

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

---

**FORM 10-Q**

---

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the quarterly period ended **June 30, 2010**

or

**Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number **1-16489**

---

**FMC Technologies, Inc.**

(Exact name of registrant as specified in its charter)

---

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**1803 Gears Road, Houston, Texas**  
(Address of principal executive offices)

**36-4412642**  
(I.R.S. Employer  
Identification No.)

**77067**  
(Zip Code)

**(281) 591-4000**  
(Registrant's telephone number, including area code)

---

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," "non-accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	Outstanding at July 23, 2010
Common Stock, par value \$0.01 per share	120,007,153

TABLE OF CONTENTS

	<u>Page</u>
<b>PART I – Financial Information</b>	
<a href="#">Item 1. Financial Statements (unaudited)</a>	3
<a href="#">Condensed Consolidated Statements of Income</a>	3
<a href="#">Condensed Consolidated Balance Sheets</a>	4
<a href="#">Condensed Consolidated Statements of Cash Flows</a>	5
<a href="#">Notes to Condensed Consolidated Financial Statements</a>	6
<a href="#">Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations</a>	16
<a href="#">Item 3. Qualitative and Quantitative Disclosures About Market Risk</a>	24
<a href="#">Item 4. Controls and Procedures</a>	24
<b>PART II – Other Information</b>	
<a href="#">Item 1. Legal Proceedings</a>	24
<a href="#">Item 1A. Risk Factors</a>	24
<a href="#">Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</a>	26
<a href="#">Item 3. Defaults Upon Senior Securities</a>	26
<a href="#">Item 4. [Removed and Reserved]</a>	26
<a href="#">Item 5. Other Information</a>	26
<a href="#">Item 6. Exhibits</a>	27

[Table of Contents](#)

**PART I—FINANCIAL INFORMATION**

**ITEM 1. FINANCIAL STATEMENTS**

FMC Technologies, Inc. and Consolidated Subsidiaries  
Condensed Consolidated Statements of Income (Unaudited)

(In millions, except per share data)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2010	2009	2010	2009
<b>Revenue:</b>				
Product revenue	\$ 856.1	\$ 990.0	\$1,773.4	\$1,936.7
Service and other revenue	156.4	113.8	289.4	220.1
Total revenue	1,012.5	1,103.8	2,062.8	2,156.8
<b>Costs and expenses:</b>				
Cost of product revenue	638.0	787.1	1,315.6	1,558.4
Cost of service and other revenue	108.6	69.1	207.0	142.0
Selling, general and administrative expense	100.4	91.8	203.6	182.6
Research and development expense	19.0	10.7	33.2	21.3
Total costs and expenses	866.0	958.7	1,759.4	1,904.3
Other income (expense), net	(2.9)	9.4	(8.2)	3.3
Income before net interest expense and income taxes	143.6	154.5	295.2	255.8
Net interest expense	(2.4)	(2.3)	(4.7)	(4.4)
Income from continuing operations before income taxes	141.2	152.2	290.5	251.4
Provision for income taxes	44.4	45.5	94.3	73.2
Income from continuing operations	96.8	106.7	196.2	178.2
Income (loss) from discontinued operations, net of income taxes	—	0.1	—	(0.2)
Net income	96.8	106.8	196.2	178.0
Less: net income attributable to noncontrolling interests	(0.6)	(0.8)	(1.0)	(1.0)
Net income attributable to FMC Technologies, Inc.	<u>\$ 96.2</u>	<u>\$ 106.0</u>	<u>\$ 195.2</u>	<u>\$ 177.0</u>
<b>Basic earnings per share attributable to FMC Technologies, Inc. (Note 2):</b>				
Income from continuing operations	\$ 0.79	\$ 0.86	\$ 1.60	\$ 1.42
Income (loss) from discontinued operations	—	—	—	—
Basic earnings per share	<u>\$ 0.79</u>	<u>\$ 0.86</u>	<u>\$ 1.60</u>	<u>\$ 1.42</u>
<b>Diluted earnings per share attributable to FMC Technologies, Inc. (Note 2):</b>				
Income from continuing operations	\$ 0.78	\$ 0.84	\$ 1.58	\$ 1.40
Income (loss) from discontinued operations	—	—	—	—
Diluted earnings per share	<u>\$ 0.78</u>	<u>\$ 0.84</u>	<u>\$ 1.58</u>	<u>\$ 1.40</u>
<b>Weighted average shares outstanding (Note 2):</b>				
Basic	122.0	123.8	122.3	124.9
Diluted	<u>123.2</u>	<u>125.5</u>	<u>123.5</u>	<u>126.6</u>
<b>Net income attributable to FMC Technologies, Inc.:</b>				
Income from continuing operations	\$ 96.2	\$ 105.9	\$ 195.2	\$ 177.2
Income (loss) from discontinued operations, net of income taxes	—	0.1	—	(0.2)
Net income attributable to FMC Technologies, Inc.	<u>\$ 96.2</u>	<u>\$ 106.0</u>	<u>\$ 195.2</u>	<u>\$ 177.0</u>

The accompanying notes are an integral part of the consolidated financial statements.

[Table of Contents](#)

FMC Technologies, Inc. and Consolidated Subsidiaries  
Condensed Consolidated Balance Sheets

(In millions, except per share data)

	June 30, 2010 (Unaudited)	December 31, 2009
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 403.8	\$ 460.7
Trade receivables, net of allowances of \$8.5 in 2010 and \$8.0 in 2009	924.8	879.2
Inventories, net (Note 3)	525.9	591.8
Derivative financial instruments (Note 10)	59.9	108.0
Prepaid expenses	32.7	20.5
Other current assets	144.3	165.4
Income tax benefit	15.2	—
Total current assets	2,106.6	2,225.6
Investments	142.7	141.8
Property, plant and equipment, net of accumulated depreciation of \$437.3 in 2010 and \$425.2 in 2009	548.5	581.9
Goodwill	262.3	272.7
Intangible assets, net of accumulated amortization of \$35.3 in 2010 and \$29.0 in 2009	141.1	154.6
Deferred income taxes	53.4	69.8
Derivative financial instruments (Note 10)	49.0	28.5
Other assets	36.2	34.6
Total assets	<u>\$ 3,339.8</u>	<u>\$ 3,509.5</u>
<b>Liabilities and equity</b>		
Current liabilities:		
Short-term debt and current portion of long-term debt	\$ 14.7	\$ 28.5
Accounts payable, trade	276.5	343.9
Advance payments and progress billings	450.5	670.4
Derivative financial instruments (Note 10)	79.6	111.5
Income taxes payable	—	49.7
Deferred income taxes	77.0	59.3
Other current liabilities	361.9	415.2
Total current liabilities	1,260.2	1,678.5
Long-term debt, less current portion (Note 4)	585.5	391.6
Accrued pension and other postretirement benefits, less current portion	143.8	140.0
Derivative financial instruments (Note 10)	56.2	29.6
Other liabilities	162.6	158.0
Commitments and contingent liabilities (Note 12)		
Stockholders' equity (Note 9):		
Preferred stock, \$0.01 par value, 12.0 shares authorized; no shares issued in 2010 or 2009	—	—
Common stock, \$0.01 par value, 300.0 shares authorized in 2010 and 2009; 143.2 shares issued in 2010 and 2009; 120.3 and 121.8 shares outstanding in 2010 and 2009, respectively	1.4	1.4
Common stock held in employee benefit trust, at cost; 0.1 shares outstanding in 2010 and 2009	(6.7)	(5.7)
Common stock held in treasury, at cost; 22.7 and 21.2 shares in 2010 and 2009, respectively	(912.7)	(816.1)
Capital in excess of par value of common stock	689.9	710.1
Retained earnings	1,634.6	1,438.9
Accumulated other comprehensive loss	(285.1)	(225.8)
Total FMC Technologies, Inc. stockholders' equity	1,121.4	1,102.8
Noncontrolling interests	10.1	9.0
Total equity	<u>1,131.5</u>	<u>1,111.8</u>
Total liabilities and equity	<u>\$ 3,339.8</u>	<u>\$ 3,509.5</u>

The accompanying notes are an integral part of the condensed consolidated financial statements.

## Table of Contents

### FMC Technologies, Inc. and Consolidated Subsidiaries Condensed Consolidated Statements of Cash Flows (Unaudited)

(In millions)

	Six Months Ended	
	June 30,	
	2010	2009
Cash provided (required) by operating activities of continuing operations:		
Net income attributable to FMC Technologies, Inc.	\$ 195.2	\$ 177.0
Loss from discontinued operations, net of income taxes	—	(0.2)
Income from continuing operations	195.2	177.2
Adjustments to reconcile net income to cash provided (required) by operating activities of continuing operations:		
Depreciation	42.0	33.2
Amortization	10.3	6.9
Employee benefit plan costs	33.2	40.7
Deferred income tax provision	41.4	6.2
Unrealized loss on derivative instruments	9.9	3.8
Other	9.9	5.2
Changes in operating assets and liabilities, net of effects of acquisitions:		
Trade receivables, net	(92.9)	75.0
Inventories, net	38.3	(53.0)
Accounts payable, trade	(50.8)	(91.0)
Advance payments and progress billings	(186.1)	(79.1)
Other	(114.5)	78.6
Cash provided (required) by operating activities of continuing operations	(64.1)	203.7
Cash required by discontinued operations – operating	—	(1.0)
Cash provided (required) by operating activities	(64.1)	202.7
Cash provided (required) by investing activities:		
Capital expenditures	(38.7)	(54.9)
Proceeds from disposal of assets	1.9	18.2
Cash required by investing activities	(36.8)	(36.7)
Cash provided (required) by financing activities:		
Net increase (decrease) in short-term debt and current portion of long-term debt	(16.4)	4.8
Net increase (decrease) in commercial paper	169.0	(39.0)
Net increase (decrease) in long-term debt	29.2	(130.9)
Proceeds from exercise of stock options	1.4	0.2
Purchase of treasury stock	(123.5)	(95.7)
Other	(13.3)	(4.7)
Cash provided (required) by financing activities	46.4	(265.3)
Effect of exchange rate changes on cash and cash equivalents	(2.4)	15.4
Decrease in cash and cash equivalents	(56.9)	(83.9)
Cash and cash equivalents, beginning of period	460.7	340.1
Cash and cash equivalents, end of period	<u>\$ 403.8</u>	<u>\$ 256.2</u>

The accompanying notes are an integral part of the consolidated financial statements.

## [Table of Contents](#)

### [FMC Technologies, Inc. and Consolidated Subsidiaries](#) [Notes to Condensed Consolidated Financial Statements \(Unaudited\)](#)

#### [Note 1: Basis of Presentation](#)

The accompanying unaudited condensed consolidated financial statements of FMC Technologies, Inc. and its consolidated subsidiaries ("FMC") have been prepared in accordance with United States generally accepted accounting principles ("GAAP") and rules and regulations of the Securities and Exchange Commission ("SEC") pertaining to interim financial information. As permitted under those rules, certain footnotes or other financial information that are normally required by United States GAAP have been condensed or omitted. Therefore, these statements should be read in conjunction with the audited consolidated financial statements, and notes thereto, which are included in our Annual Report on Form 10-K for the year ended December 31, 2009.

Our accounting policies are in accordance with United States GAAP. The preparation of financial statements in conformity with these accounting principles requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Ultimate results could differ from our estimates.

In the opinion of management, the statements reflect all adjustments (consisting of normal recurring adjustments) necessary for a fair presentation of our financial condition and operating results as of and for the periods presented. Revenue, expenses, assets and liabilities can vary during each quarter of the year. Therefore, the results and trends in these statements may not be representative of those for the full year. Certain reclassifications have been made to prior period amounts to conform to the current period's presentation.

In June 2009, the Financial Accounting Standards Board issued a new accounting standard which provides amendments to previous guidance on the consolidation of variable interest entities. This standard clarifies the characteristics that identify a variable interest entity ("VIE") and changes how a reporting entity identifies a primary beneficiary that would consolidate the VIE from a quantitative risk and rewards calculation to a qualitative approach based on which variable interest holder has controlling financial interest and the ability to direct the most significant activities that impact the VIE's economic performance. This standard requires the primary beneficiary assessment to be performed on a continuous basis. It also requires additional disclosures about an entity's involvement with a VIE, restrictions on the VIE's assets and liabilities that are included in the reporting entity's consolidated balance sheet, significant risk exposures due to the entity's involvement with the VIE, and how its involvement with a VIE impacts the reporting entity's consolidated financial statements. We adopted the standard on January 1, 2010, and it has not had an impact on our condensed consolidated financial statements.

#### [Note 2: Earnings Per Share](#)

Basic earnings per share ("EPS") is computed using the weighted average number of common shares outstanding during the period. Diluted EPS gives effect to the potential dilution of earnings that could have occurred if additional shares were issued for stock options and restricted stock awards under the treasury stock method. We had an immaterial number of outstanding stock-based awards that were excluded from the computation of diluted EPS because they were anti-dilutive for the three and six months ended June 30, 2009.

The following schedule is a reconciliation of the basic and diluted EPS computations:

(In millions, except per share data)	Three Months Ended June 30,		Six Months Ended June 30,	
	2010	2009	2010	2009
<b><u>Basic earnings per share attributable to FMC Technologies, Inc.:</u></b>				
Income from continuing operations	\$ 96.2	\$ 105.9	\$ 195.2	\$ 177.2
Weighted average number of shares outstanding	122.0	123.8	122.3	124.9
Basic earnings per share from continuing operations	\$ 0.79	\$ 0.86	\$ 1.60	\$ 1.42
<b><u>Diluted earnings per share attributable to FMC Technologies, Inc.:</u></b>				
Income from continuing operations	\$ 96.2	\$ 105.9	\$ 195.2	\$ 177.2
Weighted average number of shares outstanding	122.0	123.8	122.3	124.9
Effect of dilutive securities:				
Options on common stock	0.2	0.4	0.2	0.4
Restricted stock	1.0	1.3	1.0	1.3
Total shares and dilutive securities	123.2	125.5	123.5	126.6
Diluted earnings per share from continuing operations	\$ 0.78	\$ 0.84	\$ 1.58	\$ 1.40

## Table of Contents

### Note 3: Inventories

Inventories consisted of the following:

(In millions)	June 30, 2010	December 31, 2009
Raw materials	\$ 101.0	\$ 105.9
Work in process	91.4	111.3
Finished goods	484.9	511.6
Gross inventories before LIFO reserves and valuation adjustments	677.3	728.8
LIFO reserves and valuation adjustments	(151.4)	(137.0)
Net inventories	<u>\$ 525.9</u>	<u>\$ 591.8</u>

### Note 4: Debt

Long-term debt consisted of the following:

(In millions)	June 30, 2010	December 31, 2009
Revolving credit facilities	\$100.0	\$ 100.0
Commercial paper (1)	447.7	278.7
Property financing	7.9	8.1
Term loan (2)	30.3	—
Other	4.6	5.2
Total long-term debt	590.5	392.0
Less: current portion	(5.0)	(0.4)
Long-term debt, less current portion	<u>\$585.5</u>	<u>\$ 391.6</u>

- (1) Committed credit available under our five-year revolving credit facility maturing in 2012 provides the ability to refinance our commercial paper obligations on a long-term basis. Since we have both the ability and intent to refinance these obligations on a long-term basis, our commercial paper borrowings were classified as long-term in the condensed consolidated balance sheets at June 30, 2010 and December 31, 2009. Our commercial paper borrowings as of June 30, 2010 had an average interest rate of 0.47%.
- (2) On May 31, 2010, we entered into a R\$54.7 million term loan agreement maturing on June 15, 2013, with Itaú BBA., as Administrative Agent. Under the loan agreement, interest accrues at a rate of 4.50%. Principal and interest are due at maturity.

On January 13, 2010, we entered into a \$350 million revolving credit agreement maturing on January 14, 2013, with Bank of America, N.A., as Administrative Agent. Under the credit agreement, interest accrues at a rate equal to, at our option, either (a) a base rate determined by reference to the higher of (1) the agent's prime rate, (2) the federal funds rate plus 1/2 of 1% or (3) the London Interbank Offered Rate ("LIBOR") plus 1.00% or (b) LIBOR plus 2.75%. The margin over LIBOR is variable and is determined based on our debt rating. Among other restrictions, the terms of the credit agreement include negative covenants related to liens and a financial covenant related to the debt-to-EBITDA ratio.

### Note 5: Income Taxes

As of June 30, 2010, we had gross unrecognized tax benefits of \$53.2 million. During the quarter we increased our reserve for gross unrecognized tax benefits by \$4.9 million, primarily for certain U.S. tax positions related to the current year and for certain tax positions of prior years that are currently under examination in foreign jurisdictions.

In April 2009, we filed a protest with the IRS Appeals Office with respect to proposed adjustments to our federal income tax returns for our 2004 and 2005 tax years related to our treatment of intercompany transfer pricing. As of June 30, 2010, we were in continuing discussions on this matter with the IRS Appeals Office. In the third quarter of 2010, we expect to record a reduction in our unrecognized tax benefits as a result of an anticipated settlement with the IRS Appeals Office with respect to this matter.

It is reasonably possible that within twelve months, unrecognized tax benefits related to certain tax reporting positions taken in prior periods could decrease by up to \$36.6 million due to the resolution of these and other tax matters under current examination, and the lapse of certain statutes of limitation.

[Table of Contents](#)

Note 6: Warranty Obligations

We provide warranties of various lengths and terms to certain of our customers based on standard terms and conditions and negotiated agreements. We provide for the estimated cost of warranties at the time revenue is recognized for products where reliable, historical experience of warranty claims and costs exists. We also provide warranty liability when additional specific obligations are identified. The obligation reflected in other current liabilities in the consolidated balance sheets is based on historical experience by product and considers failure rates and the related costs in correcting a product failure. Warranty cost and accrual information is as follows:

(In millions)	Three Months Ended June 30,		Six Months Ended June 30,	
	2010	2009	2010	2009
Balance at beginning of period	\$ 18.2	\$ 18.3	\$ 16.9	\$ 13.5
Expense for new warranties	4.7	1.7	12.1	7.3
Adjustments to existing accruals	(0.8)	1.8	(2.0)	2.6
Claims paid	(1.4)	(3.3)	(6.3)	(4.9)
Balance at end of period	<u>\$ 20.7</u>	<u>\$ 18.5</u>	<u>\$ 20.7</u>	<u>\$ 18.5</u>

Note 7: Pension and Other Postretirement Benefits

The components of net periodic benefit cost were as follows:

(In millions)	Pension Benefits			
	Three Months Ended June 30,		Six Months Ended June 30,	
	2010	2009	2010	2009
Service cost	\$ 9.0	\$ 8.9	\$ 18.2	\$ 17.6
Interest cost	10.9	9.8	21.5	19.4
Expected return on plan assets	(13.5)	(11.4)	(27.3)	(22.5)
Amortization of transition asset	(0.1)	(0.1)	(0.2)	(0.2)
Amortization of prior service benefit	—	(0.1)	—	(0.1)
Amortization of actuarial losses, net	3.0	4.0	5.8	7.9
Net periodic benefit cost	<u>\$ 9.3</u>	<u>\$ 11.1</u>	<u>\$ 18.0</u>	<u>\$ 22.1</u>

(In millions)	Other Postretirement Benefits			
	Three Months Ended June 30,		Six Months Ended June 30,	
	2010	2009	2010	2009
Service cost	\$ —	\$ —	\$ —	\$ 0.1
Interest cost	0.1	0.2	0.2	0.3
Amortization of prior service benefit	(0.3)	(0.3)	(0.6)	(0.6)
Amortization of actuarial gains, net	—	—	(0.1)	—
Net periodic benefit cost	<u>\$ (0.2)</u>	<u>\$ (0.1)</u>	<u>\$ (0.5)</u>	<u>\$ (0.2)</u>



[Table of Contents](#)

Note 8: Stock-Based Compensation

We have granted awards primarily in the form of nonvested stock units (also known as restricted stock in the plan document) under our Amended and Restated Incentive Compensation and Stock Plan (the “Plan”). We recognize compensation expense for awards under the Plan and the corresponding income tax benefits related to the expense. Stock-based compensation expense for nonvested stock awards was \$6.1 million and \$5.4 million for the three months ended June 30, 2010 and 2009, respectively, and \$16.3 million and \$16.7 million for the six months ended June 30, 2010 and 2009, respectively.

In the six months ended June 30, 2010, we granted the following restricted stock awards to employees:

(Number of restricted stock shares in thousands)	Shares	Weighted-Average Grant Date Fair Value
Time-based	267	
Performance-based	101*	
Market-based	51*	
Granted during the six months ended June 30, 2010	<u>419</u>	\$ 54.70

\* Assumes target payout

We granted certain time-based restricted stock awards that typically cliff vest after three or four years. The fair value of these time-based awards was determined using the market value of our common stock on the grant date. We also granted restricted stock awards with performance-based and market-based conditions. The vesting period for these awards is three years. Compensation cost is recognized over the lesser of the stated vesting period or the period until the employee reaches age 62.

For current-year performance-based awards, actual payouts may vary from zero to 203 thousand shares and will be dependent upon our performance relative to a peer group of companies with respect to earnings growth and return on investment for the year ending December 31, 2010. Compensation cost is measured based on the current expected outcome of the performance conditions and may be adjusted until the performance period ends.

For current-year market-based awards, actual payouts may vary from zero to 101 thousand shares, contingent upon our performance relative to the same peer group of companies with respect to total shareholder return (“TSR”) and TSR being positive for the year ending December 31, 2010. Compensation cost for these awards is calculated using the grant date fair market value, as estimated using a Monte Carlo simulation, and is not subject to change based on future events.

Note 9: Stockholders’ Equity

There were no cash dividends declared during the six months ended June 30, 2010 or 2009.

Through June 30, 2010, we made the following purchases under our Board approved share buyback programs:

(In millions, except share data)	2010		2009	
	Shares	\$	Shares	\$
Total purchased to date – January 1,	26,394,934	\$ 973.5	22,125,164	\$ 817.8
Treasury stock repurchases – first quarter	873,544	50.5	1,537,800	43.5
Total purchased to date – March 31,	27,268,478	\$ 1,024.0	23,662,964	\$ 861.3
Treasury stock repurchases – second quarter	1,349,255	73.0	1,439,304	52.2
Total purchased to date – June 30,	28,617,733	\$ 1,097.0	25,102,268	\$ 913.5
Treasury stock repurchases – third quarter	*	*	917,083	38.5
Total purchased to date – September 30,	*	*	26,019,351	\$ 952.0
Treasury stock repurchases – fourth quarter	*	*	375,583	21.5
Total purchased to date – December 31,	<u>*</u>	<u>*</u>	<u>26,394,934</u>	<u>\$ 973.5</u>

\* Not yet applicable

We intend to hold repurchased shares in treasury for general corporate purposes, including issuances under our stock-based compensation plan. Treasury shares are accounted for using the cost method.

During the six months ended June 30, 2010, 0.7 million shares were issued from treasury stock in connection with our stock-based compensation plan. During the year ended December 31, 2009, 1.2 million shares were issued from treasury stock.

[Table of Contents](#)

Comprehensive income (loss) consisted of the following:

(In millions)	Three Months Ended June 30,		Six Months Ended June 30,	
	2010	2009	2010	2009
Net income attributable to FMC Technologies, Inc.	\$ 96.2	\$ 106.0	\$195.2	\$177.0
Foreign currency translation adjustments	(33.5)	58.3	(58.2)	56.5
Net deferral of hedging (gains) losses, net of tax (1)	(0.3)	43.4	(4.0)	55.2
Amortization of pension and other postretirement benefit losses, net of tax	1.5	0.3	2.9	4.5
Changes in investments, net of tax	—	—	—	1.9
Comprehensive income	<u>\$ 63.9</u>	<u>\$ 208.0</u>	<u>\$135.9</u>	<u>\$295.1</u>

(1) See additional disclosure related to hedging activity in Note 10.

Accumulated other comprehensive loss consisted of the following:

(In millions)	June 30, 2010	December 31, 2009
Cumulative foreign currency translation adjustments	\$(103.0)	\$ (44.8)
Cumulative deferral of hedging losses, net of tax (1)	(17.0)	(13.0)
Cumulative deferral of pension and other postretirement benefit losses, net of tax	(165.1)	(168.0)
Accumulated other comprehensive loss	<u>\$(285.1)</u>	<u>\$ (225.8)</u>

(1) See additional disclosure related to hedging activity in Note 10.

**Note 10: Derivative Financial Instruments**

We hold derivative financial instruments for the purpose of hedging the risks of certain identifiable and anticipated transactions. The types of risks hedged are those relating to the variability of future earnings and cash flows caused by movements in foreign currency exchange rates and interest rates. We hold the following types of derivative instruments:

**Interest rate swap instruments** – The purpose of these instruments is to hedge the uncertainty of anticipated interest expense from variable-rate debt obligations and achieve a fixed net interest rate. At June 30, 2010, we held three instruments which in aggregate hedge the interest expense on \$100.0 million of variable-rate debt.

**Foreign exchange rate forward contracts** – The purpose of these instruments is to hedge the risk of changes in future cash flows of anticipated purchase or sale commitments denominated in foreign currencies. At June 30, 2010, we held the following material positions:

(In millions)	Notional Amount Bought (Sold)	
	USD Equivalent	
Argentinean Peso	98.5	25.1
Brazilian Real	(248.7)	(137.6)
Euro	23.7	29.0
British Pound	39.7	59.3
Malaysian Ringgit	(7.5)	(25.9)
Norwegian Krone	2,119.2	325.8
Singapore Dollar	69.1	49.4
U.S. Dollar	(369.7)	(369.7)

## Table of Contents

**Foreign exchange rate instruments embedded in purchase and sale contracts** – The purpose of these instruments is to match offsetting currency payments for particular projects, or to comply with government restrictions on the currency used to purchase goods in certain countries. At June 30, 2010, our portfolio of these instruments included the following material positions:

(In millions)	Notional Amount Bought (Sold)	
	USD Equivalent	
Brazilian Real	(23.4)	(12.9)
Euro	17.4	21.4
British Pound	5.9	8.9
Norwegian Krone	(413.2)	(63.5)
U.S. Dollar	43.9	43.9

The purpose of our foreign currency hedging activities is to manage the volatility associated with anticipated foreign currency purchases and sales created in the normal course of business. We primarily utilize forward exchange contracts with maturities of less than three years.

Our policy is to hold derivatives only for the purpose of hedging risks and not for trading purposes where the objective is solely to generate profit. Generally, we enter into hedging relationships such that changes in the fair values or cash flows of the transactions being hedged are expected to be offset by corresponding changes in the fair value of the derivatives. For derivative instruments that qualify as a cash flow hedge, the effective portion of the gain or loss of the derivative, which does not include the time value component of a forward currency rate, is reported as a component of other comprehensive income (“OCI”) and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings.

The following tables of all outstanding derivative instruments are based on estimated fair value amounts that have been determined using available market information and commonly accepted valuation methodologies. Refer to Note 11 for further disclosures related to the fair value measurement process. Accordingly, the estimates presented may not be indicative of the amounts that we would realize in a current market exchange and may not be indicative of the gains or losses we may ultimately incur when these contracts settle or mature.

Derivatives Designated as Hedging Instruments	Balance Sheet Location	Fair Value (in millions)	
		June 30, 2010	December 31, 2009
Interest rate contracts	Long-term liabilities – Derivative financial instruments	\$ (2.6)	\$ (0.5)
Foreign exchange contracts	Current assets – Derivative financial instruments	28.6	77.0
	Long-term assets – Derivative financial instruments	20.3	14.2
	Current liabilities – Derivative financial instruments	(45.0)	(78.0)
	Long-term liabilities – Derivative financial instruments	(23.6)	(13.2)
Total derivatives designated as hedging instruments		\$ (22.3)	\$ (0.5)

Derivatives Not Designated as Hedging Instruments	Balance Sheet Location	Fair Value (in millions)	
		June 30, 2010	December 31, 2009
Foreign exchange contracts	Current assets – Derivative financial instruments	\$ 31.3	\$ 31.0
	Long-term assets – Derivative financial instruments	28.7	14.3
	Current liabilities – Derivative financial instruments	(34.6)	(33.5)
	Long-term liabilities – Derivative financial instruments	(30.0)	(15.9)
Total derivatives not designated as hedging instruments		\$ (4.6)	\$ (4.1)

[Table of Contents](#)

We recognized in current earnings a \$1.3 million and \$2.8 million loss for the three month periods ended June 30, 2010 and 2009, respectively, and \$1.9 million and \$3.4 million loss for the six month periods ended June 30, 2010 and 2009, respectively, on cash flow hedges because it is probable that the original forecasted transaction will not occur. Cash flow hedges of forecasted transactions, net of tax, resulted in accumulated other comprehensive losses of \$17.0 million and \$13.0 million at June 30, 2010, and December 31, 2009, respectively. We expect to transfer an approximate \$12.4 million loss from accumulated OCI to earnings during the next 12 months when the forecasted transactions actually occur. All forecasted transactions currently being hedged are expected to occur by 2013. The following tables present the impact of derivative instruments and their location within the accompanying condensed consolidated statements of income for the three and six months ended June 30, 2010 and 2009.

Derivatives in Cash Flow Hedging Relationships  (In millions)	Gain or (Loss) Recognized in OCI on Derivative Instruments (Effective Portion)			
	Three Months Ended June 30,		Six Months Ended June 30,	
	2010	2009	2010	2009
Interest rate contracts	\$ (1.1)	\$ 1.8	\$ (2.1)	\$ 0.5
Foreign exchange contracts	(13.8)	43.6	(21.7)	36.3
<b>Total</b>	<b>\$ (14.9)</b>	<b>\$ 45.4</b>	<b>\$ (23.8)</b>	<b>\$ 36.8</b>

Derivatives in Cash Flow Hedging Relationships Location of Gain or (Loss) Reclassified From Accumulated OCI into Income  (In millions)	Gain or (Loss) Reclassified From Accumulated OCI into Income (Effective Portion)			
	Three Months Ended June 30,		Six Months Ended June 30,	
	2010	2009	2010	2009
Foreign exchange contracts:				
Revenue	\$ (6.8)	\$ (13.8)	\$ (3.2)	\$ (31.2)
Cost of sales	(7.1)	(11.6)	(14.1)	(20.1)
Selling, general and administrative expense	—	(0.1)	0.1	(0.3)
<b>Total</b>	<b>\$ (13.9)</b>	<b>\$ (25.5)</b>	<b>\$ (17.2)</b>	<b>\$ (51.6)</b>

Derivatives in Cash Flow Hedging Relationships Location of Gain or (Loss) Recognized in Income on Derivatives (Ineffective Portion and Amount Excluded from Effectiveness Testing)  (In millions)	Gain or (Loss) Recognized in Income on Derivatives (Ineffective Portion and Amount Excluded from Effectiveness Testing)			
	Three Months Ended June 30,		Six Months Ended June 30,	
	2010	2009	2010	2009
Foreign exchange contracts:				
Revenue	\$ 3.5	\$ 4.1	\$ —	\$ 4.9
Cost of sales	(0.5)	(4.3)	(0.8)	(4.8)
<b>Total</b>	<b>\$ 3.0</b>	<b>\$ (0.2)</b>	<b>\$ (0.8)</b>	<b>\$ 0.1</b>

Instruments that are not designated as hedging instruments are executed to hedge the effect of exposures in the condensed consolidated balance sheets, and occasionally forward foreign currency contracts or currency options are executed to hedge exposures which do not meet all of the criteria to qualify for hedge accounting.

Location of Gain or (Loss) Recognized in Income on Derivatives (Not Designated as Hedging Instruments)  (In millions)	Gain or (Loss) Recognized in Income on Derivatives (Instruments Not Designated as Hedging Instruments)			
	Three Months Ended June 30,		Six Months Ended June 30,	
	2010	2009	2010	2009
Foreign exchange contracts:				
Revenue	\$ 1.1	\$ (1.0)	\$ 1.4	\$ (1.5)
Cost of sales	(0.3)	(0.6)	(0.4)	(0.6)
Other income (expense), net	(2.1)	7.3	(7.9)	1.3
<b>Total</b>	<b>\$ (1.3)</b>	<b>\$ 5.7</b>	<b>\$ (6.9)</b>	<b>\$ (0.8)</b>

[Table of Contents](#)

Note 11: Fair Value Measurements

The fair value framework requires the categorization of assets and liabilities into three levels based upon the assumptions (inputs) used to price the assets or liabilities. Level 1 provides the most reliable measure of fair value, whereas Level 3 generally requires significant management judgment. The three levels are defined as follows:

- *Level 1:* Unadjusted quoted prices in active markets for identical assets and liabilities.
- *Level 2:* Observable inputs other than those included in Level 1. For example, quoted prices for similar assets or liabilities in active markets or quoted prices for identical assets or liabilities in inactive markets.
- *Level 3:* Unobservable inputs reflecting management's own assumptions about the inputs used in pricing the asset or liability.

Assets and liabilities measured at fair value on a recurring basis at June 30, 2010 and December 31, 2009, are as follows:

(In millions)	June 30, 2010			
	Total	Level 1	Level 2	Level 3
<b>Assets</b>				
Investments:				
Equity securities	\$ 11.8	\$11.8	\$ —	\$ —
Fixed Income	8.1	8.1	—	—
Cash equivalents / other	6.8	4.4	2.4	—
Derivative financial instruments:				
Foreign exchange contracts	108.9	—	108.9	—
<b>Total assets</b>	<b>\$135.6</b>	<b>\$24.3</b>	<b>\$111.3</b>	<b>\$ —</b>
<b>Liabilities</b>				
Derivative financial instruments:				
Interest rate contracts	\$ 2.6	\$ —	\$ 2.6	\$ —
Foreign exchange contracts	133.2	—	133.2	—
Earn-out contingent consideration obligation	50.7	—	—	50.7
<b>Total liabilities</b>	<b>\$186.5</b>	<b>\$ —</b>	<b>\$135.8</b>	<b>\$50.7</b>

(In millions)	December 31, 2009			
	Total	Level 1	Level 2	Level 3
<b>Assets</b>				
Investments:				
Equity securities	\$ 12.8	\$12.8	\$ —	\$ —
Fixed Income	7.9	7.9	—	—
Cash equivalents / other	4.5	4.5	—	—
Derivative financial instruments:				
Foreign exchange contracts	136.5	—	136.5	—
<b>Total assets</b>	<b>\$161.7</b>	<b>\$25.2</b>	<b>\$136.5</b>	<b>\$ —</b>
<b>Liabilities</b>				
Derivative financial instruments:				
Interest rate contracts	\$ 0.5	\$ —	\$ 0.5	\$ —
Foreign exchange contracts	140.6	—	140.6	—
Earn-out contingent consideration obligation	54.0	—	—	54.0
<b>Total liabilities</b>	<b>\$195.1</b>	<b>\$ —</b>	<b>\$141.1</b>	<b>\$54.0</b>

---

## [Table of Contents](#)

*Investments*—The fair value measurement of these assets is based on quoted prices that we have the ability to access in public markets.

*Derivative financial instruments*—We use the income approach as the valuation technique to measure the fair value of foreign currency derivative instruments on a recurring basis. This approach calculates the present value of the future cash flow by measuring the change from the derivative contract rate and the published market indicative currency rate, multiplied by the contract notional values. Credit risk is then incorporated by reducing the derivative's fair value in asset positions by the result of multiplying the present value of the portfolio by the counterparty's published credit spread. Portfolios in a liability position are adjusted by the same calculation; however, we utilize our credit spread for this adjustment. Our credit spread and that of other counterparties not publicly available are approximated by using the spread of similar companies in the same industry, of similar size and with the same credit rating. The derivative asset values presented in the preceding tables were reduced by \$0.2 million, and the derivative liability values reduced by \$0.7 million to approximate fair value, including credit risk.

At the present time, we have no credit risk-related contingent features in our agreements with the financial institutions which would require us to post collateral for derivative positions in a liability position.

See Note 10 for additional disclosure related to derivative financial instruments.

*Earn-out contingent consideration obligation*—The fair value measurement of the earn-out contingent consideration obligation relates to the acquisition of Multi Phase Meters AS in October 2009 and is included in other long-term liabilities in the condensed consolidated balance sheets. We determined the fair value of the earn-out contingent consideration obligation using a discounted cash flow model. The key assumption used in applying the income approach is a discount rate which approximates our debt credit rating. The fair value measurement is based upon significant inputs not observable in the market. Changes in the value of the obligation are recorded as income or expense in our condensed consolidated statements of income.

Changes in the fair value of our Level 3 earn-out contingent consideration obligation during the six months ended June 30, 2010, are as follows:

<b>(In millions)</b>	<b>Earn- out Contingent Consideration</b>
Balance, January 1, 2010	\$ 54.0
Total (gains) or losses (realized/unrealized) included in earnings	2.8
Foreign currency translation adjustment	(6.1)
Balance, June 30, 2010	<u>\$ 50.7</u>

*Other fair value disclosures*—The carrying amounts of cash and cash equivalents, trade receivables, accounts payable, short-term debt, commercial paper, and debt associated with revolving credit facilities, as well as amounts included in other current assets and other current liabilities that meet the definition of financial instruments, approximate fair value because of their short-term maturities.

*Credit risk*—By their nature, financial instruments involve risk including credit risk for non-performance by counterparties. Financial instruments that potentially subject us to credit risk primarily consist of trade receivables and derivative contracts. We manage the credit risk on financial instruments by transacting only with what management believes are financially secure counterparties, requiring credit approvals and credit limits, and monitoring counterparties' financial condition. Our maximum exposure to credit loss in the event of non-performance by the counterparty is limited to the amount drawn and outstanding on the financial instrument. Allowances for losses on trade receivables are established based on collectability assessments. We mitigate credit risk on derivative contracts by executing contracts only with counterparties that consent to a master netting agreement, which permits the net settlement of the gross derivative assets against the gross derivative liabilities.

### Note 12: Commitments and Contingent Liabilities

In the ordinary course of business with customers, vendors and others, we issue standby letters of credit, performance bonds, surety bonds and other guarantees. The majority of these financial instruments represent guarantees of our future performance. Additionally, we are the named guarantor on certain letters of credit and performance bonds issued by our former subsidiary, John Bean Technologies Corporation ("JBT"); however, we are fully indemnified by JBT pursuant to the terms and conditions of the Separation and Distribution Agreement, dated July 31, 2008, between FMC and JBT. Management does not expect any of these financial instruments to result in losses that, if incurred, would have a material adverse effect on our consolidated financial position, results of operations or cash flows.

We are the named defendant in a number of lawsuits; however, while the results of litigation cannot be predicted with certainty, management believes that the most probable, ultimate resolution of these matters will not have a material adverse effect on our consolidated financial position, results of operations or cash flows.

[Table of Contents](#)

In addition, under the Separation and Distribution Agreement with FMC Corporation, which contains key provisions relating to our 2001 spin-off from FMC Corporation, FMC Corporation is required to indemnify us for certain claims made prior to the spin-off, as well as for other claims related to discontinued operations. We expect that FMC Corporation will bear responsibility for the majority of these claims. We also have a Separation and Distribution Agreement with JBT, which contains key provisions relating to the spin-off of the Airport and FoodTech businesses in 2008. JBT is required to indemnify us for certain claims made prior to the spin-off, as well as for other claims related to JBT products or business operations. Some of these claims may include those described above involving FMC Corporation. While the ultimate responsibility for claims involving FMC Technologies, FMC Corporation or JBT cannot yet be determined due to lack of identification of the products or premises involved, we expect that FMC Corporation will bear responsibility for a majority of these claims initiated subsequent to the spin-off and that JBT Corporation will bear responsibility for other claims initiated subsequent to the spin-off.

Note 13: Business Segment Information

Segment revenue, segment operating profit and corporate items were as follows:

(In millions)	Three Months Ended June 30,		Six Months Ended June 30,	
	2010	2009	2010	2009
<b>Segment Revenue</b>				
Energy Production Systems	\$ 822.9	\$ 933.9	\$1,710.5	\$1,806.2
Energy Processing Systems	192.4	174.1	359.9	355.1
Other revenue (1) and intercompany eliminations	(2.8)	(4.2)	(7.6)	(4.5)
<b>Total revenue</b>	<b><u>\$1,012.5</u></b>	<b><u>\$1,103.8</u></b>	<b><u>\$2,062.8</u></b>	<b><u>\$2,156.8</u></b>
<b>Income before income taxes:</b>				
<b>Segment operating profit:</b>				
Energy Production Systems	\$ 129.6	\$ 140.1	\$ 287.2	\$ 244.5
Energy Processing Systems	33.4	28.5	56.8	57.0
<b>Total segment operating profit</b>	<b>163.0</b>	<b>168.6</b>	<b>344.0</b>	<b>301.5</b>
<b>Corporate items:</b>				
Corporate expense (2)	(10.1)	(9.1)	(19.1)	(15.9)
Other revenue (1) and other expense, net (3)	(9.9)	(5.8)	(30.7)	(30.8)
Net interest expense	(2.4)	(2.3)	(4.7)	(4.4)
<b>Total corporate items</b>	<b><u>(22.4)</u></b>	<b><u>(17.2)</u></b>	<b><u>(54.5)</u></b>	<b><u>(51.1)</u></b>
<b>Income from continuing operations before income taxes attributable to FMC Technologies, Inc.</b>	<b><u>\$ 140.6</u></b>	<b><u>\$ 151.4</u></b>	<b><u>\$ 289.5</u></b>	<b><u>\$ 250.4</u></b>

- (1) Other revenue comprises certain unrealized gains and losses on derivative instruments related to unexecuted sales contracts.
- (2) Corporate expense primarily includes corporate staff expenses.
- (3) Other expense, net, generally includes stock-based compensation, other employee benefits, LIFO adjustments, certain foreign exchange gains and losses and the impact of unusual or strategic transactions not representative of segment operations.

## [Table of Contents](#)

Segment operating capital employed and assets were as follows:

(In millions)	June 30, 2010	December 31, 2009
<b>Segment operating capital employed (1):</b>		
Energy Production Systems	\$1,279.8	\$ 1,022.0
Energy Processing Systems	357.0	347.6
Total segment operating capital employed	1,636.8	1,369.6
Segment liabilities included in total segment operating capital employed (2)	1,170.1	1,508.9
Corporate (3)	532.9	631.0
Total assets	<u>\$3,339.8</u>	<u>\$ 3,509.5</u>
<b>Segment assets:</b>		
Energy Production Systems	\$2,316.1	\$ 2,397.7
Energy Processing Systems	495.6	486.2
Intercompany eliminations	(4.8)	(5.4)
Total segment assets	2,806.9	2,878.5
Corporate (3)	532.9	631.0
Total assets	<u>\$3,339.8</u>	<u>\$ 3,509.5</u>

- (1) Management views segment operating capital employed, which consists of assets, net of its liabilities, as the primary measure of segment capital. Segment operating capital employed excludes debt, pension liabilities, income taxes, LIFO inventory reserves and the fair value of derivatives.
- (2) Segment liabilities included in total segment operating capital employed consist of trade and other accounts payable, advance payments and progress billings, accrued payroll and other liabilities.
- (3) Corporate includes cash, LIFO inventory reserves, deferred income tax balances, property, plant and equipment not associated with a specific segment, pension assets and the fair value of derivatives.

## **ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

### **CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS**

**Statement under the safe harbor provisions of the Private Securities Litigation Reform Act of 1995:** FMC Technologies, Inc. and its representatives may from time to time make written or oral statements that are "forward-looking" and provide information that is not historical in nature, including statements that are or will be contained in this report, the notes to our consolidated financial statements, our other filings with the SEC, our press releases and conference call presentations and our other communications to our stockholders. These statements involve known and unknown risks, uncertainties and other factors that may be outside of our control and may cause actual results to differ materially from any results, levels of activity, performance or achievements expressed or implied by any forward-looking statement. These factors include, among other things, those described under Risk Factors in Item 1A of our 2009 Annual Report on Form 10-K, filed with the Securities and Exchange Commission on March 1, 2010.

In some cases, forward-looking statements can be identified by such words or phrases as "will likely result," "is confident that," "expects," "should," "could," "may," "will continue to," "believes," "anticipates," "predicts," "forecasts," "estimates," "projects," "potential," "intends" or similar expressions identifying "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, including the negative of those words and phrases. Such forward-looking statements are based on our current views and assumptions regarding future events, future business conditions and our outlook based on currently available information. We wish to caution you not to place undue reliance on any such forward-looking statements, which speak only as of the date made and involve judgments.



**CONSOLIDATED RESULTS OF OPERATIONS  
THREE MONTHS ENDED JUNE 30, 2010 AND 2009**

(In millions, except %)	Three Months Ended June 30,		Change	
	2010	2009	\$	%
Revenue	\$1,012.5	\$1,103.8	(91.3)	(8.3)
Costs and expenses:				
Cost of sales	746.6	856.2	(109.6)	(12.8)
Selling, general and administrative expense	100.4	91.8	8.6	9.4
Research and development expense	19.0	10.7	8.3	77.6
Total costs and expenses	866.0	958.7	(92.7)	(9.7)
Other income (expense), net	(2.9)	9.4	(12.3)	*
Net interest expense	(2.4)	(2.3)	(0.1)	(4.3)
Income before income taxes	141.2	152.2	(11.0)	(7.2)
Provision for income taxes	44.4	45.5	(1.1)	(2.4)
Income from continuing operations	96.8	106.7	(9.9)	(9.3)
Income from discontinued operations, net of income taxes	—	0.1	(0.1)	*
Net income	96.8	106.8	(10.0)	(9.4)
Less: net income attributable to noncontrolling interests	(0.6)	(0.8)	0.2	*
Net income attributable to FMC Technologies, Inc	<u>\$ 96.2</u>	<u>\$ 106.0</u>	<u>(9.8)</u>	<u>(9.2)</u>

\* Not meaningful

Total revenue for the three months ended June 30, 2010, decreased \$91.3 million compared to the same period in 2009. We entered the year with a lower backlog driven by the weak global economic climate of 2009, which consequently resulted in decreased revenues for Energy Production Systems during the second quarter of 2010, compared to the prior-year period. Additionally, within Energy Processing Systems, the material handling systems and loading systems businesses experienced decreased sales, which was more than offset by increased revenues in our fluid control and measurement solutions businesses. Foreign currency translation favorably impacted total revenue for the quarter ended June 30, 2010 by \$19.4 million, compared to the prior-year quarter.

Gross profit (revenue less cost of sales) totaled \$265.9 million, or 26.3% of revenues, for the quarter ended June 30, 2010, and as a percentage of sales was 3.8 percentage points above the gross profit margins generated in the quarter ended June 30, 2009. The margin improvement was predominantly driven by the acceleration of progress on higher margin subsea projects and lower costs within Energy Production Systems. Foreign currency translation favorably impacted gross profit for the quarter ended June 30, 2010 by \$4.3 million, compared to the prior-year quarter.

Selling, general and administrative (“SG&A”) expense for the second quarter of 2010 increased by \$8.6 million compared to the prior-year quarter. The increase was driven by increased bid activity and staffing expenses in our operations, partially offset by a \$5.4 million reduction in our obligation for our non-qualified deferred compensation plan during the quarter ended June 30, 2010, compared to the second quarter of 2009.

Research and development expense increased during the second quarter of 2010, compared to the prior year quarter, as we advance new technologies pertaining to subsea processing capabilities. Additionally, the current year expense reflects research and development activity related to acquisitions completed in the fourth quarter of 2009.

Other income (expense), net, reflected \$2.0 million in losses for the three months ended June 30, 2010, on foreign currency derivative instruments, for which hedge accounting is not applied, compared to \$7.6 million in gains during the three months ended June 30, 2009. Additionally, we recognized \$1.0 million in expense for the three months ended June 30, 2010, associated with investments held in an employee benefit trust for our non-qualified deferred compensation plan, compared to \$2.0 million in gains during the second quarter of 2009.

Our income tax provisions for the second quarter of 2010 and 2009 reflect effective tax rates of 31.5% and 30.0%, respectively. The increase in the effective rate in 2010 was primarily due to a provision of U.S. tax on the earnings of certain foreign subsidiaries not treated as being indefinitely reinvested outside the U.S. and an increase in unrecognized tax benefits. The increase was partially offset by a decrease in the U.S. tax cost of repatriating foreign earnings as well as a favorable change in the forecasted country mix of earnings. The difference between the effective tax rate and the statutory U.S. federal income tax rate related primarily to differing foreign and state tax rates, unrecognized tax benefits and the impact of foreign earnings repatriation.

[Table of Contents](#)

**Business Outlook**

Management remains optimistic about business levels for the last half of 2010. The current oil market is reflective of slowly stabilizing global economies and firming expectations of increased energy demand for 2010 and beyond. As a result of the rising expectations for energy demand, oil prices have increased from the depressed levels witnessed in early 2009, and have been relatively stable for much of the year. As a consequence, demand for exploration and production activity is also improving, leading to stronger business activity in certain businesses for 2010 and expectations of ongoing strength for 2011.

We are uncertain about the outcome of the drilling moratorium in the Gulf of Mexico. Our subsea revenues associated with the Gulf of Mexico were approximately 12.0% of total revenues in 2009. The drilling moratorium could result in delayed project orders resulting in lower subsea revenues of approximately \$100.0 million to \$150.0 million in the second half of 2010 and could continue to have an impact into 2011. Management continues to monitor the impact of the moratorium on business operations.

**OPERATING RESULTS OF BUSINESS SEGMENTS  
THREE MONTHS ENDED JUNE 30, 2010 AND 2009**

(In millions, except %)	Three Months Ended June 30,		Favorable/ (Unfavorable)	
	2010	2009	\$	%
<b>Segment Revenue</b>				
Energy Production Systems	\$ 822.9	\$ 933.9	(111.0)	(11.9)
Energy Processing Systems	192.4	174.1	18.3	10.5
Other revenue and intercompany eliminations	(2.8)	(4.2)	1.4	*
<b>Total revenue</b>	<b>\$1,012.5</b>	<b>\$1,103.8</b>	<b>(91.3)</b>	<b>(8.3)</b>
<b>Segment Operating Profit</b>				
Energy Production Systems	\$ 129.6	\$ 140.1	(10.5)	(7.5)
Energy Processing Systems	33.4	28.5	4.9	17.2
<b>Total segment operating profit</b>	<b>163.0</b>	<b>168.6</b>	<b>(5.6)</b>	<b>(3.3)</b>
<b>Corporate Items</b>				
Corporate expense	(10.1)	(9.1)	(1.0)	(11.0)
Other revenue and other (expense), net	(9.9)	(5.8)	(4.1)	*
Net interest expense	(2.4)	(2.3)	(0.1)	(4.3)
<b>Total corporate items</b>	<b>(22.4)</b>	<b>(17.2)</b>	<b>(5.2)</b>	<b>(30.2)</b>
<b>Income from continuing operations before income taxes</b>	<b>140.6</b>	<b>151.4</b>	<b>(10.8)</b>	<b>(7.1)</b>
Provision for income taxes	44.4	45.5	1.1	2.4
<b>Income from continuing operations</b>	<b>96.2</b>	<b>105.9</b>	<b>(9.7)</b>	<b>(9.2)</b>
Income from discontinued operations, net of income taxes	—	0.1	(0.1)	*
<b>Net income attributable to FMC Technologies, Inc.</b>	<b>\$ 96.2</b>	<b>\$ 106.0</b>	<b>(9.8)</b>	<b>(9.2)</b>

\* Not meaningful

Segment operating profit is defined as total segment revenue less segment operating expenses. The following items have been excluded in computing segment operating profit: corporate staff expense, interest income and expense associated with corporate investments and debt facilities, income taxes and other expense, net.

***Energy Production Systems***

Energy Production Systems' revenue for the three months ended June 30, 2010, decreased \$111.0 million compared to the same period in 2009. Revenue for the quarter ended June 30, 2010 included a \$20.7 million favorable impact of foreign currency translation. Excluding the impact of foreign currency translation, revenues declined by \$131.7 million during the second quarter of 2010, compared to the prior-year quarter. Segment revenue is impacted by the execution of backlog and trends in land and offshore oil and gas exploration and production, including shallow and deepwater development. The decline in oil and gas exploration activity during 2009, and consequently, the reduction in our subsea backlog during the prior year, resulted in the decline in revenues during the current quarter.

## [Table of Contents](#)

Energy Production Systems' operating profit in the second quarter of 2010 decreased by \$10.5 million over the prior year; however, as a percentage of revenue, operating margins were 70 basis points above the comparable prior-year period. The margin improvement was driven primarily by the acceleration of progress on higher margin subsea projects and lower costs. Foreign currency translation favorably impacted operating profit for the quarter ended June 30, 2010 by \$3.7 million, compared to the prior-year quarter.

### **Energy Processing Systems**

Energy Processing Systems' revenue increased by \$18.3 million during the second quarter of 2010, as compared to the same period in 2009. The increase was driven primarily by greater demand for fluid control products which benefited from the recovery in North American oilfield activity. The increase was partially offset by a weakened demand for coal-fired power generation which negatively impacted material handling systems revenues, and to a lesser extent, lower loading systems revenues resulting from the postponement of liquefied natural gas infrastructure projects in 2009 and early 2010.

Energy Processing Systems' operating profit in the second quarter of 2010 increased by \$4.9 million compared to the same period in 2009. The increase is due primarily to higher sales volume and margin improvement in our fluid control business, partially offset by lower operating profit in all of the other businesses within the segment. We also had higher selling and staffing costs in our fluid control business driven by increased activity.

### **Corporate Items**

Our corporate items reduced earnings by \$22.4 million for the three months ended June 30, 2010, compared to \$17.2 million for the same period in 2009. The increase in expense primarily reflects net mark-to-market losses related to foreign currency exposures of \$2.0 million in the second quarter of 2010, compared to gains in the prior-year period of \$7.6 million, combined with increased corporate staff expense of \$1.0 million. The increase was partially offset by lower pension expense of \$1.5 million during the second quarter of 2010 resulting from a higher expected rate of return on assets. Additionally, we experienced lower medical expenses associated with our self insured medical plans during the quarter ended June 30, 2010 as compared to the prior-year period. We also recognized \$1.6 million in net gains for the three months ended June 30, 2010, associated with the obligation and the investments held in an employee benefit trust for our non-qualified deferred compensation plan, compared to \$0.8 million in net losses during the second quarter of 2009.

### **Inbound Orders and Order Backlog**

Inbound orders represent the estimated sales value of confirmed customer orders received during the reporting period.

(In millions)	Inbound Orders			
	Three Months Ended		Six Months Ended	
	June 30,	June 30,	June 30,	June 30,
	2010	2009(1)	2010	2009(1)
Energy Production Systems	\$1,068.5	\$538.5	\$2,117.3	\$1,100.4
Energy Processing Systems	225.7	141.4	406.0	292.4
Intercompany eliminations	(1.9)	(1.9)	(4.4)	(3.8)
Total inbound orders	<u>\$1,292.3</u>	<u>\$678.0</u>	<u>\$2,518.9</u>	<u>\$1,389.0</u>

- (1) Inbound orders for 2009 have been revised to exclude the effects of foreign currency translation on backlog. Prior to 2010, our practice was to include backlog translation effects as a component of inbound orders.

Order backlog is calculated as the estimated sales value of unfilled, confirmed customer orders at the reporting date. Translation negatively affected backlog by \$107.5 million and \$151.9 million for the three and six months ended June 30, 2010, respectively, and positively affected backlog by \$136.4 million and \$185.5 million for the three and six months ended June 30, 2009, respectively.

(In millions)	Order Backlog		
	June 30,	December 31,	June 30,
	2010	2009	2009
Energy Production Systems	\$2,595.5	\$ 2,332.6	\$2,822.1
Energy Processing Systems	255.6	221.1	252.0
Intercompany eliminations	(5.1)	(8.3)	(4.6)
Total order backlog	<u>\$2,846.0</u>	<u>\$ 2,545.4</u>	<u>\$3,069.5</u>

[Table of Contents](#)

Energy Productions Systems' order backlog at June 30, 2010, increased by \$262.9 million compared to year-end 2009, reflecting higher subsea project orders. We continue to expect significant improvement in inbound orders and growth in backlog throughout 2010. Backlog of \$2.6 billion at June 30, 2010, includes various projects for BP; Petrobras' Cascade, GLL-10, Marlim and Manifold Frame Agreement; Shell's Gumusut and Perdido Stage II; Statoil's Gullfaks, Marulk, Pan Pandora and Snorre; and Total's Pazflor and Laggan-Tormore subsea projects.

Energy Processing Systems' order backlog at June 30, 2010, increased by \$34.5 million compared to year-end 2009, and by \$3.6 million compared to June 30, 2009. The increase from year-end is driven primarily by higher demand for fluid control products attributable to the recovery of North American oilfield activity. This increase was partially offset by the weaker demand for loading systems products resulting from the postponement of liquefied natural gas infrastructure projects in 2009 and early 2010.

**CONSOLIDATED RESULTS OF OPERATIONS  
SIX MONTHS ENDED JUNE 30, 2010 AND 2009**

(In millions, except %)	Six Months Ended June 30,		Change	
	2010	2009	\$	%
Revenue	\$2,062.8	\$2,156.8	(94.0)	(4.4)
Costs and expenses:				
Cost of sales	1,522.6	1,700.4	(177.8)	(10.5)
Selling, general and administrative expense	203.6	182.6	21.0	11.5
Research and development expense	33.2	21.3	11.9	55.9
Total costs and expenses	1,759.4	1,904.3	(144.9)	(7.6)
Other income (expense), net	(8.2)	3.3	(11.5)	*
Net interest expense	(4.7)	(4.4)	(0.3)	(6.8)
Income before income taxes	290.5	251.4	39.1	15.6
Provision for income taxes	94.3	73.2	21.1	28.8
Income from continuing operations	196.2	178.2	18.0	10.1
Loss from discontinued operations, net of income taxes	—	(0.2)	0.2	*
Net income	196.2	178.0	18.2	10.2
Less: net income attributable to noncontrolling interests	(1.0)	(1.0)	—	—
Net income attributable to FMC Technologies, Inc	<u>\$ 195.2</u>	<u>\$ 177.0</u>	<u>18.2</u>	<u>10.3</u>

\* Not meaningful

Total revenue for the six months ended June 30, 2010, decreased \$94.0 million, compared to the same period in 2009. Total revenue for the six months ended June 30, 2010 included a \$106.3 million favorable impact of foreign currency translation. Excluding the impact of foreign currency translation, total revenue declined by \$200.3 million year-over-year. We entered the year with a lower backlog driven by the weak global economic climate of 2009, which consequently resulted in decreased revenues for Energy Production Systems during the first half of 2010, compared to the prior-year period. Additionally, within Energy Processing Systems, the material handling systems and loading systems businesses experienced decreased sales, which was more than offset by increased revenues within our fluid control and measurement solutions businesses.

Gross profit (revenue less cost of sales) totaled \$540.2 million, or 26.2% of revenues, for the six months ended June 30, 2010, and as a percentage of sales was 5.0 percentage points above the gross profit margins generated in the six months ended June 30, 2009. The margin improvement was driven primarily by the acceleration of progress on higher margin subsea projects and lower costs within Energy Production Systems. Foreign currency translation favorably impacted gross profit for the six months ended June 30, 2010 by \$18.5 million, compared to the prior-year period.

SG&A expense for the first half of 2010 increased by \$21.0 million compared to the prior-year period. The increase was driven by increased bid activity and staffing expenses in our operations, partially offset by a \$4.2 million reduction in our obligation for our non-qualified deferred compensation plan during the first half of 2010, compared to the first half of 2009. Additionally, pension expense decreased \$4.1 million during the six months ended June 30, 2010, compared to the prior-year period, due to the increase in the expected return on plan assets.

Research and development expense increased year-over-year, as we advance new technologies pertaining to subsea processing capabilities. Additionally, the current year expense reflects research and development activity related to acquisitions completed in the fourth quarter of 2009.

[Table of Contents](#)

Other expense, net, reflected \$8.0 million in losses for the six months ended June 30, 2010, on foreign currency derivative instruments, for which hedge accounting is not applied, compared to \$1.5 million in gains during the six months ended June 30, 2009. Additionally, we recognized \$0.3 million in expense for the six months ended June 30, 2010, associated with investments held in an employee benefit trust for our non-qualified deferred compensation plan, compared to \$1.1 million in gains during the first half of 2009.

Our income tax provisions during the first six months of 2010 and 2009 reflect effective tax rates of 32.6% and 29.2%, respectively. The increase in the effective rate in 2010 was primarily due to a provision of U.S. tax on the earnings of certain foreign subsidiaries not treated as being indefinitely reinvested outside the U.S., an increase in unrecognized tax benefits and an unfavorable change in the forecasted country mix of earnings, partially offset by a decrease in the U.S. tax cost of repatriating foreign earnings. The difference between the effective tax rate and the statutory U.S. federal income tax rate related primarily to differing foreign and state tax rates, unrecognized tax benefits and the impact of foreign earnings repatriation.

**OPERATING RESULTS OF BUSINESS SEGMENTS  
SIX MONTHS ENDED JUNE 30, 2010 AND 2009**

(In millions, except %)	Six Months Ended June 30,		Favorable/ (Unfavorable)	
	2010	2009	\$	%
<b>Segment Revenue</b>				
Energy Production Systems	\$1,710.5	\$1,806.2	(95.7)	(5.3)
Energy Processing Systems	359.9	355.1	4.8	1.4
Other revenue and intercompany eliminations	(7.6)	(4.5)	(3.1)	(68.9)
<b>Total revenue</b>	<u>\$2,062.8</u>	<u>\$2,156.8</u>	<u>(94.0)</u>	<u>(4.4)</u>
<b>Segment Operating Profit</b>				
Energy Production Systems	\$ 287.2	\$ 244.5	42.7	17.5
Energy Processing Systems	56.8	57.0	(0.2)	(0.4)
<b>Total segment operating profit</b>	344.0	301.5	42.5	14.1
<b>Corporate Items</b>				
Corporate expense	(19.1)	(15.9)	(3.2)	(20.1)
Other revenue and other expense, net	(30.7)	(30.8)	0.1	0.3
Net interest expense	(4.7)	(4.4)	(0.3)	(6.8)
<b>Total corporate items</b>	<u>(54.5)</u>	<u>(51.1)</u>	<u>(3.4)</u>	<u>(6.7)</u>
Income from continuing operations before income taxes	289.5	250.4	39.1	15.6
Provision for income taxes	94.3	73.2	(21.1)	(28.8)
<b>Income from continuing operations</b>	195.2	177.2	18.0	10.2
Loss from discontinued operations, net of income taxes	—	(0.2)	0.2	*
<b>Net income attributable to FMC Technologies, Inc.</b>	<u>\$ 195.2</u>	<u>\$ 177.0</u>	<u>18.2</u>	<u>10.3</u>

\* Not meaningful

**Energy Production Systems**

Energy Production Systems' revenue for the six months ended June 30, 2010 decreased \$95.7 million compared to the same period in 2009. Revenue for the first half of 2010 included a \$104.5 million favorable impact of foreign currency translation. Excluding the impact of foreign currency translation, revenues declined by \$200.2 million year-over-year. Segment revenue is impacted by the execution of backlog and trends in land and offshore oil and gas exploration and production, including shallow and deepwater development. The decline in oil and gas exploration activity during 2009, and consequently, the reduction in our subsea backlog during the prior year resulted in the decline in revenues during the current-year period.

Energy Production Systems' operating profit in the first half of 2010 increased by \$42.7 million over the prior year, and as a percentage of revenue were 3.3 percentage points above the comparable prior-year period. The margin improvement was driven primarily by the acceleration of progress on higher margin subsea projects and lower costs. Foreign currency translation favorably impacted operating profit for the six months ended June 30, 2010 by \$12.0 million, compared to the prior-year period.

---

[Table of Contents](#)**Energy Processing Systems**

Energy Processing Systems' revenue was \$4.8 million higher for the first six months of 2010, compared to the same period in 2009. The increase was driven primarily by higher demand for fluid control products which benefited from the recovery in North American oilfield activity, and to a lesser extent, increased sales volume in our measurement solutions business. The increase was partially offset by a weakened demand for coal-fired power generation which negatively impacted revenues for our material handling systems business and postponement of liquefied natural gas infrastructure projects in 2009 and early 2010 which resulted in lower revenues for our loading systems business.

Energy Processing Systems' operating profit was consistent year-over-year; however, as a percentage of revenue, operating profit margins were 30 basis points below the comparable prior-year period. We had higher sales volume and margin improvement in our fluid control business which was more than offset by margin deterioration in all of the other businesses within the segment.

**Corporate Items**

Our corporate items reduced earnings by \$54.5 million for the six months ended June 30, 2010, compared to \$51.1 million for the same period in 2009. The increase in expense primarily reflects net mark-to-market losses related to foreign currency exposures of \$8.0 million during the first half of 2010, compared to gains in the prior-year period of \$1.5 million, combined with increased corporate staff expense driven by higher professional fees and departmental costs. The increase was partially offset by lower pension expense of \$3.9 million resulting from a higher expected rate of return on assets. Additionally, we experienced lower medical expenses associated with our self insured medical plans in 2010 as compared to the prior year. We also recognized \$0.7 million in net gains for the six months ended June 30, 2010, associated with the obligation and the investments held in an employee benefit trust for our non-qualified deferred compensation plan, compared to \$2.1 million in net losses during the first half of 2009.

**LIQUIDITY AND CAPITAL RESOURCES**

We generate our capital resources primarily through operations, and when needed, through various credit facilities.

We were in a net debt position at June 30, 2010. Net debt is a non-GAAP measure reflecting debt, net of cash and cash equivalents. Management uses this non-GAAP measure to evaluate our capital structure and financial leverage. We believe that net (debt) cash is a meaningful measure of our financial leverage and will assist investors in understanding our results and recognizing underlying trends. This measure supplements disclosures required by GAAP. The following table provides details of the balance sheet classifications included in net (debt) cash.

(In millions)	June 30, 2010	December 31, 2009
Cash and cash equivalents	\$ 403.8	\$ 460.7
Short-term debt and current portion of long-term debt	(14.7)	(28.5)
Long-term debt, less current portion	(585.5)	(391.6)
Net (debt) cash	\$ (196.4)	\$ 40.6

The change in our net (debt) cash position was primarily due to the repurchase of our common stock and capital expenditures for the six months ended June 30, 2010, combined with cash required to fund operating activities.

**Cash Flows**

During the six months ended June 30, 2010, we required \$64.1 million in cash flows from operating activities of continuing operations compared to \$203.7 million generated during the comparable prior-year period. The year-over-year change was due primarily to changes in our working capital driven by a more mature portfolio of projects, partially offset by increased net income. Our working capital balances can vary significantly depending on the payment and delivery terms on key contracts.

During the six months ended June 30, 2010, cash flows required by investing activities totaled \$36.8 million, primarily consisting of amounts required to fund capital expenditures. Capital expenditures during the six months ended June 30, 2010, decreased by \$16.2 million from the prior-year period, due largely to the completion of construction on intervention assets during the first half of 2009 for Energy Production Systems. Additionally, we had \$1.9 million and \$18.2 million in proceeds from the disposal of assets and the sale of other investments during the first six months of 2010 and 2009, respectively.

Cash provided by financing activities was \$46.4 million for the six months ended June 30, 2010, compared to cash required by financing activities of \$265.3 million for the comparable prior-year period. Cash flows from operations for the six months ended June 30, 2010, were not sufficient to fund working capital requirements, capital expenditures and the repurchase of common stock, resulting in incremental borrowings of \$181.8 million. Our incremental cash requirements were primarily funded with proceeds from commercial paper.

## [Table of Contents](#)

### **Debt and Liquidity**

The following is a summary of our credit facilities at June 30, 2010:

(In millions) Description	Amount	Debt Outstanding	Commercial Paper Outstanding	Letters of Credit	Unused Capacity	Maturity
Five-year committed revolving credit facility	\$600.0	\$ 100.0	\$ 447.7	\$16.7	\$ 35.6	December 2012
Three-year committed revolving credit agreement	350.0	—	—	—	350.0	January 2013
	<u>\$950.0</u>	<u>\$ 100.0</u>	<u>\$ 447.7</u>	<u>\$16.7</u>	<u>\$385.6</u>	

(a) Under our commercial paper program, we have the ability to access up to \$500.0 million of financing through our commercial paper dealers. Our available capacity under our revolving credit facilities is reduced by any outstanding commercial paper.

Committed credit available under our five-year revolving credit facility maturing in December 2012 provides the ability to issue our commercial paper obligations on a long-term basis. We had \$447.7 million of commercial paper issued under this facility at June 30, 2010. Since we had both the ability and intent to refinance these obligations on a long-term basis, our commercial paper borrowings were classified as long-term in the accompanying condensed consolidated balance sheets at June 30, 2010 and December 31, 2009.

On January 13, 2010, we entered into a \$350 million revolving credit agreement maturing on January 14, 2013, with Bank of America, N.A., as Administrative Agent. Under the credit agreement, interest accrues at a rate equal to, at our option, either (a) a base rate determined by reference to the higher of (1) the agent's prime rate, (2) the federal funds rate plus 1/2 of 1% or (3) the London Interbank Offered Rate ("LIBOR") plus 1.00% or (b) LIBOR plus 2.75%. The margin over LIBOR is variable and is determined based on our debt rating. Among other restrictions, the terms of the credit agreement include negative covenants related to liens and a financial covenant related to the debt-to-EBITDA ratio.

### **Credit risk analysis**

Valuations of derivative assets and liabilities reflect the value of the instruments, including the values associated with counterparty risk. These values must also take into account our credit standing, thus including in the valuation of the derivative instrument the value of the net credit differential between the counterparties to the derivative contract. Our methodology includes the impact of both counterparty and our own credit standing. Additional information about credit risk is incorporated herein by reference from Note 11 to our condensed consolidated financial statements included in Item 1 of this Quarterly Report on Form 10-Q.

### **Outlook**

Historically, we have generated our capital resources primarily through operations and, when needed, through credit facilities. We continue to witness volatility in the credit, equity and commodity markets that began in 2008. While this creates some degree of uncertainty for our business, management believes we have secured sufficient credit capacity to mitigate potential negative impacts on our operations. We expect to continue to meet our cash requirements with a combination of cash on hand, cash generated from operations and our credit facilities.

We project spending approximately \$80.0 million during the last half of 2010 for capital expenditures, largely for enhancements to our manufacturing and service capabilities. We anticipate contributing approximately \$18.3 million to our pension plans during the last six months of 2010. Further, we expect to continue our stock repurchases authorized by our Board, with the timing and amounts of these repurchases dependent upon market conditions and liquidity.

We have \$385.6 million in capacity available under our bank lines that we expect to utilize if working capital temporarily increases in response to market demand and when opportunities for business acquisitions meet our standards. Our intent is to maintain a level of financing sufficient to meet this objective. We continue to evaluate acquisitions, divestitures and joint ventures in the ordinary course of business.

### **CRITICAL ACCOUNTING ESTIMATES**

Refer to our Annual Report on Form 10-K for the year ended December 31, 2009, for a discussion of our critical accounting estimates. During the six months ended June 30, 2010, there were no material changes in our judgments and assumptions associated with the development of our critical accounting estimates.

---

[Table of Contents](#)

**RECENTLY ISSUED ACCOUNTING STANDARDS**

In October 2009, the Financial Accounting Standards Board issued an update to existing guidance on revenue recognition for arrangements with multiple deliverables. This update will allow companies to allocate consideration received for qualified separate deliverables based on estimated selling price for both delivered and undelivered items when vendor-specific or third-party evidence is unavailable. Additionally, disclosure of the nature of multiple element arrangements, the types of deliverables under the arrangements, the general timing of their delivery, and significant factors and estimates used to determine estimated selling prices are required. We will adopt this update for new revenue arrangements entered into or materially modified beginning January 1, 2011. We are currently evaluating the provisions of the update and have not yet determined the impact, if any, on our consolidated financial statements.

Management believes the impact of other recently issued accounting standards, which are not yet effective, will not have a material impact on our condensed consolidated financial statements upon adoption.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

There have been no material changes in reported market risks from the information reported in our Annual Report on Form 10-K for the year ended December 31, 2009.

**ITEM 4. CONTROLS AND PROCEDURES**

Under the direction of our principal executive officer and principal financial officer, we have evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of June 30, 2010. Based upon this evaluation, our principal executive officer and principal financial officer have concluded that our disclosure controls and procedures were

- i) effective in ensuring that information required to be disclosed is recorded, processed, summarized and reported within time periods specified in the SEC's rules and forms; and
- ii) effective in ensuring that information required to be disclosed is accumulated and communicated to management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

There were no changes in controls identified in the evaluation for the quarter ended June 30, 2010, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting, as defined in Rule 13a-15(f) under the Exchange Act.

**PART II—OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

There have been no material legal proceedings identified or material developments in existing legal proceedings noted during the six months ended June 30, 2010.

**ITEM 1A. RISK FACTORS**

As of the date of this filing, except as noted below, there have been no material changes in our Risk Factors as set forth in Item 1A to Part I of our Annual Report on Form 10-K for the year ended December 31, 2009. The following risk factors have been updated or are in addition to, and should be read in conjunction with, the risk factors disclosed in our 2009 Annual Report on Form 10-K.

**INDUSTRY-RELATED RISKS**

*An extended drilling moratorium for new drilling in the Gulf of Mexico, or any additional regulations that cause delays or deter new drilling, could adversely affect our financial position, results of operations and cash flows.*

On April 20, 2010, the Transocean Deepwater Horizon drilling rig experienced a fire and subsequently sank 130 miles south of New Orleans, Louisiana. The resulting release of crude oil into the Gulf of Mexico has been declared a Spill of National Significance by the U.S. Department of Homeland Security. In response, members of the U.S. Congress have called for investigative hearings and a moratorium on President Obama's plans to permit the expansion of offshore drilling activities. This event and its aftermath could result in increased regulation of the drilling industry as a whole which could, in turn, result in restrictions on new or ongoing offshore drilling programs or otherwise delay drilling activity in the Gulf of Mexico and hurt demand for our services. Additionally, this oil leak may lead to further tightening of an increasingly difficult market for insurance coverage. Insurers may not continue to offer the type and level of coverage currently maintained by us and our customers, and costs may increase substantially as a result of increased premiums, potentially to the point where coverage is not available on economically manageable terms. Furthermore, customers may seek to shift more responsibility to FMC, as a supplier, for pollution-related and other significant claims and liabilities. The industry practice has been for the operator to bear most of the responsibility for such claims through contractual indemnification provisions and limitations on liabilities. Any one or more of these factors may increase the costs of offshore drilling programs or result in significant delays, which could materially impact our financial condition, cash flows and results of operations.



## COMPANY-RELATED RISKS

### *Disruptions in the political, regulatory, economic and social conditions of the foreign countries in which we conduct business could adversely affect our business or results of operations.*

We operate manufacturing facilities in 14 countries outside of the United States, and approximately 77% of our 2009 revenue was generated internationally. Instability and unforeseen changes in the international markets in which we conduct business, including economically and politically volatile areas such as North Africa, West Africa, the Middle East, Latin America and the Asia Pacific region, could cause or contribute to factors that could have an adverse effect on the demand for our systems and services, our financial condition or our results of operations. These factors include:

- foreign currency fluctuations or currency restrictions;
- fluctuations in the interest rate component of forward foreign currency rates;
- nationalization and expropriation;
- potentially burdensome taxation;
- inflationary and recessionary markets, including capital and equity markets;
- civil unrest, labor issues, political instability, terrorist attacks, military activity and wars;
- supply disruptions in key oil producing countries;
- ability of the Organization of Petroleum Exporting Countries (OPEC) to set and maintain production levels and pricing;
- trade restrictions, trade protection measures or price controls;
- foreign ownership restrictions;
- import or export licensing requirements;
- restrictions on operations, trade practices, trade partners and investment decisions resulting from domestic and foreign laws and regulations;
- changes in and the administration of laws and regulations;
- inability to repatriate income or capital; and
- reductions in the availability of qualified personnel.

Because a significant portion of our revenue is denominated in foreign currencies, changes in exchange rates will produce fluctuations in our revenues, costs and earnings, and may also affect the book value of our assets located outside of the U.S. and the amount of our stockholders' equity. Although it is our policy to seek to minimize our currency exposure by engaging in hedging transactions where appropriate, we cannot ensure that our efforts will be successful. To the extent we sell our products and services in foreign markets, currency fluctuations may result in our products and services becoming too expensive for foreign customers.

Compliance with U.S. regulations on trade sanctions and embargoes poses a risk to us since our business is conducted on a worldwide basis through various subsidiaries. The U.S. government restricts sales of goods and services and certain other transactions with various countries for policy and national security reasons. While these restrictions apply to U.S. entities, they do not apply to non-U.S. subsidiaries of U.S. companies so long as those entities involved comply with restrictions on U.S. content and U.S. personnel approval and facilitation. A few of our non-U.S. subsidiaries have engaged in transactions with countries subject to the U.S. restrictions; however, the aggregate amount of such sales has not exceeded 1% of our consolidated annual revenue, and is considered immaterial. Even though our non-U.S. subsidiaries may, under applicable laws and regulations, engage in transactions with various countries, as many other companies have concluded, in 2009, we adopted a policy directing our non-U.S. subsidiaries to effectuate an orderly withdrawal from doing business with the various countries. This policy prohibited entering into new commitments involving these countries, but did not require the non-U.S. subsidiaries to cease performance of existing commitments provided such commitments could be performed in compliance with all applicable laws and regulations. During the second quarter of 2010, we received inquiries from the SEC and the Office of Foreign Assets Control ("OFAC") related to transactions with certain restricted countries with a specific focus on Sudan and Iran. We have provided information to both agencies in response to these requests. The SEC has notified us that it has closed its inquiry and we are continuing to cooperate with OFAC.

---

[Table of Contents](#)

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

We had no unregistered sales of equity securities during the three months ended June 30, 2010.

The following table summarizes repurchases of our common stock during the three months ended June 30, 2010.

**ISSUER PURCHASES OF EQUITY SECURITIES**

<u>Period</u>	<u>Total Number of Shares Purchased (a)</u>	<u>Average Price Paid per Share</u>	<u>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs</u>	<u>Maximum Number of Shares That May Yet Be Purchased Under the Plans or Programs (b) (c)</u>
April 1, 2010 – April 30, 2010	45,869	\$ 64.37	43,469	4,498,063
May 1, 2010 – May 31, 2010	290,120	\$ 60.16	280,300	4,217,763
June 1, 2010 – June 30, 2010	1,029,226	\$ 52.00	1,025,486	3,192,277
Total	<u>1,365,215</u>	<u>\$ 54.15</u>	<u>1,349,255</u>	<u>3,192,277</u>

- (a) Represents 1,349,255 shares of common stock repurchased and held in treasury and 15,960 shares of common stock purchased and held in an employee benefit trust established for the FMC Technologies, Inc. Non-Qualified Savings and Investment Plan. In addition to these shares purchased on the open market, we sold 14,570 shares of registered common stock held in this trust, as directed by the beneficiaries during the three months ended June 30, 2010.
- (b) In 2005, we announced a repurchase plan approved by our Board of Directors authorizing the repurchase of up to two million shares of our issued and outstanding common stock through open market purchases. The Board of Directors authorized extensions of this program, adding five million shares in February 2006 and eight million shares in February 2007 for a total of 15 million shares of common stock authorized for repurchase. As a result of the two-for-one stock split on August 31, 2007, the authorization was increased to 30 million shares. In July 2008, the Board of Directors authorized the repurchase of \$95.0 million of our outstanding common stock in addition to the 30 million shares described above.
- (c) As of June 30, 2010, there were no remaining shares available for purchase under the July 2008 Board of Directors authorization.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None

**ITEM 4. [REMOVED AND RESERVED]**

**ITEM 5. OTHER INFORMATION**

None

---

[Table of Contents](#)

**ITEM 6. EXHIBITS**

(a) Exhibits

<b>Number in Exhibit Table</b>	<b>Description</b>
31.1*	Certification of Chief Executive Officer Pursuant to Rule 13a-14(a).
31.2*	Certification of Chief Financial Officer Pursuant to Rule 13a-14(a).
32.1**	Certification of Chief Executive Officer Pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2**	Certification of Chief Financial Officer Pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS**	XBRL Instance Document.
101.SCH**	XBRL Schema Document.
101.CAL**	XBRL Calculation Linkbase Document.
101.DEF**	XBRL Definition Linkbase Document.
101.LAB**	XBRL Label Linkbase Document.
101.PRE**	XBRL Presentation Linkbase Document.
*	Filed with this Form 10-Q
**	Furnished with this Form 10-Q

---

[Table of Contents](#)

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

FMC TECHNOLOGIES, INC.  
(Registrant)

/s/ Jay A. Nutt

Jay A. Nutt  
Vice President and Controller  
(Chief Accounting Officer and a Duly Authorized Officer)

Date: July 29, 2010

---

[Table of Contents](#)

EXHIBIT INDEX

<b>Number in Exhibit Table</b>	<b>Description</b>
31.1*	Certification of Chief Executive Officer Pursuant to Rule 13a-14(a).
31.2*	Certification of Chief Financial Officer Pursuant to Rule 13a-14(a).
32.1**	Certification of Chief Executive Officer Pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2**	Certification of Chief Financial Officer Pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS**	XBRL Instance Document.
101.SCH**	XBRL Schema Document.
101.CAL**	XBRL Calculation Linkbase Document.
101.DEF**	XBRL Definition Linkbase Document.
101.LAB**	XBRL Label Linkbase Document.
101.PRE**	XBRL Presentation Linkbase Document.
*	Filed with this Form 10-Q
**	Furnished with this Form 10-Q

## CHIEF EXECUTIVE OFFICER CERTIFICATION

I, Peter D. Kinnear, certify that:

1. I have reviewed this quarterly report on Form 10-Q of FMC Technologies, Inc. (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: July 29, 2010

\_\_\_\_\_  
/s/ Peter D. Kinnear  
Peter D. Kinnear  
Chairman and Chief Executive Officer  
(Principal Executive Officer)

## CHIEF FINANCIAL OFFICER CERTIFICATION

I, William H. Schumann, III, certify that:

1. I have reviewed this quarterly report on Form 10-Q of FMC Technologies, Inc. (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: July 29, 2010

/s/ William H. Schumann, III

William H. Schumann, III  
Executive Vice President and Chief Financial Officer  
(Principal Financial Officer)

Certification  
of  
Chief Executive Officer  
Pursuant to 18 U.S.C. 1350  
as Adopted Pursuant to  
Section 906 of the Sarbanes-Oxley Act of 2002

I, Peter D. Kinnear, Chairman and Chief Executive Officer of FMC Technologies, Inc. (the "Company"), do hereby certify, pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

(a) the Quarterly Report on Form 10-Q of the Company for the fiscal quarter ended June 30, 2010, as filed with the Securities and Exchange Commission (the "Report"), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and

(b) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: July 29, 2010

/s/ Peter D. Kinnear  
Peter D. Kinnear  
Chairman and Chief Executive Officer  
(Principal Executive Officer)



Certification  
of  
Chief Financial Officer  
Pursuant to 18 U.S.C. 1350  
as Adopted Pursuant to  
Section 906 of the Sarbanes-Oxley Act of 2002

I, William H. Schumann, III, Executive Vice President and Chief Financial Officer of FMC Technologies, Inc. (the "Company"), do hereby certify, pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

(a) the Quarterly Report on Form 10-Q of the Company for the fiscal quarter ended June 30, 2010, as filed with the Securities and Exchange Commission (the "Report"), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and

(b) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: July 29, 2010

/s/ William H. Schumann, III  
William H. Schumann, III  
Executive Vice President and Chief Financial Officer  
(Principal Financial Officer)