 30, 2020 decreased by \$2.2 billion compared to December 31, 2019. Technip Energies backlog of \$13.1 billion at June 30, 2020 was composed of various projects, including Arctic LNG 2, Yamal LNG; Midor refinery expansion; BP Tortue FPSO; Long Son Petrochemicals; ExxonMobil Beaumont refinery expansion; HURL fertilizer plants; Petronas Kasawari; Energean Karish; Neste bio-diesel expansion; and Motor Oil Hellas New Naphtha Complex.

*Surface Technologies* - Order backlog for Surface Technologies at June 30, 2020 decreased by \$87.3 million compared to December 31, 2019. Given the short-cycle nature of the business, most orders are quickly converted into sales revenue; longer contracts are typically converted within 12 months.

*Non-consolidated backlog* - Non-consolidated order backlog reflects the proportional share of backlog related to joint ventures that is not consolidated due to our minority ownership position.

	on-consolidated order backlog
(In millions)	June 30, 2020
Subsea	\$ 702.8
Technip Energies	 2,095.4
Total order backlog	\$ 2,798.2

# LIQUIDITY AND CAPITAL RESOURCES

Most of our cash is managed centrally and flowed through centralized bank accounts controlled and maintained by TechnipFMC globally and in many operating jurisdictions to best meet the liquidity needs of our global operations.

We expect to meet the continuing funding requirements of our global operations with cash generated by such operations and our existing revolving credit facility.

*Net (Debt) Cash* - Net (debt) cash, is a non-GAAP financial measure reflecting cash and cash equivalents, net of debt. Management uses this non-GAAP financial measure to evaluate our capital structure and financial leverage. We believe net debt, or net cash, is a meaningful financial measure that may assist investors in understanding our financial condition and recognizing underlying trends in our capital structure. Net (debt) cash should not be considered an alternative to, or more meaningful than, cash and cash equivalents as determined in accordance with GAAP or as an indicator of our operating performance or liquidity.

The following table provides a reconciliation of our cash and cash equivalents to net cash, utilizing details of classifications from our condensed consolidated balance sheets:

(In millions)	June 30, 2020	December 31, 2019	
Cash and cash equivalents	\$ 4,809.5	\$	5,190.2
Short-term debt and current portion of long-term debt	(524.1)		(495.4)
Long-term debt, less current portion	(3,982.9)		(3,980.0)
Net cash	\$ 302.5	\$	714.8

## **Cash Flows**

*Operating cash flows* - During the six months ended June 30, 2020, we consumed \$66.0 million in cash flows from operating activities, as compared to \$195.5 million generated during in the six months ended June 30, 2019, resulting in a \$261.5 million decrease compared to the prior-year period. The decrease was due primarily to timing differences on project milestones and vendor payments. In addition, operating cash flows for the six months ended June 30, 2020, decreased due to the negative working capital impact of the litigation settlement receivable recorded in the second quarter of 2020 and expected to be cash collected in early 2021, and by the \$48.5 million scheduled payment for a previously recorded litigation settlement.

*Investing cash flows* - Investing activities used \$137.3 million and \$287.5 million of cash during the six months ended June 30, 2020 and 2019, respectively. The decrease of \$150.2 million in cash used by investing activities was due primarily to decreased capital expenditures and decreased payments to acquire debt securities during the six months ended June 30, 2020.

*Financing cash flows* - Financing activities used \$128.6 million and \$828.5 million of cash during the six months ended June 30, 2020 and 2019, respectively. The decrease of \$699.9 million in cash used by financing activities was due primarily to our efforts and commitment to preserve cash during the six months ended June 30, 2020, which included reduction in cash dividends and share repurchases.



# Debt and Liquidity

Significant Funding and Liquidity Activities - During the six months ended June 30, 2020, we completed the following transactions in order to enhance our total liquidity position:

- Issued €150 million aggregate principal amount of new 4.500% notes due June 30, 2025. On July 31, 2020, we entered into a subscription agreement with respect to the issuance and sale of an additional €50 million aggregate principal amount of the Euro Denominated Notes, which is expected to close on August 4, 2020 and is subject to the satisfaction of customary conditions precedent. In the event of the spin-off of our Technip Energies business segment followed, within three months of the effective date of the spin-off, by a downgrade by a nationally recognized rating agency of the corporate rating of TechnipFMC from an investment grade to a non-investment grade rating or a withdrawal of any such rating, the interest rate applicable to the Euro Denominated Notes will be increased to 5.75%;
- Entered into a new, six-month €500 million senior unsecured revolving credit facility agreement which may be extended for two additional three-month periods; and
- Entered into the CCFF Program, which allows us to issue up to £600 million of unsecured commercial paper notes.

Credit Facilities - The following is a summary of our revolving credit facilities at June 30, 2020:

(In millions) <u>Description</u>		Amount	0	Debt utstanding		Commercial Paper utstanding <sup>(a)</sup>		Letters of Credit		Unused Capacity	Maturity
Revolving credit facility	\$	2,500.0	\$	_	\$	1,459.5	\$	_	\$	1,040.5	January 2023
CCFF Program	£	600.0	£	_	£	320.0	£	_	£	280.0	March 2021
Euro Facility	€	500.0	€	_	€	_	€	_	€	500.0	November 2020
Bilateral credit facility	€	100.0	€	_	€	_	€	_	€	100.0	May 2021

(a) Under our commercial paper program, we have the ability to access up to \$1.5 billion and €1.0 billion of financing through our commercial paper dealers. Our available capacity under our revolving credit facility is reduced by any outstanding commercial paper.

Committed credit available under our revolving credit facility provides the ability to issue our commercial paper obligations on a long-term basis. We had \$1,459.5 million of commercial paper issued under our facility at June 30, 2020. As we had both the ability and intent to refinance these obligations on a long-term basis, these commercial paper borrowings were classified as long-term debt in the accompanying condensed consolidated balance sheets at June 30, 2020.

On June 12, 2020, we entered into Amendment No. 1 to the Facility Agreement and into an Amendment and Restatement Agreement to our Euro Facility. The amendments, which are effective through the respective expirations of the Facility Agreement and Euro Facility, permit us to include the gross book value of \$3.2 billion of goodwill (fully impaired in the quarter ended March 31, 2020) in the calculation of consolidated net worth, which is used in the calculation of our quarterly compliance with the total capitalization ratio under the Facility Agreement and Euro Facility.

As of June 30, 2020, we were in compliance with all restrictive covenants under our credit facilities. See Note 14 for further details.

*Credit Ratings* - Our credit ratings with Standard and Poor's (S&P) are BBB+ for our long-term unsecured debt and A-2 for our short-term debt and commercial paper program. Our credit ratings with Moody's are Baa2 for our long-term unsecured debt and P-2 for our commercial paper program.

## Credit Risk Analysis

For the purposes of mitigating the effect of the changes in exchange rates, we hold derivative financial instruments. Valuations of derivative assets and liabilities reflect the fair value of the instruments, including the values associated with counterparty risk. These values must also take into account our credit standing, thus including the valuation of the derivative instrument and the value of the net credit differential between the counterparties to the derivative contract. Adjustments to our derivative assets and liabilities related to credit risk were not material for any period presented.

The income approach was used as the valuation technique to measure the fair value of foreign currency derivative instruments on a recurring basis. This approach calculates the present value of the future cash flow by measuring the change from the derivative contract rate and the published market indicative currency rate, multiplied by the contract notional values. Credit risk is then incorporated by reducing the derivative's fair value in asset positions by the result of multiplying the present value of the portfolio by the counterparty's published credit spread. Portfolios in a liability position are adjusted by the same calculation; however, a spread representing our credit spread is used. Our credit spread, and the credit spread of other counterparties not publicly available are approximated using the spread of similar companies in the same industry, of similar size, and with the same credit rating. See Note 21 for further details.

The significant declines in the equity markets and in the valuation of other assets precipitated by the COVID-19 pandemic negatively affected the values of our pension plan assets during the first quarter ended March 31, 2020. While the equity markets and the valuation of other assets have recovered moderately during the quarter ended June 30, 2020, the fair values of our pension plan assets remain lower than prepandemic levels. If pension plan asset values do not continue to recover to pre-pandemic levels or deteriorate again as a result of uncertainty regarding the timing and pace of economic recovery from the COVID-19 pandemic, we may incur increased pension expense in future periods.

## **Financial Position Outlook**

In the current, uncertain market environment due to the COVID-19 pandemic and the oil price decline, we are strategically focused on cash and liquidity preservation.

We reduced our expectations for capital expenditures in the current year by more than 30% to approximately \$300.0 million. Projected capital expenditures for 2020 do not include any contingent capital that may be needed to respond to a contract award.

We announced a series of cost reduction initiatives that will result in annualized savings of more than \$350.0 million that extend to all business segments and support functions. We anticipate achieving the targeted savings run-rate by the end of the year.

Additionally, we announced revisions to compensation through the end of the year which include a 30% reduction to the Chairman and Chief Executive Officer's salary; a 30% reduction in the Board of Directors' retainer; and a 20% reduction to the Executive Leadership team's salaries.

In April 2020, our Board of Directors announced its decision to lower the annual dividend by 75% to \$0.13 per share. TechnipFMC paid a dividend of \$0.13 per share earlier this year, and this fulfills the annual dividend distribution for 2020. The revised dividend policy will reduce the annual cash outflow by \$175 million when compared to the previous year's distribution. We intend to pay the 2021 dividend in quarterly installments beginning in April 2021.

Historically, TechnipFMC has generated liquidity and capital resources primarily through operations and, when needed, through its credit facility. We have \$1,040.5 million of capacity available under our revolving credit facility that we expect to utilize if working capital needs temporarily increase. The volatility in credit, equity and commodity markets creates some uncertainty for its businesses.

While client conversations remain ongoing, the Company's increased visibility gives us confidence in our full-year guidance for all business segments. We expect free cash flow to be between cash flow neutral and \$150.0 million. We define free cash flow as cash flow from operating activities less capital expenditures.



# **CRITICAL ACCOUNTING ESTIMATES**

Refer to our Annual Report on Form 10-K for the year ended December 31, 2019 for a discussion of our critical accounting estimates. During the six months ended June 30, 2020, there were no changes to our identified critical accounting estimates, other than those indicated below.

## **Revenue Recognition**

Adjustments to estimates of contract revenue, total contract cost, or extent of progress toward completion are often required as work progresses under the contract and as experience is gained, even though the scope of work required under the contract may not change. The nature of accounting for long-term contracts is such that refinements of the estimating process for changing conditions and new developments are continuous and characteristic of the process. Consequently, the amount of revenue recognized over time is sensitive to changes in our estimates of total contract costs. There are many factors, including, but not limited to, the ability to properly execute the engineering and design phases consistent with our customers' expectations, the availability and costs of labor and material resources, productivity, and weather, all of which can affect the accuracy of our cost estimates, and ultimately, our future profitability.

Our operating loss for the three and six months ended June 30, 2020 was positively impacted by approximately \$96.7 million and \$174.9 million, as a result of changes in contract estimates related to projects that were in progress at June 30, 2020. During the three and six months ended June 30, 2020, we recognized changes in our estimates that had an impact on our margin in the amounts of \$104.7 million, \$(7.1) million, and \$(0.9) million for the three months ended and \$174.6 million, \$4.5 million, and \$(4.2) million for the six months ended in our Technip Energies, Subsea, and Surface Technologies segments, respectively. The changes in contract estimates are attributed to better-than-expected performance in the execution of our projects.

Our operating profit was positively impacted by approximately \$275.1 million and \$432.3 million for the three and six months ended June 30, 2019, comprising \$147.0 million and \$128.1 million for the three months ended and \$256.9 million and \$175.4 million for the six months ended June 30, 2019 in our Technip Energies and Subsea segments, respectively. The changes in contract estimates were attributed to better than expected performance in the execution of our projects.

## **OTHER MATTERS**

On March 28, 2016, FMC Technologies received an inquiry from the U.S. Department of Justice ("DOJ") related to the DOJ's investigation of whether certain services Unaoil S.A.M. provided to its clients, including FMC Technologies, violated the FCPA. On March 29, 2016, Technip S.A. also received an inquiry from the DOJ related to Unaoil. We cooperated with the DOJ's investigations and, with regard to FMC Technologies, a related investigation by the SEC.

In late 2016, Technip S.A. was contacted by the DOJ regarding its investigation of offshore platform projects awarded between 2003 and 2007, performed in Brazil by a joint venture company in which Technip S.A. was a minority participant, and we have also raised with DOJ certain other projects performed by Technip S.A. subsidiaries in Brazil between 2002 and 2013. The DOJ has also inquired about projects in Ghana and Equatorial Guinea that were awarded to Technip S.A. subsidiaries in 2008 and 2009, respectively. We cooperated with the DOJ in its investigation into potential violations of the FCPA in connection with these projects. We contacted and cooperated with the Brazilian authorities (Federal Prosecution Service ("MPF"), the Comptroller General of Brazil ("CGU") and the Attorney General of Brazil ("AGU")) with their investigation concerning the projects in Brazil and have also contacted and are cooperating with French authorities (the Parquet National Financier ("PNF")) about these existing matters.

On June 25, 2019, we announced a global resolution to pay a total of \$301.3 million to the DOJ, the SEC, the MPF, and the CGU/AGU to resolve these anti-corruption investigations. We will not be required to have a monitor and will, instead, provide reports on our anti-corruption program to the Brazilian and U.S. authorities for two and three years, respectively.

As part of this resolution, we entered into a three-year Deferred Prosecution Agreement ("DPA") with the DOJ related to charges of conspiracy to violate the FCPA related to conduct in Brazil and with Unaoil. In addition, Technip USA, Inc., a U.S. subsidiary, pled guilty to one count of conspiracy to violate the FCPA related to conduct in Brazil. We will also provide the DOJ reports on our anti-corruption program during the term of the DPA.

In Brazil, our subsidiaries Technip Brasil - Engenharia, Instalações E Apoio Marítimo Ltda. and Flexibrás Tubos Flexíveis Ltda. entered into leniency agreements with both the MPF and the CGU/AGU. We have committed, as part of those agreements, to make certain enhancements to their compliance programs in Brazil during a two-year self-reporting period, which aligns with our commitment to cooperation and transparency with the compliance community in Brazil and globally.

In September 2019, the SEC approved our previously disclosed agreement in principle with the SEC Staff and issued an Administrative Order, pursuant to which we paid the SEC \$5.1 million, which was included in the global resolution of \$301.3 million.

To date, the investigation by PNF related to historical projects in Equatorial Guinea and Ghana has not reached resolution. We remain committed to finding a resolution with the PNF and will maintain a \$70.0 million provision related to this investigation. As we continue to progress our discussions with PNF towards resolution, the amount of a settlement could exceed this provision.

There is no certainty that a settlement with PNF will be reached or that the settlement will not exceed current accruals. The PNF has a broad range of potential sanctions under anticorruption laws and regulations that it may seek to impose in appropriate circumstances including, but not limited to, fines, penalties, and modifications to business practices and compliance programs. Any of these measures, if applicable to us, as well as potential customer reaction to such measures, could have a material adverse impact on our business, results of operations, and financial condition. If we cannot reach a resolution with the PNF, we could be subject to criminal proceedings in France, the outcome of which cannot be predicted.

# ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

For quantitative and qualitative disclosures about market risk affecting the Company, see Part II, Item 7A, "Quantitative and Qualitative Disclosures About Market Risk," in our Annual Report on Form 10-K for the year ended December 31, 2019. Our exposure to market risk has not changed materially since December 31, 2019.

## **ITEM 4. CONTROLS AND PROCEDURES**

# **Evaluation of Disclosure Controls and Procedures**

As of June 30, 2020, under the direction of our Chief Executive Officer and Chief Financial Officer, we have evaluated the effectiveness of our disclosure controls and procedures, as defined in Rule 13a-15(e) under the Exchange Act. Based upon this evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures were effective as of June 30, 2020.

## Changes in Internal Controls over Financial Reporting

There were no changes in our internal control over financial reporting during the three months ended June 30, 2020 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II - OTHER INFORMATION

## **ITEM 1. LEGAL PROCEEDINGS**

A purported shareholder class action filed in 2017 and amended in January 2018 and captioned *Prause v. TechnipFMC, et al.*, No. 4:17-cv-02368 (S.D. Texas) is pending in the U.S. District Court for the Southern District of Texas against the Company and certain current and former officers and employees of the Company. The suit alleged violations of the federal securities laws in connection with the Company's restatement of our first quarter 2017 financial results and a material weakness in our internal control over financial reporting announced on July 24, 2017. On January 18, 2019, the District Court dismissed claims under Section 10(b) and 20(a) of the Securities Exchange Act of 1934, as amended, and Section 15 of the Securities Act of 1933, as amended ("Securities Act"). A remaining claim for alleged violation of Section 11 of the Securities Act in connection with the reporting of certain financial results in the Company's Form S-4 Registration Statement filed in 2016 is pending and seeks unspecified damages. The Company is vigorously contesting the litigation and cannot predict its duration or outcome.

In addition to the above-referenced matter, we are involved in various other pending or potential legal actions or disputes in the ordinary course of our business. These actions and disputes can involve our agents, suppliers, clients, and join venture partners and can include claims related to payment of fees, service quality, and ownership arrangements including certain put or call options. Management is unable to predict the ultimate outcome of these actions because of their inherent uncertainty. However, management believes that the most probable, ultimate resolution of these matters will not have a material adverse effect on our consolidated financial position, results of operations, or cash flows.

# **ITEM 1A. RISK FACTORS**

In addition to our risk factors previously disclosed in Part I, Item 1A of our Annual Report on Form 10-K for the year ended the December 31, 2019, the following risk factor was identified:

# The COVID-19 pandemic has significantly reduced demand for our products and services, and has had, and may continue to have, an adverse impact on our financial condition, results of operations, and cash flows.

The COVID-19 pandemic, including actions taken by governments and businesses, has resulted in a significant reduction in global economic activity, including increased volatility in global oil and natural gas markets. Measures taken to address and limit the spread of the disease-such as stay-at-home orders, social distancing guidelines, and travel restrictions-have adversely affected the economies and financial markets of many countries. The resulting disruption to our operations, communications, travel, and supply chain may continue or increase in the future, and could limit the ability of our employees, partners, or vendors to operate efficiently or at all, and has had, and is reasonably likely to continue to have, an adverse impact on our financial condition, operating results, and cash flows.

While the full impact of the COVID-19 pandemic is not yet known, we are closely monitoring the effects of the pandemic on commodity demands and on our customers, as well as on our operations and employees. These effects include adverse revenue and net income effects; disruptions to our operations; potential project delays or cancellations; employee impacts from illness, school closures, and other community response measures; and temporary closures of our facilities or the facilities of our customers and suppliers.

COVID-19, and the volatile regional and global economic conditions stemming from the pandemic, could also aggravate the other risk factors that we identified in Part I, Item 1A, "Risk Factors" of our Annual Report on Form 10-K for the year ended December 31, 2019, including but not limited to risks related to the demand for oil and gas, which may not recover immediately. The full extent to which the COVID-19 pandemic will impact our results is unknown and evolving and will depend on various factors and consequences beyond our control, such as the severity, duration, and spread of COVID-19; the success of actions taken by governments and health organizations to combat the disease and treat its effects; decisions by our alliance partners and customers regarding their business plans and capital expenditures; and the extent to which, and the timing of, general economic and operating conditions recover.

# ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

We had no unregistered sales of equity securities during the three months ended June 30, 2020.

The following table summarizes repurchases of our ordinary shares during the three months ended June 30, 2020.

# **Issuer Purchases of Equity Securities**

Period	Total Number of Shares Purchased	A	verage Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares That May Yet Be Purchased Under the Plans or Programs <sup>(a)</sup>	
April 1, 2020 – April 30, 2020	_	\$	_		14,286,427	
May 1, 2020 – May 31, 2020	—	\$	—	_	14,286,427	
June 1, 2020 – June 30, 2020	—	\$	—	—	14,286,427	
Total	_				14,286,427	

(a) In December 2018, our Board of Directors authorized an extension of our share repurchase program for \$300 million for the purchase of ordinary shares.

# ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

# **ITEM 4. MINE SAFETY DISCLOSURES**

None.

# **ITEM 5. OTHER INFORMATION**

None.

# **ITEM 6. EXHIBITS**

Exhibit Number	Exhibit Description
10.1	Dealer Agreement, dated as of May 19, 2020 between TechnipFMC plc, as Issuer; FMC Technologies, Inc., as Guarantor; and Bank of America Merrill Lynch International DAC, as Arranger and Dealer (incorporated by reference from Exhibit 10.1 to the Current Report on Form 8-K filed on May 21, 2020) (File No. 001-37983).
10.2	Issuing and Paying Agency Agreement, dated as of May 19, 2020 between TechnipFMC plc, as Issuer; FMC Technologies, Inc., as Guarantor; and Bank of America, National Association, London Branch, an Issue and Paying Agent and Calculation Agent (incorporated by reference from Exhibit 10.2 to the Current Report on Form 8-K filed on May 21, 2020) (File No. 001-37983).
10.3	€500,000,000 Facility Agreement dated as of May 19, 2020 between TechnipFMC plc and Technip Eurocash SNC, as borrowers; HSBC France, as Agent; and the lenders party thereto (incorporated by reference from Exhibit 10.3 to the Current Report on Form 8-K filed on May 21, 2020) (File No. 001-37983).
10.4	Amendment No. 1 to \$2,500,000,000 Facility Agreement, dated as of June 12, 2020, by and among TechnipFMC plc, FMC Technologies, Inc. and Technip Eurocash SNC, as borrowers; JPMorgan Chase Bank, N.A., as agent and an arranger; SG Americas Securities LLC as an arranger; and the other lenders party thereto (incorporated by reference from Exhibit 10.1 to the Current Report on Form 8-K filed on June 15, 2020) (File No. 001-37983).
10.5	Amendment and Restatement Agreement to €500,000,000 Facility Agreement dated as of June 12, 2020 between TechnipFMC plc and Technip Eurocash SNC, as borrowers; HSBC France, as Agent; and the lenders party thereto (incorporated by reference from Exhibit 10.2 to the Current Report on Form 8-K filed on June 15, 2020) (File No. 001-37983).
31.1	Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) and Rule 15d-14(a).
31.2	Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) and Rule 15d-14(a).
32.1*	Certification of Chief Executive Officer Under Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. 1350.
32.2*	Certification of Chief Financial Officer Under Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. 1350.
101.INS	XBRL Instance Document – the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
101.SCH	Inline XBRL Taxonomy Extension Schema Document.
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document.
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document.
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document.
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document.
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).

\* Furnished with this Quarterly Report on Form 10-Q.

# SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TechnipFMC plc (Registrant)

/s/ Krisztina Doroghazi

Krisztina Doroghazi Senior Vice President, Controller and Chief Accounting Officer (Principal Accounting Officer and a Duly Authorized Officer)

Date: July 31, 2020

#### CERTIFICATION OF CHIEF EXECUTIVE OFFICER PURSUANT TO RULE 13A-14(A) AND RULE 15D-14(A) OF THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED

I, Douglas J. Pferdehirt, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q for the period ended June 30, 2020 of TechnipFMC plc (the "registrant");
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 31, 2020

/s/ DOUGLAS J. PFERDEHIRT

Douglas J. Pferdehirt Executive Chairman and Chief Executive Officer (Principal Executive Officer)

#### CERTIFICATION OF CHIEF FINANCIAL OFFICER PURSUANT TO RULE 13A-14(A) AND RULE 15D-14(A) OF THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED

I, Maryann T. Mannen, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q for the period ended June 30, 2020 of TechnipFMC plc (the "registrant");
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 31, 2020

/s/ MARYANN T. MANNEN

Maryann T. Mannen Executive Vice President and Chief Financial Officer (Principal Financial Officer)

#### CERTIFICATION OF CHIEF EXECUTIVE OFFICER UNDER SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002, 18 U.S.C. SECTION 1350

I, Douglas J. Pferdehirt, Executive Chairman and Chief Executive Officer of TechnipFMC plc (the "Company"), do hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to my knowledge:

(a) The Quarterly Report on Form 10-Q of the Company for the period ended June 30, 2020, as filed with the Securities and Exchange Commission (the "Report"), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and

(b) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: July 31, 2020

/s/ DOUGLAS J. PFERDEHIRT

Douglas J. Pferdehirt Executive Chairman and Chief Executive Officer (Principal Executive Officer)

#### CERTIFICATION OF CHIEF FINANCIAL OFFICER UNDER SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002, 18 U.S.C. SECTION 1350

I, Maryann T. Mannen, Executive Vice President and Chief Financial Officer of TechnipFMC plc (the "Company"), do hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to my knowledge:

(a) The Quarterly Report on Form 10-Q of the Company for the period ended June 30, 2020, as filed with the Securities and Exchange Commission (the "Report"), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and

(b) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: July 31, 2020

/s/ MARYANN T. MANNEN

Maryann T. Mannen Executive Vice President and Chief Financial Officer (Principal Financial Officer)