

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended September 30, 2026

or

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from to .

Commission File Number: 001-37983

TechnipFMC plc

(Exact name of registrant as specified in its charter)

England and Wales
(State or other jurisdiction of incorporation or organization)
One Subsea Lane
Houston, Texas
United States of America
(Address of principal executive offices)

98-1283037
(I.R.S. Employer Identification No.)

77044
(Zip Code)

+1 281-591-4000

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol	Name of each exchange on which registered
Ordinary shares, \$1.00 par value per share	FTI	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	☒	Accelerated filer	☐
Non-accelerated filer	☐	Smaller reporting company	☐
		Emerging growth company	☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

<u>Class</u>	<u>Outstanding at October 27, 2026</u>
Ordinary shares, \$1.00 par value per share	388,833,346

TABLE OF CONTENTS

	Page
PART I - Financial Information	4
Item 1. Financial Statements (Unaudited)	4
Condensed Consolidated Statements of Income	4
Condensed Consolidated Statements of Comprehensive Income	5
Condensed Consolidated Balance Sheets	6
Condensed Consolidated Statements of Cash Flows	7
Condensed Consolidated Statements of Changes in Stockholders' Equity	9
Notes to Condensed Consolidated Financial Statements	10
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	28
Business Outlook	28
Consolidated Results of Operations	32
Segment Results of Operations	34
Inbound Orders and Order Backlog	35
Liquidity and Capital Resources	35
Critical Accounting Estimates	37
Item 3. Quantitative and Qualitative Disclosures About Market Risk	37
Item 4. Controls and Procedures	38
PART II - Other Information	39
Item 1. Legal Proceedings	39
Item 1A. Risk Factors	39
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	39
Item 3. Defaults Upon Senior Securities	39
Item 4. Mine Safety Disclosures	39
Item 5. Other Information	39
Item 6. Exhibits	40
Signatures	41

CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q of TechnipFMC plc (the “Company,” “we,” “us,” or “our”) contains “forward-looking statements” as defined in Section 27A of the United States Securities Act of 1933, as amended, and Section 21E of the United States Securities Exchange Act of 1934, as amended (the “Exchange Act”). Forward-looking statements usually relate to future events, market growth and recovery, growth of our New Energy business and anticipated revenues, earnings, cash flows, or other aspects of our operations or operating results. Forward-looking statements are often identified by the words “believe,” “expect,” “anticipate,” “plan,” “intend,” “foresee,” “should,” “would,” “could,” “may,” “estimate,” “outlook,” “commit,” “target,” and similar expressions, including the negative thereof. The absence of these words, however, does not mean that the statements are not forward-looking. These forward-looking statements are based on our current expectations, beliefs, and assumptions concerning future developments and business conditions and their potential effect on us. While management believes these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting us will be those that we anticipate.

All of our forward-looking statements involve risks and uncertainties (some of which are significant or beyond our control) and assumptions that could cause actual results to differ materially from our historical experience and our present expectations or projections. Known material factors that could cause actual results to differ materially from those contemplated in the forward-looking statements include those set forth in Part I, Item 1A, “Risk Factors” of our Annual Report on Form 10-K for the fiscal year ended December 31, 2025 and Part II, Item 1A “Risk Factors” and elsewhere in this Quarterly Report on Form 10-Q, including, unpredictable trends in the demand for and price of oil and natural gas; competition and unanticipated changes relating to competitive factors in our industry, including ongoing industry consolidation; our inability to develop, implement and protect new technologies and services and intellectual property related thereto; the cumulative loss of major contracts, customers, alliances, or business disruptions; disruptions in the political, regulatory, economic and social conditions, or public health crisis in the countries where we conduct business; the impact of our existing and future indebtedness; a downgrade in our debt rating; the risks caused by our acquisition and divestiture activities; additional costs or risks from increasing scrutiny and expectations regarding sustainability matters; uncertainties related to our investments, including those related to energy transition; the risks caused by fixed-price contracts; our failure to timely deliver our backlog; our reliance on subcontractors, suppliers and our joint venture partners; a failure or breach of our IT infrastructure or that of our subcontractors, suppliers or joint venture partners, including as a result of cyber-attacks; challenges with managing artificial intelligence, machine learning, and data science; risks of pirates and maritime conflicts endangering our maritime employees and assets; any delays and cost overruns of capital asset construction projects for vessels and manufacturing facilities; potential liabilities inherent in the industries in which we operate or have operated; our failure to comply with existing and future laws and regulations, including those related to environmental protection, climate change, health and safety, labor and employment, import/export controls, currency exchange, bribery and corruption, taxation, privacy, data protection and data security; uninsured claims and litigation against us; the additional restrictions on dividend payouts or share repurchases as an English public limited company; tax laws, treaties and regulations and any unfavorable findings by relevant tax authorities; significant changes or developments in U.S. or other national trade policies, including tariffs and the reactions of other countries thereto; potential departure of our key managers and employees; adverse seasonal, weather, and other climatic conditions; unfavorable currency exchange rates; risk in connection with our defined benefit pension plan commitments; and our inability to obtain sufficient bonding capacity for certain contracts. We caution you not to place undue reliance on any forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any of our forward-looking statements after the date they are made, whether as a result of new information, future events, or otherwise, except to the extent required by law.

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

(In millions, except per share data)	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
<i>Revenue</i>				
Service revenue	\$ 1,770.9	\$ 1,638.6	\$ 4,832.4	\$ 4,537.3
Product revenue	1,124.9	1,008.7	3,319.2	2,878.3
Total revenue	2,895.8	2,647.3	8,151.6	7,415.6
<i>Costs and expenses</i>				
Cost of service revenue	1,377.6	1,305.5	3,794.1	3,596.1
Cost of product revenue	789.5	738.0	2,358.8	2,157.5
Selling, general and administrative expense	182.7	173.2	567.9	530.6
Research and development expense	30.1	22.5	73.6	55.7
Restructuring, impairment and other expenses	0.5	3.1	6.1	20.7
Total costs and expenses	2,380.4	2,242.3	6,800.5	6,360.6
Other income (expense), net	3.2	(17.2)	(9.2)	(57.5)
Income from equity affiliates (Note 9)	8.0	9.8	26.3	29.5
Income before net interest expense and income taxes	526.6	397.6	1,368.2	1,027.0
Interest income	8.8	8.3	27.0	28.8
Interest expense	(12.4)	(18.9)	(40.2)	(63.7)
Income before income taxes	523.0	387.0	1,355.0	992.1
Provision for income taxes (Note 13)	104.3	76.1	314.3	269.6
Net income	418.7	310.9	1,040.7	722.5
Net (income) loss attributable to non-controlling interests	(0.3)	(1.2)	0.9	(1.3)
Net income attributable to TechnipFMC plc	\$ 418.4	\$ 309.7	\$ 1,041.6	\$ 721.2
<i>Earnings per share attributable to TechnipFMC plc</i>				
Basic	\$ 1.07	\$ 0.76	\$ 2.63	\$ 1.74
Diluted	\$ 1.05	\$ 0.75	\$ 2.59	\$ 1.71
<i>Weighted average shares outstanding (Note 5)</i>				
Basic	391.6	409.5	395.9	415.3
Diluted	398.2	415.7	402.6	422.8

The accompanying notes are an integral part of the condensed consolidated financial statements.

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)

(In millions)	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Net income attributable to TechnipFMC plc	\$ 418.4	\$ 309.7	\$ 1,041.6	\$ 721.2
Net (income) loss attributable to non-controlling interests	(0.3)	(1.2)	0.9	(1.3)
Net income	418.7	310.9	1,040.7	722.5
<i>Foreign currency translation adjustments</i>				
Net unrealized gains (losses) arising during the period	17.3	19.8	(2.8)	231.3
Foreign currency translation adjustments^(a)	17.3	19.8	(2.8)	231.3
<i>Net gains (losses) on hedging instruments</i>				
Net gains (losses) arising during the period	0.1	(2.5)	41.7	107.4
Reclassification adjustment for net (gains) losses included in net income	2.6	(1.7)	(28.5)	3.8
Net gains (losses) on hedging instruments^(b)	2.7	(4.2)	13.2	111.2
<i>Pension and other post-retirement benefits</i>				
Net gains (losses) arising during the period	(0.4)	2.6	(9.5)	(3.1)
Reclassification adjustment for amortization of prior service cost included in net income	0.1	0.1	0.2	0.2
Reclassification adjustment for amortization of net actuarial losses included in net income	0.9	2.3	2.5	7.0
Net pension and other post-retirement benefits^(c)	0.6	5.0	(6.8)	4.1
Other comprehensive income, net of tax	20.6	20.6	3.6	346.6
Comprehensive income	439.3	331.5	1,044.3	1,069.1
Comprehensive (income) loss attributable to non-controlling interest	(0.3)	(1.1)	2.2	(1.5)
Comprehensive income attributable to TechnipFMC plc	\$ 439.0	\$ 330.4	\$ 1,046.5	\$ 1,067.6

(a) Net of income tax of nil for the three and nine months ended September 30, 2026 and 2025.

(b) Net of income tax (expense) benefit of \$(4.0) million and \$5.3 million for the three months ended September 30, 2026 and 2025, respectively, and \$11.0 million and \$11.6 million for the nine months ended September 30, 2026 and 2025, respectively.

(c) Net of income tax (expense) benefit of \$(0.2) million and \$0.3 million for the three months ended September 30, 2026 and 2025, respectively, and \$(11.3) million and \$(1.1) million for the nine months ended September 30, 2026 and 2025, respectively.

The accompanying notes are an integral part of the condensed consolidated financial statements.

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

(In millions, except par value data)	September 30, 2026	December 31, 2025
Assets		
Cash and cash equivalents	\$ 1,049.3	\$ 1,031.9
Trade receivables, net of allowances of \$40.5 in 2026 and \$45.3 in 2025	1,412.6	1,128.6
Contract assets	1,299.9	1,065.5
Inventories, net (Note 7)	1,235.2	1,153.0
Derivative financial instruments (Note 11)	349.9	442.1
Income taxes receivable	121.9	179.4
Other current assets (Note 8)	442.1	544.8
Total current assets	5,910.9	5,545.3
Investments in equity affiliates (Note 9)	233.0	231.1
Property, plant and equipment, net of accumulated depreciation of \$3,591.7 in 2026 and \$3,543.3 in 2025	2,253.7	2,285.3
Operating lease right-of-use assets	751.3	773.5
Finance lease right-of-use assets	65.3	77.9
Intangible assets, net of accumulated amortization of \$867.2 in 2026 and \$806.8 in 2025	358.6	425.7
Deferred income taxes	243.1	252.7
Derivative financial instruments (Note 11)	195.0	187.1
Other assets	424.9	339.6
Total assets	\$ 10,435.8	\$ 10,118.2
Liabilities and equity		
Short-term debt and current portion of long-term debt (Note 10)	\$ 121.5	\$ 34.3
Operating lease liabilities	192.4	146.7
Finance lease liabilities	28.9	31.0
Accounts payable, trade	1,454.7	1,179.8
Contract liabilities	2,241.1	2,148.9
Derivative financial instruments (Note 11)	366.5	358.3
Income taxes payable	203.2	142.1
Other current liabilities (Note 8)	835.8	873.7
Total current liabilities	5,444.1	4,914.8
Long-term debt, less current portion (Note 10)	282.5	395.7
Operating lease liabilities, less current portion	624.9	673.7
Finance lease liabilities, less current portion	49.4	61.2
Deferred income taxes	140.2	100.8
Derivative financial instruments (Note 11)	221.4	202.4
Other liabilities	335.2	364.3
Total liabilities	7,097.7	6,712.9
Commitments and contingent liabilities (Note 17)		
Stockholders' equity (Note 14)		
Ordinary shares, \$1.00 par value; 618.3 shares authorized in 2026 and 2025; 389.9 shares and 400.7 shares issued and outstanding in 2026 and 2025, respectively	389.9	400.7
Capital in excess of par value of ordinary shares	7,777.7	8,081.9
Accumulated deficit	(3,484.1)	(3,761.4)
Accumulated other comprehensive loss	(1,352.5)	(1,357.4)
Total TechnipFMC plc stockholders' equity	3,331.0	3,363.8
Non-controlling interests	7.1	41.5
Total equity	3,338.1	3,405.3
Total liabilities and equity	\$ 10,435.8	\$ 10,118.2

The accompanying notes are an integral part of the condensed consolidated financial statements.

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

(In millions)	Nine Months Ended September 30,	
	2026	2025
Cash provided by operating activities		
Net income	\$ 1,040.7	\$ 722.5
Adjustments to reconcile net income to cash provided by operating activities		
Depreciation and amortization	301.4	335.9
Employee benefit plan and share-based compensation costs	109.4	62.1
Deferred income tax provision, net	43.4	87.3
Income from equity affiliates, net of dividends received	(1.3)	1.5
Changes in operating assets and liabilities		
Trade receivables, net and Contract assets	(524.3)	(123.3)
Inventories, net	(71.6)	(49.6)
Accounts payable, trade	290.6	(278.2)
Contract liabilities	35.8	543.5
Income taxes (receivable) payable, net	64.2	(59.4)
Other current assets and liabilities, net	191.0	45.2
Other operating activities	(68.1)	23.5
Cash provided by operating activities	1,411.2	1,311.0
Cash required by investing activities		
Capital expenditures	(176.7)	(222.7)
Other investing activities	11.0	11.7
Cash required by investing activities	(165.7)	(211.0)
Cash required by financing activities		
Repayment of debt obligations	(15.8)	(496.4)
Share repurchases	(1,004.9)	(750.2)
Dividends paid	(59.2)	(62.1)
Payments related to taxes withheld on share-based compensation	(146.8)	(69.2)
Other financing activities	(1.5)	(34.5)
Cash required by financing activities	(1,228.2)	(1,412.4)
Effect of changes in foreign exchange rates on cash and cash equivalents	0.1	31.3
Change in cash and cash equivalents	17.4	(281.1)
Cash and cash equivalents, beginning of period	1,031.9	1,157.7
Cash and cash equivalents, end of period	<u>\$ 1,049.3</u>	<u>\$ 876.6</u>

The accompanying notes are an integral part of the condensed consolidated financial statements.

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (UNAUDITED)

THREE MONTHS ENDED SEPTEMBER 30, 2026 and 2025

(In millions)	Ordinary Shares	Capital in Excess of Par Value of Ordinary Shares	Accumulated Deficit	Accumulated Other Comprehensive Loss	Non- controlling Interest	Total Stockholders' Equity
Balance as of June 30, 2026	\$ 392.8	\$ 7,905.0	\$ (3,652.9)	\$ (1,373.1)	\$ 7.3	\$ 3,279.1
Net income	—	—	418.4	—	0.3	418.7
Other comprehensive income	—	—	—	20.6	—	20.6
Issuance of ordinary shares, net of shares withheld for tax	1.4	(70.4)	—	—	—	(69.0)
Share-based compensation	—	31.5	—	—	—	31.5
Shares repurchased and cancelled	(4.4)	(88.5)	(227.1)	—	—	(320.0)
Proceeds from exercise of stock options	—	0.2	—	—	—	0.2
Dividends declared and paid	—	—	(19.5)	—	—	(19.5)
Other	0.1	(0.1)	(3.0)	—	(0.5)	(3.5)
Balance as of September 30, 2026	<u>\$ 389.9</u>	<u>\$ 7,777.7</u>	<u>\$ (3,484.1)</u>	<u>\$ (1,352.5)</u>	<u>\$ 7.1</u>	<u>\$ 3,338.1</u>
Balance as of June 30, 2025	\$ 411.0	\$ 8,261.3	\$ (4,073.6)	\$ (1,347.1)	\$ 45.0	\$ 3,296.6
Net income	—	—	309.7	—	1.2	310.9
Other comprehensive income (loss)	—	—	—	20.7	(0.1)	20.6
Share-based compensation	—	15.2	—	—	—	15.2
Shares repurchased and cancelled	(6.5)	(133.5)	(110.0)	—	—	(250.0)
Proceeds from exercise of stock options	(0.1)	0.7	—	—	—	0.6
Dividends declared and paid	—	—	(20.5)	—	—	(20.5)
Other	—	—	1.0	—	(0.9)	0.1
Balance as of September 30, 2025	<u>\$ 404.4</u>	<u>\$ 8,143.7</u>	<u>\$ (3,893.4)</u>	<u>\$ (1,326.4)</u>	<u>\$ 45.2</u>	<u>\$ 3,373.5</u>

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES						
CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (UNAUDITED)						
NINE MONTHS ENDED SEPTEMBER 30, 2026 and 2025						
(In millions)	Ordinary Shares	Capital in Excess of Par Value of Ordinary Shares	Accumulated Deficit	Accumulated Other Comprehensive Loss	Non- controlling Interest	Total Stockholders' Equity
Balance as of December 31, 2025	\$ 400.7	\$ 8,081.9	\$ (3,761.4)	\$ (1,357.4)	\$ 41.5	\$ 3,405.3
Net income (loss)	—	—	1,041.6	—	(0.9)	1,040.7
Other comprehensive income (loss)	—	—	—	4.9	(1.3)	3.6
Issuance of ordinary shares, net of shares withheld for tax	3.7	(150.5)	—	—	—	(146.8)
Share-based compensation	—	102.9	—	—	—	102.9
Shares repurchased and cancelled	(14.5)	(293.7)	(696.7)	—	—	(1,004.9)
Proceeds from exercise of stock options	—	3.7	—	—	—	3.7
Dividends declared and paid	—	—	(59.2)	—	—	(59.2)
Other	—	33.4	(8.4)	—	(32.2)	(7.2)
Balance as of September 30, 2026	<u>\$ 389.9</u>	<u>\$ 7,777.7</u>	<u>\$ (3,484.1)</u>	<u>\$ (1,352.5)</u>	<u>\$ 7.1</u>	<u>\$ 3,338.1</u>
Balance as of December 31, 2024	\$ 423.0	\$ 8,653.4	\$ (4,309.8)	\$ (1,672.8)	\$ 44.6	\$ 3,138.4
Net income	—	—	721.2	—	1.3	722.5
Other comprehensive income	—	—	—	346.4	0.2	346.6
Issuance of ordinary shares, net of shares withheld for tax	5.2	(74.4)	—	—	—	(69.2)
Share-based compensation	—	46.7	—	—	—	46.7
Shares repurchased and cancelled	(23.7)	(485.3)	(241.2)	—	—	(750.2)
Proceeds from exercise of stock options	—	3.3	—	—	—	3.3
Dividends declared and paid	—	—	(62.1)	—	—	(62.1)
Other	(0.1)	—	(1.5)	—	(0.9)	(2.5)
Balance as of September 30, 2025	<u>\$ 404.4</u>	<u>\$ 8,143.7</u>	<u>\$ (3,893.4)</u>	<u>\$ (1,326.4)</u>	<u>\$ 45.2</u>	<u>\$ 3,373.5</u>

The accompanying notes are an integral part of the condensed consolidated financial statements.

TECHNIPFMC PLC AND CONSOLIDATED SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

NOTE 1. BASIS OF PRESENTATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying unaudited condensed consolidated financial statements of TechnipFMC plc and its consolidated subsidiaries ("TechnipFMC," the "Company," "we," "us," or "our") have been prepared in accordance with United States generally accepted accounting principles ("GAAP") and the rules and regulations of the Securities and Exchange Commission ("SEC") pertaining to interim financial information. As permitted under those rules, certain footnotes or other financial information that are normally required by GAAP have been condensed or omitted. These unaudited condensed consolidated financial statements should be read together with our audited consolidated financial statements contained in our Annual Report on Form 10-K ("Form 10-K") for the year ended December 31, 2025.

Our accounting policies are in accordance with GAAP. The preparation of financial statements in conformity with these accounting principles requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Ultimate results could differ from our estimates.

In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all adjustments, consisting of normal recurring adjustments necessary for a fair statement of our financial condition and operating results as of and for the periods presented. Revenue, expenses, assets, and liabilities can vary during each quarter of the year. Therefore, the results and trends in these condensed consolidated financial statements may not be representative of the results that may be expected for the year ending December 31, 2026.

Certain prior period amounts have been reclassified to conform to the current period's presentation.

NOTE 2. NEW ACCOUNTING STANDARDS

Recently Issued Accounting Standards under GAAP

In November 2024, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2024-03, "Disaggregation of Income Statement Expenses," which requires public business entities to provide disaggregated disclosures of income statement expenses in the footnotes. This includes detailed breakdowns of expenses such as purchases of inventory, employee compensation, depreciation, and intangible asset amortization included in each relevant expense caption. The new guidance is effective for annual reporting in 2027 and interim reporting in 2028 and is to be applied prospectively, with retrospective application permitted. We are currently evaluating the impact of this standard on the related disclosures.

In December 2025, the FASB issued ASU 2025-09, Hedge Accounting Improvements, which provides targeted enhancements to the hedge accounting guidance in Accounting Standards Codification ("ASC") 815. The amendments are intended to improve clarity and operability of hedge designation, effectiveness assessments, and presentation. The standard is effective for annual and interim periods beginning in 2027. We are currently evaluating the impact of this guidance on our consolidated financial statements and disclosures.

In December 2025, the FASB issued ASU 2025-11, which updates ASC 270 to clarify its scope and enhance the structure of interim reporting requirements. The amendments include a consolidated listing of required interim disclosures and introduce a principle requiring disclosure of events occurring after year-end that materially affect the entity. The amendments are effective for interim periods beginning in 2028. We are assessing the effects of this guidance on our interim reporting processes and disclosures.

In December 2025, the FASB issued ASU 2025-12, Codification Improvements, as part of its ongoing project to clarify and correct various areas of U.S. GAAP. The amendments span multiple Topics and include clarifications related to diluted earnings per share, lease receivable disclosures, and transfers of receivables, among others. These changes are not expected to significantly affect current accounting practices. Effective dates vary depending on the underlying Topic. We do not expect this ASU to have a material impact on our financial statements, but we will continue to monitor its applicability as the effective dates approach.

In May 2026, the FASB issued ASU 2026-02, Environmental Credits and Environmental Credit Obligations (Topic 818), which establishes recognition, measurement, presentation, and disclosure requirements for environmental credits and related environmental credit obligations. The guidance is intended to improve consistency in accounting for environmental credits and the obligations that may be settled using such credits. The amendments are effective for annual and interim periods beginning in 2028. We are currently evaluating the impact of this guidance on our consolidated financial statements and disclosures.

We assessed ASUs and disclosure requirements not listed above and determined that they either were not applicable or were not expected to have a material impact on our financial statements.

NOTE 3. REVENUE

The majority of our revenue is from long-term contracts associated with designing and manufacturing products and systems and providing services to customers involved in the exploration and production of oil and natural gas.

Disaggregation of Revenue

Revenues are disaggregated by geographic location and contract types. Revenue by geography for the three and nine months ended September 30, 2026 and 2025 was as follows:

(In millions)	Reportable Segments			
	Three Months Ended			
	September 30, 2026		September 30, 2025	
	Subsea	Surface Technologies	Subsea	Surface Technologies
Latin America	\$ 1,092.2	\$ 20.0	\$ 862.1	\$ 22.2
Europe and Central Asia	553.4	33.0	544.5	38.6
Africa	318.7	13.6	374.1	20.0
Asia Pacific	252.0	24.4	162.2	21.4
North America	236.7	108.4	306.0	108.9
Middle East	147.0	96.4	70.3	117.0
Total revenue	\$ 2,600.0	\$ 295.8	\$ 2,319.2	\$ 328.1

(In millions)	Reportable Segments			
	Nine Months Ended			
	September 30, 2026		September 30, 2025	
	Subsea	Surface Technologies	Subsea	Surface Technologies
Latin America	\$ 2,952.1	\$ 59.4	\$ 2,345.1	\$ 67.9
Europe and Central Asia	1,639.2	95.0	1,697.5	97.5
Africa	1,036.4	41.5	873.8	41.5
North America	737.6	329.2	847.4	335.0
Asia Pacific	590.6	66.7	527.9	65.1
Middle East	339.4	264.5	180.0	336.9
Total revenue	\$ 7,295.3	\$ 856.3	\$ 6,471.7	\$ 943.9

Revenue by contract type for the three and nine months ended September 30, 2026 and 2025 was as follows:

(In millions)	Reportable Segments			
	Three Months Ended			
	September 30, 2026		September 30, 2025	
	Subsea	Surface Technologies	Subsea	Surface Technologies
Services	\$ 1,655.7	\$ 115.2	\$ 1,526.3	\$ 112.3
Products	944.3	180.6	792.9	215.8
Total revenue	\$ 2,600.0	\$ 295.8	\$ 2,319.2	\$ 328.1

(In millions)	Reportable Segments			
	Nine Months Ended			
	September 30, 2026		September 30, 2025	
	Subsea	Surface Technologies	Subsea	Surface Technologies
Services	\$ 4,502.2	\$ 330.2	\$ 4,205.5	\$ 331.8
Products	2,793.1	526.1	2,266.2	612.1
Total revenue	\$ 7,295.3	\$ 856.3	\$ 6,471.7	\$ 943.9

Contract Balances

The timing of revenue recognition, billings, and cash collections results in billed accounts receivable, costs, and estimated earnings in excess of billings on uncompleted contracts (contract assets), and billings in excess of costs and estimated earnings on uncompleted contracts (contract liabilities) in the condensed consolidated balance sheets. Any expected contract losses are recorded in the period in which they become probable.

The following table provides information about net contract liabilities as of September 30, 2026 and December 31, 2025:

(In millions)	September 30, 2026	December 31, 2025
Contract assets	\$ 1,299.9	\$ 1,065.5
Contract liabilities	(2,241.1)	(2,148.9)
Net contract liabilities	\$ (941.2)	\$ (1,083.4)

The increase in our contract assets from December 31, 2025 to September 30, 2026 was primarily due to the timing of project milestones.

The increase in our contract liabilities was primarily driven from an overall portfolio mix enabling client cash payments in advance.

In order to determine revenue recognized in the period from contract liabilities, we first allocate revenue to the individual contract liability balance outstanding at the beginning of the period until the revenue exceeds that balance. Any subsequent revenue we recognize increases the contract asset balance. Revenue recognized for the three months ended September 30, 2026 and 2025 that was included in the contract liabilities balance as of December 31, 2025 and 2024 was \$149.9 million and \$170.0 million, respectively, and for the nine months ended September 30, 2026 and 2025 was \$989.6 million and \$1,120.0 million, respectively.

The net impact of changes in contract estimates on gross profit was favorable by \$8.5 million and \$47.9 million for the three and nine months ended September 30, 2026, respectively, and favorable by \$1.3 million and \$139.0 million, for the corresponding prior-year periods.

For the three and nine months ended September 30, 2026, cost estimate revisions on certain projects resulted in a material unfavorable impact on gross profit of \$92.9 million and \$169.2 million, which was partially offset by immaterial net favorable updates across the project portfolio totaling \$101.4 million and \$217.1 million, respectively. For the nine months ended September 30, 2025, cost estimate revisions on certain projects resulted in a material favorable impact on gross profit of \$120.2 million, with additional immaterial net favorable updates across the remaining project portfolio of \$18.8 million. For the three months ended September 30, 2025, there were no projects with individually material impacts.

Transaction Price Allocated to the Remaining Unsatisfied Performance Obligations

Remaining unsatisfied performance obligations (“RUPO”) represent the portion of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied as of the reporting date and reflect only the contract term for which the Company has present enforceable rights and obligations. As of September 30, 2026, RUPO was \$15.1 billion. TechnipFMC expects to recognize revenue associated with these remaining performance obligations of approximately \$2.0 billion, during the remainder of 2026, \$5.9 billion in 2027, and \$7.2 billion thereafter.

NOTE 4. BUSINESS SEGMENTS

Management’s determination of our reporting segments was made on the basis of our strategic priorities within each segment and the differences in the products and services we provide, which corresponds to the manner in which our Chair and Chief Executive Officer, as our chief operating decision maker, reviews and evaluates operating performance and allocates resources. We operate under two reporting segments, Subsea and Surface Technologies.

- Subsea - designs and manufactures products and systems, performs engineering, procurement, and project management, and provides services used by oil and natural gas companies involved in offshore exploration and production of oil and natural gas.
- Surface Technologies - designs, manufactures, and supplies technologically advanced wellhead systems and pressure control products used in well completion and stimulation activities for oilfield service companies. We also provide installation, flowback and other services for exploration and production companies.

Segment operating profit is defined as total segment revenue less segment operating expenses. Income from equity method investments is included in segment operating profit. The following items have been excluded in computing segment operating profit: corporate staff expense, foreign exchange gains (losses), net interest income (expense), and income taxes.

Information by business segment

The following presents financial information on our business segments:

(In millions)	Three Months Ended September 30,					
	2026			2025		
	Subsea	Surface Technologies	Total	Subsea	Surface Technologies	Total
Revenue	\$ 2,600.0	\$ 295.8	\$ 2,895.8	\$ 2,319.2	\$ 328.1	\$ 2,647.3
Less:						
Cost of sales ^(a)	1,935.5	229.5		1,786.9	260.2	
Other segment items ^(b)	141.9	24.9		131.0	31.1	
Operating profit	\$ 522.6	\$ 41.4		\$ 401.3	\$ 36.8	

(In millions)	Nine Months Ended September 30,					
	2026			2025		
	Subsea	Surface Technologies	Total	Subsea	Surface Technologies	Total
Revenue	\$ 7,295.3	\$ 856.3	\$ 8,151.6	\$ 6,471.7	\$ 943.9	\$ 7,415.6
Less:						
Cost of sales ^(a)	5,496.2	669.6		5,027.6	744.2	
Other segment items ^(b)	441.0	69.2		414.6	109.3	
Operating profit	\$ 1,358.1	\$ 117.5		\$ 1,029.5	\$ 90.4	

- (a) These significant expenses are easily computable from profit measures that are regularly provided to the chief operating decision maker.
- (b) Other segment items include selling, general and administrative expense, research and development expense, income from equity affiliates and restructuring, impairment and other expenses.

The following is a reconciliation of total segment operating profit to income before income taxes:

(In millions)	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Subsea	\$ 522.6	\$ 401.3	\$ 1,358.1	\$ 1,029.5
Surface Technologies	41.4	36.8	117.5	90.4
Total segment operating profit	564.0	438.1	\$ 1,475.6	\$ 1,119.9
Corporate items				
Corporate expense ^(a)	(28.8)	(28.0)	(92.3)	(80.4)
Net interest expense	(3.6)	(10.6)	(13.2)	(34.9)
Foreign exchange losses, net	(8.6)	(12.5)	(15.1)	(12.5)
Total corporate items	(41.0)	(51.1)	(120.6)	(127.8)
Income before income taxes ^(b)	\$ 523.0	\$ 387.0	\$ 1,355.0	\$ 992.1

- (a) Corporate expense primarily includes corporate staff expenses, share-based compensation expenses, and other administrative expenses.
- (b) Includes amounts attributable to non-controlling interests.

Segment assets were as follows:

(In millions)	September 30, 2026	December 31, 2025
Segment assets		
Subsea	\$ 7,442.1	\$ 6,900.3
Surface Technologies	1,160.1	1,145.6
Total segment assets	8,602.2	8,045.9
Corporate ^(a)	1,833.6	2,072.3
Total assets	\$ 10,435.8	\$ 10,118.2

(a) Corporate includes cash, deferred income tax balances, property, plant and equipment, intangible assets, assets not associated with a specific segment, and the fair value of derivative financial instruments.

Other business segment information is as follows:

	Capital Expenditures		Depreciation and Amortization		Research and Development Expense	
	Three Months Ended September 30,					
(In millions)	2026	2025	2026	2025	2026	2025
Subsea	\$ 50.2	\$ 56.5	\$ 88.9	\$ 102.5	\$ 29.2	\$ 20.9
Surface Technologies	10.8	15.1	11.6	15.7	0.9	1.6
Subtotal	61.0	71.6	100.5	118.2	30.1	22.5
Corporate	—	5.7	0.2	—	—	—
Total	\$ 61.0	\$ 77.3	\$ 100.7	\$ 118.2	\$ 30.1	\$ 22.5

	Capital Expenditures		Depreciation and Amortization		Research and Development Expense	
	Nine Months Ended September 30,					
(In millions)	2026	2025	2026	2025	2026	2025
Subsea	\$ 154.7	\$ 162.4	\$ 265.9	\$ 293.5	\$ 70.5	\$ 52.0
Surface Technologies	21.8	36.3	35.1	42.1	3.1	3.7
Subtotal	176.5	198.7	301.0	335.6	73.6	55.7
Corporate	0.2	24.0	0.4	0.3	—	—
Total	\$ 176.7	\$ 222.7	\$ 301.4	\$ 335.9	\$ 73.6	\$ 55.7

NOTE 5. EARNINGS PER SHARE

The following table reconciles the number of shares used in the calculation of basic and diluted earnings per share:

	Three Months Ended September 30,		Nine Months Ended September 30,	
(In millions)	2026	2025	2026	2025
Net income attributable to TechnipFMC plc	\$ 418.4	\$ 309.7	\$ 1,041.6	\$ 721.2
Weighted average number of shares outstanding	391.6	409.5	395.9	415.3
Dilutive effect of awards granted under our stock incentive plans	6.6	6.2	6.7	7.5
Total shares and dilutive securities	398.2	415.7	402.6	422.8

NOTE 6. RECEIVABLES

We manage our receivables portfolios using published default risk as a key credit quality indicator for our loans and receivables. Our loans receivables and other are related to a loan converted from a dividend receivable from an equity investment, sales of long-lived assets or businesses, loans to related parties for capital expenditure purposes, or security deposits for lease arrangements.

The table below summarizes the amortized cost basis of financial assets by years of origination and credit quality.

(In millions)	September 30, 2026			December 31, 2025		
	Credit rating	Year of origination	Balance	Credit rating	Year of origination	Balance
Loans receivables and other	Moody's rating Aa3 - Ba1	2022-2026	\$ 131.7	Moody's rating Aa3 - Ba1	2022-2025	\$ 129.1
Total financial assets			\$ 131.7			\$ 129.1

Credit Losses

For contract assets and trade receivables, we have elected to calculate an expected credit loss based on loss rates from historical data. We develop loss-rate statistics on the basis of the amount written-off over the life of the financial assets and contract assets and adjust these historical credit loss trends for forward-looking factors specific to the debtors and the economic environment to determine lifetime expected losses.

For loans receivables and other securities at amortized cost, we evaluate whether these securities are considered to have low credit risk at the reporting date using available, reasonable, and supportable information.

The table below shows the roll-forward of allowance for credit losses for trade receivables as of September 30, 2026 and 2025, respectively.

(In millions)	2026	2025
Allowance for credit losses at January 1,	\$ 45.3	\$ 43.4
Current period provision (release) for expected credit losses	(3.7)	11.4
Recoveries	(1.1)	(7.1)
Allowance for credit losses at September 30,	\$ 40.5	\$ 47.7

Trade receivables are due in one year or less. Certain financial assets were past due as of the reporting date; however, none were on non-accrual status, and the related credit risk is reflected in the allowance for expected credit losses.

NOTE 7. INVENTORIES

Inventories consisted of the following:

(In millions)	September 30, 2026	December 31, 2025
Raw materials	\$ 448.5	\$ 414.6
Work in process	237.5	212.6
Finished goods	549.2	525.8
Inventories, net	\$ 1,235.2	\$ 1,153.0

NOTE 8. OTHER CURRENT ASSETS & OTHER CURRENT LIABILITIES

Other current assets consisted of the following:

(In millions)	September 30, 2026	December 31, 2025
Value-added tax receivables	\$ 127.0	\$ 228.1
Advances paid to suppliers	101.9	112.1
Prepaid expenses	101.5	98.5
Withholding tax and other receivables	81.9	78.3
Other	29.8	27.8
Total other current assets	\$ 442.1	\$ 544.8

Other current liabilities consisted of the following:

(In millions)	September 30, 2026	December 31, 2025
Accrued payroll	\$ 202.2	\$ 202.1
Compensation accrual	137.4	159.3
Social security and payroll taxes	81.7	103.7
Value-added tax and other taxes payable	73.4	53.7
Warranty accruals and project contingencies	70.9	82.6
Legal provisions	55.6	59.1
Consideration payable	55.4	55.6
Provisions for operational commitments	36.2	59.6
Other accrued liabilities	123.0	98.0
Total other current liabilities	\$ 835.8	\$ 873.7

NOTE 9. INVESTMENTS

Income from equity affiliates, which is included in our Subsea segment, was \$8.0 million and \$9.8 million for the three months ended September 30, 2026 and 2025, respectively, and \$26.3 million and \$29.5 million, for the nine months ended September 30, 2026 and 2025, respectively.

Our major equity method investment is as follows:

Dofcon Brasil AS is an affiliated company in the form of a joint venture between TechnipFMC and DOF Subsea (“DOF”) and was founded in 2006. The joint venture is composed of three legal entities: Dofcon Brasil AS, Techdof Brasil AS, and Dofcon Navegacao Ltda. Dofcon Brasil AS is the joint venture holding company and is owned 50% by DOF and 50% by TechnipFMC. Dofcon Brasil AS owns 100% of both Dofcon Navegacao Ltda. and Techdof Brasil AS. All joint venture entities are collectively referred to as “Dofcon.” Dofcon provides Pipe-Laying Support Vessels for work in oil and natural gas fields offshore Brazil. We have accounted for our 50% investment using the equity method of accounting.

In June 2023, Dofcon Brasil AS declared a \$170.0 million dividend to its joint venture partners. In December 2023, the joint venture partners agreed to convert their outstanding dividend receivable into a long-term loan receivable from Dofcon. As a result of this conversion, our 50% share of the receivable, due June 26, 2028, is classified as a long-term loan receivable in other assets on our condensed consolidated balance sheets.

Dofcon Navegacao Ltda. and Techdof Brasil AS have debts related to loans on their vessels. TechnipFMC and DOF provide guarantees for the debts, and our share of the guarantees was \$266.4 million as of September 30, 2026.

NOTE 10. DEBT

Overview

Debt consisted of the following:

(In millions)	September 30, 2026	December 31, 2025
4.00% 2012 Private Placement Notes due 2027	\$ 85.3	\$ 88.1
4.00% 2012 Private Placement Notes due 2032	113.7	117.3
3.75% 2013 Private Placement Notes due 2033	113.7	117.3
Bank borrowings and other	94.7	111.0
Unamortized debt issuance costs and discounts	(3.4)	(3.7)
Total debt	\$ 404.0	\$ 430.0
Less: Short-term debt and current portion of long-term debt	121.5	34.3
Long-term debt	\$ 282.5	\$ 395.7

Credit Facilities and Debt

Revolving Credit Facility - On February 16, 2021, we entered into a credit agreement (as amended from time to time, the “Credit Agreement”), which provided for a \$1.0 billion three-year senior secured multi-currency revolving credit facility, including a \$450.0 million letter of credit sub-facility (the “Revolving Credit Facility”).

On April 24, 2023, we entered into a fifth amendment (the “Amendment No. 5”) to the Credit Agreement, which increased the commitments available to the Company to \$1.25 billion and extended the term to five years from the date of the Amendment No. 5. The Credit Agreement also provides for a \$250.0 million letter of credit sub-facility. We incurred \$16.7 million of debt issuance costs in connection with the Amendment No. 5. These debt issuance costs are deferred and are included in other assets in our consolidated balance sheets. The deferred debt issuance costs are amortized to interest expense over the term of the Credit Agreement.

On June 23, 2025, we entered into a sixth amendment (“Amendment No. 6”) to the Credit Agreement, which amended or removed certain representations and warranties to allow the Credit Agreement to serve as a liquidity backstop for commercial paper and certain funds transactions.

Availability of borrowings under the Credit Agreement is reduced by outstanding commercial paper and letters of credit issued against the facility. As of September 30, 2026, there were no letters of credit or commercial paper outstanding, and our availability under the Credit Agreement was \$1.25 billion.

Borrowings under the Credit Agreement bear interest at the following rates, plus an applicable margin, depending on currency:

- U.S. dollar-denominated loans bear interest, at the Company’s option, at a base rate or an adjusted rate linked to the Secured Overnight Financing Rate (“Adjusted Term SOFR”).
- British pound-denominated loans bear interest on an adjusted rate linked to the Sterling Overnight Index Average Rate (“SONIA”).
- Euro-denominated loans bear interest on an adjusted rate linked to the Euro interbank offered rate.

On September 5, 2025, Moody’s upgraded the Company’s credit rating from ‘Baa3’ to ‘Baa2’. As a result of the upgrade, the rate for Term Benchmark (as defined in the Credit Agreement) loans is 1.25% and the rate for base rate loan is 0.25%. The Credit Agreement is subject to customary representations and warranties, covenants, events of default, mandatory repayment provisions, and financial covenants.

Commercial Paper - On June 23, 2025, we entered into commercial paper dealer agreements (each a “Dealer Agreement”) with two dealers (each, a “Dealer” and, collectively, the “Dealers”) for our \$1.0 billion commercial paper program (the “Program”). Under the Program, we may issue unsecured commercial paper notes (the “Notes”) pursuant to the exemption from registration contained in Section 4(a)(2) of the Securities Act of 1933, as amended (the “Securities Act”). Amounts available under the Program may be borrowed, repaid, and re-borrowed from time to

time, with the aggregate principal amount of Notes outstanding under the Program at any time not to exceed \$1.0 billion. The Notes have maturities of up to 364 days from date of issuance and rank at least pari passu with our other unsecured and unsubordinated indebtedness. Our available capacity under our Revolving Credit Facility is reduced by any outstanding commercial paper issued against the facility.

Letter of Credit Facility - On April 24, 2023, the Company entered into a \$500 million five-year senior secured performance letters of credit facility (the “Performance LC Credit Agreement”). The commitments under the Performance LC Credit Agreement may be increased to \$1.0 billion, subject to the satisfaction of certain customary conditions precedent. The Performance LC Credit Agreement permits the Company and its subsidiaries to have access to performance letters of credit denominated in a variety of currencies to support the contracting activities with counterparties that require or request a performance or similar guarantee. It contains substantially the same customary representations and warranties, covenants, events of default, mandatory repayment provisions, and financial covenants as the Credit Agreement and benefits from the same guarantees and security as the Credit Agreement on a pari passu basis.

During 2024, S&P Global Ratings (“S&P”) upgraded TechnipFMC to investment grade, raising its rating to ‘BBB-’ from ‘BB+’ for the issuer credit and Fitch Ratings (“Fitch”) assigned a first-time investment grade long-term issuer default rating of ‘BBB-’ for TechnipFMC. As a result of the S&P and Fitch investment grade ratings and the satisfaction of certain other conditions precedent, the Investment Grade Debt Rating (as defined in the Credit Agreement) has occurred and the collateral securing the Credit Agreement and the Performance LC Credit Agreement was released and certain negative covenants no longer apply to the Company.

As of September 30, 2026, TechnipFMC was in compliance with all debt covenants.

Private Placement Notes

2013 Issuances:

In October 2013, we completed the private placement of €355.0 million aggregate principal amount of senior notes issued in three tranches. During 2023, we repaid the outstanding balance of the Tranche B & C 2023 Notes. The Tranche A 2033 Notes were issued at €100.0 million, bear interest at a rate of 3.75%, and mature in October 2033. Interest is paid annually in arrears.

2012 Issuances:

In June 2012, we completed the private placement of €325.0 million aggregate principal amount of notes. The notes were issued in three tranches. During 2022, we repaid the outstanding balance of the Tranche A 2022 Notes. The Tranche B 2027 Notes were issued at €75.0 million, bear interest at a rate of 4.0%, and mature in June 2027. The Tranche C 2032 Notes were issued at €100.0 million, bear interest at a rate of 4.0%, and mature in June 2032. Interest is payable annually in arrears.

The remaining 2013 and 2012 Private Placement Notes contain usual and customary covenants and events of default for notes of this type. In the event of a change of control resulting in a downgrade in the rating of the notes below BBB-, the remaining 2013 and 2012 Private Placement Notes may be redeemed early at the request of any bondholder, at its sole discretion. The remaining 2013 and 2012 Private Placement Notes are our unsecured obligations. The remaining 2013 and 2012 Private Placement Notes rank equally in right of payment with all of our existing and future unsubordinated debt.

Bank borrowings - Include term loans issued in connection with financing for certain of our vessels and amounts outstanding under our foreign committed credit lines.

Foreign committed credit - We have committed credit lines at many of our international subsidiaries for immaterial amounts. We utilize these facilities for asset financing and to provide a more efficient daily source of liquidity. The effective interest rates depend upon the local national market.

NOTE 11. DERIVATIVE FINANCIAL INSTRUMENTS

For purposes of mitigating the effect of changes in exchange rates, we hold derivative financial instruments to hedge the risks of certain identifiable and anticipated transactions and recorded assets and liabilities in our condensed consolidated balance sheets. The types of risks hedged are those relating to the variability of future earnings and cash flows caused by movements in foreign currency exchange rates. Our policy is to hold derivatives only for the purpose of hedging risks associated with anticipated foreign currency purchases and sales created in the normal course of business.

Generally, we enter into hedging relationships such that changes in the fair values or cash flows of the transactions being hedged are expected to be offset by corresponding changes in the fair value of the derivatives. For derivative instruments that qualify as a cash flow hedge, the effective portion of the gain or loss of the derivative, which does not include the time value component of a forward currency rate, is reported as a component of other comprehensive income (loss) (“OCI”) and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings. For derivative instruments not designated as hedging instruments, any change in the fair value of those instruments is reflected in earnings in the period such change occurs.

We hold the following types of derivative instruments:

Foreign exchange rate forward contracts - The purpose of these instruments is to hedge the risk of changes in future cash flows of anticipated purchase or sale commitments denominated in foreign currencies and recorded assets and liabilities in our condensed consolidated balance sheets. As of September 30, 2026, we held the following material net positions:

(In millions)	Net Notional Amount Bought (Sold)	USD Equivalent
Euro	1,279.3	1,454.2
British pound	1,029.6	1,368.3
Norwegian krone	8,975.9	936.2
Australian dollar	441.3	307.7
Singapore dollar	69.3	54.3
Brazilian real	(270.8)	(52.3)
Canadian dollar	(109.8)	(77.5)
Malaysian ringgit	(420.8)	(103.1)
U.S. dollar	(3,999.9)	(3,999.9)

Foreign exchange rate instruments embedded in purchase and sale contracts - The purpose of these instruments is to match offsetting currency payments and receipts for particular projects or comply with government restrictions on the currency used to purchase goods in certain countries. As of September 30, 2026, our portfolio of these instruments included the following material net positions:

(In millions)	Net Notional Amount Bought (Sold)	USD Equivalent
Brazilian real	56.2	10.9
Euro	(11.0)	(12.5)

Fair value amounts for all outstanding derivative instruments have been determined using available market information and commonly accepted valuation methodologies. See Note 12 for further details. Accordingly, the estimates presented may not be indicative of the amounts we would realize in a current market exchange and may not be indicative of the gains or losses we may ultimately incur when these contracts are settled.

The following table presents the location and fair value amounts of derivative instruments reported in the condensed consolidated balance sheets:

(In millions)	September 30, 2026		December 31, 2025	
	Assets	Liabilities	Assets	Liabilities
Derivatives designated as hedging instruments				
Foreign exchange contracts				
Current - Derivative financial instruments	\$ 341.6	\$ 339.1	\$ 404.4	\$ 354.7
Long-term - Derivative financial instruments	194.9	221.3	179.2	202.4
Total derivatives designated as hedging instruments	536.5	560.4	583.6	557.1
Derivatives not designated as hedging instruments				
Foreign exchange contracts				
Current - Derivative financial instruments	\$ 8.3	\$ 27.4	\$ 37.7	\$ 3.6
Long-term - Derivative financial instruments	0.1	0.1	7.9	—
Total derivatives not designated as hedging instruments	8.4	27.5	45.6	3.6
Total derivatives	\$ 544.9	\$ 587.9	\$ 629.2	\$ 560.7

Cash flow hedges of forecasted transactions, net of tax, which qualify for hedge accounting, resulted in accumulated other comprehensive losses of \$30.8 million and \$44.0 million, as of September 30, 2026 and December 31, 2025, respectively. We expect to transfer an approximate \$82.8 million loss from accumulated OCI to earnings during the next 12 months when the anticipated transactions actually occur. All anticipated transactions currently being hedged are expected to occur by the second half of 2029.

The following table presents the gains (losses) recognized in OCI related to derivative instruments designated as cash flow hedges:

(In millions)	Gain (Loss) Recognized in OCI			
	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Foreign exchange contracts	\$ 0.2	\$ (8.5)	\$ 33.7	\$ 95.7

The following table represents the effect of cash flow hedge accounting in the condensed consolidated statements of income for the three and nine months ended September 30, 2026 and 2025:

(In millions)	Three Months Ended September 30, 2026			Three Months Ended September 30, 2025		
Total amount of income (expense) presented in the condensed consolidated statements of income associated with hedges and derivatives	Revenue	Cost of sales	Other income (expense), net	Revenue	Cost of sales	Other income (expense), net
Amounts reclassified from accumulated OCI to income (loss)	\$ (6.8)	\$ 3.5	\$ (3.2)	\$ (3.0)	\$ 5.9	\$ (2.1)
Amounts excluded from effectiveness testing	19.6	(29.3)	(26.0)	8.9	(6.4)	(1.9)
Total cash flow hedge gain (loss) recognized in income	12.8	(25.8)	(29.2)	5.9	(0.5)	(4.0)
Gain (loss) recognized in income on derivatives not designated as hedging instruments	0.4	(0.6)	30.3	(0.3)	0.1	16.4
Total ^(a)	\$ 13.2	\$ (26.4)	\$ 1.1	\$ 5.6	\$ (0.4)	\$ 12.4

(In millions)	Nine Months Ended September 30, 2026			Nine Months Ended September 30, 2025		
Total amount of income (expense) presented in the condensed consolidated statements of income associated with hedges and derivatives	Revenue	Cost of sales	Other income (expense), net	Revenue	Cost of sales	Other income (expense), net
Amounts reclassified from accumulated OCI to income (loss)	\$ 8.9	\$ 13.9	\$ 8.7	\$ (25.8)	\$ 31.4	\$ (11.0)
Amounts excluded from effectiveness testing	61.1	(64.1)	(61.9)	16.9	(1.3)	(22.1)
Total cash flow hedge gain (loss) recognized in income	70.0	(50.2)	(53.2)	(8.9)	30.1	(33.1)
Gain (loss) recognized in income on derivatives not designated as hedging instruments	2.3	(1.7)	37.6	(1.9)	0.2	48.3
Total ^(a)	\$ 72.3	\$ (51.9)	\$ (15.6)	\$ (10.8)	\$ 30.3	\$ 15.2

(a) The total effect of cash flow hedge accounting on selling, general and administrative expense is not material for the three and nine months ended September 30, 2026 and 2025.

Balance Sheet Offsetting - We execute derivative contracts with counterparties that consent to a master netting agreement, which permits net settlement of the gross derivative assets against gross derivative liabilities. Each instrument is accounted for individually, and assets and liabilities are not offset. As of September 30, 2026 and December 31, 2025, we had no collateralized derivative contracts. The following tables present both gross and net information of recognized derivative instruments:

(In millions)	September 30, 2026			December 31, 2025		
	Gross Amount Recognized	Gross Amounts Not Offset, Permitted Under Master Netting Agreements	Net Amount	Gross Amount Recognized	Gross Amounts Not Offset, Permitted Under Master Netting Agreements	Net Amount
Derivative assets	\$ 544.9	\$ (298.4)	\$ 246.5	\$ 629.2	\$ (227.1)	\$ 402.1
Derivative liabilities	\$ 587.9	\$ (298.4)	\$ 289.5	\$ 560.7	\$ (227.1)	\$ 333.6

NOTE 12. FAIR VALUE MEASUREMENTS

Assets and liabilities measured at fair value on a recurring basis were as follows:

(In millions)	September 30, 2026				December 31, 2025			
	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3
Assets								
Investments								
Equity securities	\$ 37.0	\$ 37.0	\$ —	\$ —	\$ 32.5	\$ 32.5	\$ —	\$ —
Money market and stable value fund	5.5	—	4.6	—	3.6	—	3.1	—
Derivative financial instruments								
Foreign exchange contracts	544.9	—	544.9	—	629.2	—	629.2	—
Total assets	\$ 587.4	\$ 37.0	\$ 549.5	\$ —	\$ 665.3	\$ 32.5	\$ 632.3	\$ —
Liabilities								
Derivative financial instruments								
Foreign exchange contracts	587.9	—	587.9	—	560.7	—	560.7	—
Total liabilities	\$ 587.9	\$ —	\$ 587.9	\$ —	\$ 560.7	\$ —	\$ 560.7	\$ —

Equity securities - The fair value measurement of our traded securities is based on quoted prices that we have the ability to access in public markets.

Money market and stable value funds - These funds are valued at the net asset value of the shares held at the end of the quarter, which is based on the fair value of the underlying investments using information reported by our investment advisor at quarter-end. These funds include fixed income and other investments measured at fair value. Certain investments that are measured at fair value using net asset value per share (or its equivalent) have not been classified in the fair value hierarchy.

Derivative financial instruments - We use the income approach as the valuation technique to measure the fair value of foreign currency derivative instruments on a recurring basis. This approach calculates the present value of the future cash flow by measuring the change from the derivative contract rate and the published market indicative currency rate, multiplied by the contract notional values. Credit risk is then incorporated by reducing the derivative’s fair value in asset positions by the result of multiplying the present value of the portfolio by the counterparty’s published credit spread. Portfolios in a liability position are adjusted by the same calculation; however, a spread representing our credit spread is used. Our credit spread, and the credit spread of other counterparties not publicly available, are approximated by using the spread of similar companies in the same industry, of similar size, and with the same credit rating.

We currently have no credit-risk-related contingent features in our agreements with the financial institutions that would require us to post collateral for derivative positions in a liability position. See Note 11 for further details.

Other fair value disclosures

The carrying amounts of cash and cash equivalents, trade receivables, accounts payable, short-term debt, debt associated with our bank borrowings, credit facilities, as well as amounts included in other current assets and other current liabilities that meet the definition of financial instruments, approximate fair value.

Fair value of debt - We use a market approach to determine the fair value of our fixed-rate debt using observable market data, which results in a Level 2 fair value measurement. The estimated fair value of our private placement notes was \$284.0 million and \$296.4 million as of September 30, 2026 and December 31, 2025, respectively.

Credit risk - By their nature, financial instruments involve risk, including credit risk, for non-performance by counterparties. Financial instruments that potentially subject us to credit risk primarily consist of trade receivables and derivative contracts. We manage the credit risk on financial instruments by transacting only with what management believes are financially secure counterparties, requiring credit approvals and credit limits and monitoring counterparties’ financial condition. Our maximum exposure to credit loss in the event of non-performance by the counterparty is limited to the amount drawn and outstanding on the financial instrument. Allowances for losses on trade receivables are established based on collectability assessments. We mitigate credit risk on

derivative contracts by executing contracts only with counterparties that consent to a master netting agreement, which permits the net settlement of gross derivative assets against gross derivative liabilities.

NOTE 13. INCOME TAXES

The provision for income taxes for the nine months ended September 30, 2026 and 2025 was \$314.3 million and \$269.6 million, respectively, resulting in effective tax rates of 23.2% and 27.2%, respectively. The decrease in effective tax rate is primarily due to the geographic distribution of earnings.

Our effective tax rate varies from period to period due to changes in the geographic mix of earnings, as foreign earnings can be subject to different tax rates than in the United Kingdom.

NOTE 14. STOCKHOLDERS' EQUITY

On July 28, 2026, the Company announced that its Board of Directors has authorized and declared a quarterly cash dividend of \$0.05 per share, payable on September 2, 2026 to shareholders and represents \$0.20 per share on an annualized basis. The cash dividends paid during the three and nine months ended September 30, 2026 were \$19.5 million and \$59.2 million, respectively, and for the three and nine months ended September 30, 2025 were \$20.5 million and \$62.1 million, respectively.

On October 22, 2025, our Board of Directors authorized additional share repurchases of up to \$2.0 billion, increasing the Company's total share repurchase authorization to \$3.8 billion. Pursuant to this share repurchase program, we repurchased \$320.0 million and \$1,004.9 million during the three and nine months ended September 30, 2026, respectively, and \$250.1 million and \$750.2 million during the three and nine months ended September 30, 2025, respectively.

Based upon the remaining repurchase authority of \$1.2 billion and the closing stock price as of September 30, 2026, approximately 17.2 million ordinary shares could be subject to repurchase. Since the initial share repurchase authorization in July 2022, we have purchased an aggregate amount of \$2.6 billion of ordinary shares through September 30, 2026. All repurchased shares were cancelled.

Accumulated other comprehensive loss for the three and nine months ended September 30, 2026 and 2025 consisted of the following:

(In millions)	Foreign Currency Translation	Hedging	Defined Pension and Other Post-Retirement Benefits	Accumulated Other Comprehensive Loss Attributable to TechnipFMC plc	Accumulated Other Comprehensive Loss Attributable to Non-Controlling Interest
June 30, 2026	\$ (1,195.2)	\$ (33.5)	\$ (144.4)	\$ (1,373.1)	\$ (7.2)
Other comprehensive income (loss) before reclassifications, net of tax	17.3	0.1	(0.4)	17.0	—
Reclassification adjustment for net losses included in net income (loss), net of tax	—	2.6	1.0	3.6	—
Other comprehensive income, net of tax	17.3	2.7	0.6	20.6	—
September 30, 2026	\$ (1,177.9)	\$ (30.8)	\$ (143.8)	\$ (1,352.5)	\$ (7.2)
June 30, 2025	\$ (1,175.1)	\$ (16.2)	\$ (155.8)	\$ (1,347.1)	\$ (5.9)
Other comprehensive income (loss) before reclassifications, net of tax	19.9	(2.5)	2.6	20.0	(0.1)
Reclassification adjustment for net (gains) losses included in net income (loss), net of tax	—	(1.7)	2.4	0.7	—
Other comprehensive income (loss), net of tax	19.9	(4.2)	5.0	20.7	(0.1)
September 30, 2025	\$ (1,155.2)	\$ (20.4)	\$ (150.8)	\$ (1,326.4)	\$ (6.0)

(In millions)	Foreign Currency Translation	Hedging	Defined Pension and Other Post-Retirement Benefits	Accumulated Other Comprehensive Loss Attributable to TechnipFMC plc	Accumulated Other Comprehensive Loss Attributable to Non-Controlling Interest
December 31, 2025	\$ (1,176.4)	\$ (44.0)	\$ (137.0)	\$ (1,357.4)	\$ (5.9)
Other comprehensive income (loss) before reclassifications, net of tax	(1.5)	41.7	(9.5)	30.7	(1.3)
Reclassification adjustment for net (gains) losses included in net income, net of tax	—	(28.5)	2.7	(25.8)	—
Other comprehensive income (loss), net of tax	(1.5)	13.2	(6.8)	4.9	(1.3)
September 30, 2026	<u>\$ (1,177.9)</u>	<u>\$ (30.8)</u>	<u>\$ (143.8)</u>	<u>\$ (1,352.5)</u>	<u>\$ (7.2)</u>
December 31, 2024	\$ (1,386.3)	\$ (131.6)	\$ (154.9)	\$ (1,672.8)	\$ (6.2)
Other comprehensive income (loss) before reclassifications, net of tax	231.1	107.4	(3.1)	335.4	0.2
Reclassification adjustment for net losses included in net income, net of tax	—	3.8	7.2	11.0	—
Other comprehensive income, net of tax	231.1	111.2	4.1	346.4	0.2
September 30, 2025	<u>\$ (1,155.2)</u>	<u>\$ (20.4)</u>	<u>\$ (150.8)</u>	<u>\$ (1,326.4)</u>	<u>\$ (6.0)</u>

Reclassifications out of accumulated other comprehensive loss consisted of the following:

(In millions)	Three Months Ended September 30,		Nine Months Ended September 30,		Affected Line Item in the Condensed Consolidated Statements of Income
	2026	2025	2026	2025	
Details about Accumulated Other Comprehensive Income (loss) Components	Amount Reclassified out of Accumulated Other Comprehensive Income (loss)				
<i>Gains (losses) on hedging instruments</i>					
Foreign exchange contracts	\$ (6.8)	\$ (3.0)	\$ 8.9	\$ (25.8)	Revenue
	3.5	5.9	13.9	31.4	Cost of sales
	(3.1)	(2.0)	8.7	(11.0)	Other income (expense), net
	(6.4)	0.9	31.5	(5.4)	
	(3.8)	(0.8)	3.0	(1.6)	Provision (benefit) for income taxes
	<u>\$ (2.6)</u>	<u>\$ 1.7</u>	<u>\$ 28.5</u>	<u>\$ (3.8)</u>	
<i>Pension and other post-retirement benefits</i>					
Amortization of prior service credit (cost)	\$ —	\$ (0.1)	\$ (0.1)	\$ (0.2)	Other income (expense), net ^(a)
Amortization of net actuarial loss	(1.3)	(3.0)	(3.3)	(9.0)	Other income (expense), net ^(a)
	(1.3)	(3.1)	(3.4)	(9.2)	
	(0.3)	(0.7)	(0.7)	(2.0)	Provision (benefit) for income taxes
	<u>\$ (1.0)</u>	<u>\$ (2.4)</u>	<u>\$ (2.7)</u>	<u>\$ (7.2)</u>	

(a) These accumulated other comprehensive income components are included in the computation of net periodic pension cost.

NOTE 15. SHARE-BASED COMPENSATION

On April 28, 2022, we adopted the TechnipFMC plc 2022 Incentive Award Plan (as amended and restated from time to time, the “Plan”), and we were able to grant certain incentives and awards to our officers, employees, non-employee directors, and consultants of the Company and its subsidiaries. Awards included share options, share appreciation rights, performance stock units, restricted stock units, restricted shares, or other awards authorized under the Plan.

In 2025, our Board of Directors granted one-time PSU awards under the shareholder approved Value Creation Plan (“VCP”) to certain executives with overall payout capped at 3.6 million PSUs. As of September 30, 2026, the performance-based vesting condition, return on invested capital ("ROIC"), was considered probable.

During 2026, the Compensation and Talent (“C&T”) Committee reviewed the Company's performance results under the VCP and determined that the ROIC target had been achieved and, based on the applicable 12-month volume weighted average share price ("VWAP"), approved the vesting of approximately 2.3 million PSUs under the VCP in July 2026 and the remaining 1.3 million PSUs in October 2026. The October 2026 determination was based on ROIC for the 12-month period ended September 30, 2026, which was 80% higher than before the VCP was adopted. Accordingly, all 3.6 million PSUs granted under the VCP have vested.

Share-based compensation expense for non-vested performance stock units, restricted stock units, and VCP awards was \$31.5 million and \$102.9 million for the three and nine months ended September 30, 2026, respectively, and \$15.2 million and \$46.7 million for the three and nine months ended September 30, 2025, respectively.

NOTE 16. SUPPLIER FINANCE PROGRAM OBLIGATIONS

We facilitate a supply chain finance program (“SCF”) that is administered by a third-party financial institution, which allows qualifying suppliers to sell their receivables from the Company to the SCF bank. These participating suppliers negotiate their outstanding receivable(s) directly with the SCF bank. We are not a party to those agreements, and the terms of our payment obligations are not impacted by a supplier’s participation in the SCF. We agree to pay the SCF bank based on the original invoice amounts and maturity dates as consistent with our accounts payables.

All outstanding amounts related to suppliers participating in the SCF are recorded within accounts payable, trade in our condensed consolidated balance sheets, and the associated payments are included in operating activities within our condensed consolidated statements of cash flows. As of September 30, 2026 and December 31, 2025, the amounts due to suppliers participating in the SCF were \$137.9 million and \$123.2 million, respectively.

NOTE 17. COMMITMENTS AND CONTINGENT LIABILITIES

Contingent liabilities associated with guarantees - In the ordinary course of business, we enter into standby letters of credit, performance bonds, surety bonds, and other guarantees with financial institutions for the benefit of our customers, vendors, and other parties. The majority of these financial instruments expire within five years. Management does not expect any of these financial instruments to result in losses that would have a material adverse effect on our condensed consolidated financial position, results of operations, or cash flows.

Guarantees made by our consolidated subsidiaries consisted of the following:

(In millions)	September 30, 2026
Financial guarantees ^(a)	\$ 218.8
Performance guarantees ^(b)	1,923.4
Maximum potential undiscounted payments	\$ 2,142.2

- (a) Financial guarantees represent contracts that contingently require a guarantor to make payments to a guaranteed party based on changes in an underlying agreement that is related to an asset, a liability, or an equity security of the guaranteed party. These tend to be drawn down only if there is a failure by another entity to fulfill its financial obligations.
- (b) Performance guarantees represent contracts that contingently require a guarantor to make payments to a guaranteed party based on another entity's failure to perform under a non-financial obligating agreement. Events that trigger payment are performance-related, such as failure to ship a product or provide a service.

We believe the ultimate resolution of our known contingencies will not materially adversely affect our condensed consolidated financial position, results of operations, or cash flows.

Contingent liabilities associated with legal and tax matters - We are involved in various pending or potential legal and tax actions or disputes in the ordinary course of our business. These actions and disputes can involve our agents, suppliers, clients, and venture partners, and can include claims related to payment of fees, service quality, and ownership arrangements, including certain put or call options. We are unable to predict the ultimate outcome of these actions because of their inherent uncertainty. However, we believe that the most probable, ultimate resolution of these matters will not have a material adverse effect on our condensed consolidated financial position, results of operations, or cash flows.

Contingent liabilities associated with liquidated damages - Some of our contracts contain provisions that require us to pay liquidated damages if we are responsible for the failure to meet specified contractual milestone dates and the applicable customer asserts a conforming claim under these provisions. These contracts define the conditions under which our customers may make claims against us for liquidated damages. Based upon the evaluation of our performance and other commercial and legal analysis, management believes we have appropriately recognized probable liquidated damages as of September 30, 2026 and December 31, 2025, and that the ultimate resolution of such matters will not materially affect our condensed consolidated financial position, results of operations, or cash flows.

NOTE 18. RELATED PARTY TRANSACTIONS

Trade receivables, payables, revenues, and expenses, which are included in our condensed consolidated financial statements for all transactions with related parties, were not material as of and for the three and nine months ended September 30, 2026 and the comparable period of the prior year. Related parties are defined as entities related to our directors, officers, and main shareholders as well as the partners of our consolidated joint ventures.

Loan receivables from Dofcon, including accrued interest, were \$97.2 million and \$98.9 million as of September 30, 2026 and December 31, 2025, respectively.

NOTE 19. OTHER MATTERS

FMC Technologies (UK) Pension Plan Buy-In

During 2024, two of the U.K. pension plans entered into buy-in contracts for all their members. Under the buy-in contract terms, the responsibility to pay pension benefits still rests with the plans and the obligation is still recorded by the Company. In July 2024, the U.K. Court of Appeal upheld a ruling of the U.K. High Court in Virgin Media Ltd v. NTL Pension Trustees II Ltd case, a matter that we were not a party to or involved in. The court ruled that certain historical amendments purportedly made to Virgin Media’s U.K. defined benefit plan were legally invalid because they had not been accompanied by necessary actuarial confirmation.

Legislation has since been enacted in the U.K., under the Pension Schemes Act 2026, to provide a mechanism by which affected pension plans may, subject to satisfying certain statutory conditions, obtain retrospective actuarial confirmation of historic benefit changes. The trustees of the U.K. pension plans are evaluating any actions that may be required. Based on information currently available, the Company does not believe the matter is expected to have a material impact on the measurement of its pension liabilities in respect of the U.K. pension plans.

NOTE 20. SUBSEQUENT EVENTS

On October 27, 2026, the Company announced that its Board of Directors has authorized and declared a quarterly cash dividend of \$0.05 per share, payable on December 2, 2026 to shareholders of record as of the close of business on the New York Stock Exchange on November 17, 2026, which is also the ex-dividend date.

ITEM 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

BUSINESS OUTLOOK

Overall Outlook - The global economy is expected to show moderate growth in 2026, led by India, China, and the United States. Resilient consumer spending and continued investment in artificial intelligence (AI) should be essential drivers of economic growth. Military activity in the Middle East, shifting trade and inflation dynamics, more restrictive monetary policies, and an uneven global recovery present risk to the growth outlook.

Persistent geopolitical conflict underscores the strategic importance of energy security worldwide. The current conflict in the Middle East also demonstrates how quickly regional disruptions in the production and transportation of oil and natural gas can impact the balance of global supply. We believe the significant impacts to both security and energy supply resulting from the conflict are likely to have lasting effects on the perceived risk assigned to the region.

Over the last several years, offshore markets have attracted a growing share of global capital flows, driven by much-improved economic returns and broad access to these resources. This increased activity has been supported by an expanding set of offshore development opportunities worldwide. A re-rating of risk in the Middle East would likely build further momentum in this shift in capital flows. We see the greatest potential for an acceleration in deepwater opportunities in markets with extensive infrastructure, including the Gulf of America and the North Sea, and regions with previously discovered and well-identified resources that can add material volumes to an operator’s reserve base, such as West Africa. We also expect an increasing role for technology innovation in the delivery of both conventional and new energy supply. In that context, TechnipFMC is well positioned to translate our technological and operational strength into value for our clients.

The long-term outlook for oil and natural gas remains positive. Oil is projected to remain the largest primary energy source, with global demand for natural gas projected to significantly increase, largely due to growth in both electricity demand and industrial activity in developing countries. A significant portion of future gas needs will be sourced from offshore reservoirs, utilizing liquefied natural gas (“LNG”) infrastructure to enable transport from major gas producing regions—including the Middle East, Asia Pacific, and Africa—to a broader set of consuming economies. Renewables investment continues, although at a slower pace than previously forecast. Notably, the International Energy Agency revised its market outlook, projecting that oil demand could grow through 2050—a major shift from its previous view that demand would peak by 2030.

Within offshore, we are seeing more clients adopt a portfolio approach to development. Instead of focusing on the next project exclusively, operators are taking a broader portfolio view of their opportunities—executing a vision for their entire asset base. One example of this change is simultaneous development of greenfield assets, where an operator will carry out multiple projects in parallel rather than waiting for completion of the first project to incorporate learnings into subsequent phases. By executing as a single unit, operators benefit from integration and standardization that enable them to reach target production more quickly and economically than would be possible as standalone projects.

We also believe that offshore will play a meaningful role in the development of renewable energy resources and the reduction of carbon emissions. Our efforts are focused on greenhouse gas (“GHG”) removal, offshore floating renewables, and hydrogen solutions. We are also building on our partnerships as we look to expand our position as the leading architect for offshore energy.

In our New Energy business, we are executing multiple first-of-its-kind project awards, including the Mero 3 HISEP® project for Petrobras offshore Brazil. This project is enabling the capture, processing, and reinjection of CO₂-rich dense gases on the seabed to reduce emission intensity while increasing production. In the United Kingdom, we are executing the first all-electric, subsea integrated engineering, procurement, construction and installation (“iEPCI®”) for carbon capture and storage for the Northern Endurance Partnership, a joint venture between bp, Equinor, and TotalEnergies.

Subsea - Innovative approaches to subsea projects have improved project economics through more efficient design and installation of the entire subsea field architecture. Our integrated commercial model, iEPCI®, brought together

the complementary work scopes of the subsea production system (“SPS”) with the subsea umbilicals, risers, and flowlines (“SURF”), and installation vessels. iEPCI® created a new market and helped grow the deepwater opportunity set for our clients. We also foresee the expanding reach of Subsea Services, derived from an aging installed base that continues to grow.

As the subsea industry continues to evolve, we are driving simplification, standardization, and industrialization to reduce cycle times and further reduce costs. An example of this is Subsea 2.0®, our pre-engineered configurable product offering. This technology simplifies projects by leveraging a Configure-to-Order (“CTO”) model to further accelerate time to first production while driving greater efficiencies for TechnipFMC.

With Subsea 2.0® and CTO, we have designed an architecture, process, tools, and culture that are scalable and transformational to the future of our company. Subsea 2.0® has allowed us to redefine our sourcing strategy and transform our manufacturing flow, resulting in up to 25 percent lower product cost and as much as a 12-month reduction in delivery time for subsea production equipment—savings that are both real and sustainable. This has paved the way for us to adopt a similar operating model for other products within our portfolio, enabling an enterprise-wide way of working.

Given these significant improvements, more offshore discoveries can be developed economically below current oil prices. We believe these fundamental changes are sustainable as a result of new business models and technology pioneered by our company—all of which serve as key enablers in our relentless pursuit of the reduction of project cycle time.

There is also momentum in new offshore frontiers as nations look to expand economic growth through the development of natural resources. We were awarded an iEPCI® contract for TotalEnergies’ GranMorgu project—the first subsea development in Suriname. In Namibia, there have been multiple discoveries, and operators have initiated appraisal drilling campaigns. We recently announced our participation in Mozambique for Eni’s Coral North project, and we believe that other opportunities in the region will soon follow. We remain confident that further exploration and appraisal activity will result in new projects in other new basins for some time.

As we look beyond the current year, we believe that offshore developments will continue to receive an increasing share of capital investment. The change in spending allocation is due in part to the significant improvements made in developing the large, high quality, and prolific reservoirs found offshore. Innovations such as Subsea 2.0® and iEPCI® also help provide customers with greater schedule certainty in project execution. We believe this combination of higher economic returns and greater project certainty will provide sustainability to current activity levels offshore, reinforcing our confidence that activity will remain strong through the end of the decade and beyond.

Surface Technologies – North American activity is among the most impacted by commodity prices given the relatively high cost of development in the region. Our surface activities on U.S. land represented less than five percent of total Company revenue in 2025.

International markets comprise a significant portion of segment revenue, representing 65 percent in 2025. These markets are less cyclical, as most activities are undertaken by national oil companies with long-term investment horizons and a lower cost of development. This is most evident in the Middle East, where we have made the investment needed to assist our customers in achieving their desired growth in production. TechnipFMC’s unique capabilities in these markets—which demand higher-specification equipment and local presence, including a services footprint—provides a differentiated growth opportunity for our company.

CONSOLIDATED RESULTS OF OPERATIONS OF TECHNIPFMC PLC

THREE MONTHS ENDED SEPTEMBER 30, 2026 AND 2025

(In millions, except %)	Three Months Ended September 30,		Change	
	2026	2025	\$	%
Revenue	\$ 2,895.8	\$ 2,647.3	\$ 248.5	9.4
<i>Costs and expenses</i>				
Cost of sales	2,167.1	2,043.5	123.6	6.0
Selling, general and administrative expense	182.7	173.2	9.5	5.5
Research and development expense	30.1	22.5	7.6	33.8
Restructuring, impairment and other expenses	0.5	3.1	(2.6)	(83.9)
Total costs and expenses	2,380.4	2,242.3	138.1	6.2
Other income (expense), net	3.2	(17.2)	20.4	118.6
Income from equity affiliates	8.0	9.8	(1.8)	(18.4)
Net interest expense	(3.6)	(10.6)	7.0	66.0
Income before income taxes	523.0	387.0	136.0	35.1
Provision for income taxes	104.3	76.1	28.2	37.1
Net income	418.7	310.9	107.8	34.7
Net (income) attributable to non-controlling interests	(0.3)	(1.2)	0.9	75.0
Net Income attributable to TechnipFMC plc	\$ 418.4	\$ 309.7	\$ 108.7	35.1

Revenue

Revenue increased by \$248.5 million during the three months ended September 30, 2026, compared to the same period in 2025. The increase was primarily attributable to \$280.8 million higher Subsea revenue. This growth was driven by the conversion of backlog, with backlog being 17.4% higher at December 31, 2025, when compared to December 31, 2024, resulting in increased revenue activity across iEPCI®, SPS supply and Services activities, particularly in Latin America, Asia Pacific, and the Middle East. This increase was partially offset by lower activity in North America and Africa.

Gross Profit

Gross profit (revenue less cost of sales) increased to \$728.7 million during the three months ended September 30, 2026, compared to \$603.8 million in the prior-year period. The increase was primarily attributable to an increase in Subsea gross profit of \$132.4 million, of which \$66.3 million was due to favorable activity mix and \$66.1 million was due to volume increase.

Selling, General and Administrative Expense

Selling, general and administrative expense increased by \$9.5 million for the three months ended September 30, 2026, compared to the same period in 2025, primarily driven by higher share-based compensation expenses.

Restructuring, impairment and other expenses

Restructuring, impairment and other expenses decreased by \$2.6 million compared to the prior-year period. This decrease was primarily due to impairments of tangible assets and restructuring during the three months ended September 30, 2025.

Other Income (Expense), Net

Other income (expense), net decreased \$20.4 million year-over-year, primarily due to lower non-operating charges and foreign currency losses. Other expense, net primarily includes foreign currency remeasurement gains and losses on net monetary assets and liabilities, gains and losses on sales of property, plant and equipment, and other non-operating items.

Net Interest Expense

Net interest expense of \$3.6 million decreased by \$7.0 million in the three months ended September 30, 2026, compared to the same period in 2025, primarily due to the net decrease in outstanding debt year-over-year.

Provision for Income Taxes

The provision for income taxes for the three months ended September 30, 2026 and 2025 was \$104.3 million and \$76.1 million, respectively, resulting in effective tax rates of 19.9% and 19.7%, respectively. The change in effective tax rate is primarily due to the geographic distribution of earnings.

CONSOLIDATED RESULTS OF OPERATIONS OF TECHNIPFMC PLC

NINE MONTHS ENDED SEPTEMBER 30, 2026 AND 2025

	Nine Months Ended			
	September 30,		Change	
(In millions, except %)	2026	2025	\$	%
Revenue	\$ 8,151.6	\$ 7,415.6	\$ 736.0	9.9
<i>Costs and expenses</i>				
Cost of sales	6,152.9	5,753.6	399.3	6.9
Selling, general and administrative expense	567.9	530.6	37.3	7.0
Research and development expense	73.6	55.7	17.9	32.1
Restructuring, impairment and other expenses	6.1	20.7	(14.6)	(70.5)
Total costs and expenses	6,800.5	6,360.6	439.9	6.9
Other expense, net	(9.2)	(57.5)	48.3	84.0
Income from equity affiliates	26.3	29.5	(3.2)	(10.8)
Net interest expense	(13.2)	(34.9)	21.7	62.2
Income before income taxes	1,355.0	992.1	362.9	36.6
Provision for income taxes	314.3	269.6	44.7	16.6
Net income	1,040.7	722.5	318.2	44.0
Net (income) loss attributable to non-controlling interests	0.9	(1.3)	2.2	N/M
Net income attributable to TechnipFMC plc	\$ 1,041.6	\$ 721.2	\$ 320.4	44.4

Revenue

Revenue increased by \$736.0 million during the nine months ended September 30, 2026, compared to the prior-year period. The increase was primarily attributable \$823.6 million higher Subsea revenue. This growth was driven by the conversion of backlog, with backlog being 17.4% higher at December 31, 2025, when compared to December 31, 2024, resulting in increased revenue activity across iEPCI®, SPS supply and Services activities, particularly in Latin America, Africa, and the Middle East. This increase was partially offset by lower activity in North America.

Gross Profit

Gross profit (revenue less cost of sales) increased to \$1,998.7 million during the nine months ended September 30, 2026, compared to \$1,662.0 million in the prior-year period. The increase was primarily attributable to an increase in Subsea gross profit of \$355.1 million, of which \$184.0 million was due to volume increase and \$171.1 million was due to favorable activity mix.

Selling, General and Administrative Expense

Selling, general and administrative expense increased by \$37.3 million for the nine months ended September 30, 2026, compared to the same period in 2025, primarily driven by higher share-based compensation expenses of \$56.2 million, partially offset by lower personnel and other administrative costs.

Restructuring, impairment and other expenses

Restructuring, impairment and other expenses decreased by \$14.6 million year-over-year, primarily due to \$17.1 million of business transformation initiatives within Surface Technologies incurred in the prior-year period.

Other Expense, Net

Other expense, net decreased \$48.3 million year-over-year, primarily due to lower other non-operating charges of \$42.7 million and \$8.3 million increase in gains on disposal of fixed assets.

Net Interest Expense

Net interest expense of \$13.2 million decreased by \$21.7 million in the nine months ended September 30, 2026, compared to the same period in 2025, primarily due to the reduction in outstanding debt year-over-year.

Provision for Income Taxes

The provision for income taxes for the nine months ended September 30, 2026 and 2025 was \$314.3 million and \$269.6 million, respectively, resulting in effective tax rates of 23.2% and 27.2%, respectively. The decrease in effective tax rate is primarily due to the geographic distribution of earnings.

SEGMENT RESULTS OF OPERATIONS OF TECHNIPFMC PLC
THREE MONTHS ENDED SEPTEMBER 30, 2026 AND 2025

Subsea

(In millions, except % and pts.)	Three Months Ended		Change	
	September 30,			
	2026	2025	\$	%
Revenue	\$ 2,600.0	\$ 2,319.2	\$ 280.8	12.1
Operating profit	\$ 522.6	\$ 401.3	\$ 121.3	30.2
Operating profit as a percentage of revenue	20.1 %	17.3 %		2.8 pts.

Subsea revenue increased by \$280.8 million during the three months ended September 30, 2026, compared to the same period in 2025, driven by increased backlog in 2025 related to higher energy demand and upstream spending, further aided by our unique commercial offerings. The increase in revenue was driven by iEPCI® and SPS supply and Services activities, primarily \$230.1 million from Latin America, \$89.8 million from Asia Pacific, and \$76.8 million from the Middle East. The rest of the world contributed a net decrease of \$115.9 million primarily driven by project completions mainly in North America and Africa.

Subsea operating profit for the three months ended September 30, 2026 increased by \$121.3 million compared to the prior-year period. This was largely due to favorable activity mix, which contributed \$66.2 million, and higher volume, which added \$66.1 million. These improvements were partially offset by a \$10.9 million increase in operating expense related to higher activity.

Surface Technologies

(In millions, except % and pts.)	Three Months Ended		Change	
	September 30,			
	2026	2025	\$	%
Revenue	\$ 295.8	\$ 328.1	\$ (32.3)	(9.8)
Operating profit	\$ 41.4	\$ 36.8	\$ 4.6	12.5
Operating profit as a percentage of revenue	14.0 %	11.2 %		2.8 pts.

Surface Technologies revenue decreased by \$32.3 million during the three months ended September 30, 2026, compared to the same period in 2025. The decrease was primarily attributable to lower activity in the Middle East, resulting in a \$20.6 million reduction in revenue driven by project timing and regional conflict. Revenue in other international markets decreased by \$11.2 million due to project timing and lower activity in Europe and Africa.

Surface Technologies operating profit for the three months ended September 30, 2026 increased by \$4.6 million compared to the prior-year period. The increase was primarily driven by \$5.7 million of higher profitability in North America and international markets.

Corporate Expense

(In millions, except %)	Three Months Ended		Change	
	September 30,			
	2026	2025	\$	%
Corporate expense	\$ (28.8)	\$ (28.0)	\$ (0.8)	(2.9)

Corporate expense was substantially unchanged compared to the prior-year period.

SEGMENT RESULTS OF OPERATIONS OF TECHNIPFMC PLC
NINE MONTHS ENDED SEPTEMBER 30, 2026 AND 2025

Subsea

(In millions, except % and pts.)	Nine Months Ended		Change	
	September 30,			
	2026	2025	\$	%
Revenue	\$ 7,295.3	\$ 6,471.7	\$ 823.6	12.7
Operating profit	\$ 1,358.1	\$ 1,029.5	\$ 328.6	31.9
Operating profit as a percentage of revenue	18.6 %	15.9 %		2.7 pts.

Subsea revenue increased by \$823.6 million during the nine months ended September 30, 2026, compared to the same period in 2025, driven by increased backlog during 2025 related to higher energy demand and upstream spending, further aided by our unique commercial offerings. The increase in revenue was driven by iEPCI®, SPS supply and Services activities, primarily \$607.0 million from Latin America, \$162.6 million from Africa, and \$159.5 million from the Middle East. The rest of the world contributed a net decrease of \$105.5 million, primarily driven by project completions mainly in North America.

Subsea operating profit for the nine months ended September 30, 2026 increased by \$328.6 million compared to the prior-year period. This was largely due to higher volume, which contributed \$184.0 million, and favorable activity mix, which added \$171.1 million. These improvements were partially offset by a \$26.3 million increase in operating expense related to higher activity.

Surface Technologies

(In millions, except % and pts.)	Nine Months Ended		Change	
	September 30,			
	2026	2025	\$	%
Revenue	\$ 856.3	\$ 943.9	\$ (87.6)	(9.3)
Operating profit	\$ 117.5	\$ 90.4	\$ 27.1	30.0
Operating profit as a percentage of revenue	13.7 %	9.6 %		4.1 pts.

Surface Technologies revenue decreased by \$87.6 million during the nine months ended September 30, 2026, compared to the same period in 2025. The decrease was primarily attributable to a \$72.3 million reduction in revenue in the Middle East due to project timing and the regional conflict. Revenue in North America and other international markets decreased by \$15.3 million, due to lower drilling and completion activity.

Surface Technologies operating profit for the nine months ended September 30, 2026 increased by \$27.1 million, compared to the same period in 2025. This was primarily due to favorable mix from international markets, which contributed \$10.8 million, together with the absence of \$20.1 million of business transformation activities incurred in the prior-year period. These favorable impacts were partially offset by a \$3.9 million reduction in operating profit due to lower activity levels in the Middle East and North America.

Corporate Expense

	Nine Months Ended			
	September 30,		Change	
(In millions, except %)	2026	2025	\$	%
Corporate expense	\$ (92.3)	\$ (80.4)	\$ (11.9)	(14.8)

Corporate expense increased by \$11.9 million, compared to the prior-year period, primarily driven by an increase in share-based compensation expense recognized during the first quarter of 2026.

Inbound Orders and Order Backlog

Inbound orders - Inbound orders represent the estimated sales value of confirmed customer orders received during the reporting period.

(In millions)	Inbound Orders			
	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Subsea	\$ 2,051.5	\$ 2,381.5	\$ 6,462.3	\$ 7,720.1
Surface Technologies	268.0	266.6	736.2	848.1
Total inbound orders	\$ 2,319.5	\$ 2,648.1	\$ 7,198.5	\$ 8,568.2

Order backlog - Order backlog is calculated as the estimated sales value of unfilled, confirmed customer orders at the reporting date. Backlog reflects the current expectations of project execution.

(In millions)	Order Backlog	
	September 30, 2026	December 31, 2025
Subsea	\$ 15,487.0	\$ 15,871.7
Surface Technologies	578.8	699.9
Total order backlog	\$ 16,065.8	\$ 16,571.6

Subsea - Subsea backlog of \$15,487.0 million as of September 30, 2026 decreased by \$384.7 million compared to December 31, 2025, and was composed of various subsea projects, including TotalEnergies Mozambique LNG and GranMorgu; bp Tiber, Kaskida and NEP; Petrobras Mero 3 HISEP® and Global 24; Shell Orca; Equinor Raia and Johan Sverdrup Phase 3; ExxonMobil Hammerhead and Whiptail; Vår Energi Ofelia & Gjøa Nord; ENI Coral North and Baleine Phase 3; Azule Greater PAJ and West Hub Tails and Woodside Great Western Flank Phase 4.

Surface Technologies - Order backlog for Surface Technologies as of September 30, 2026 decreased by \$121.1 million compared to December 31, 2025. Surface Technologies' backlog of \$578.8 million as of September 30, 2026, was composed primarily of projects for customers in the Middle East, namely ADNOC and Saudi Aramco. The remaining backlog was composed of various projects in the rest of the world.

Liquidity and Capital Resources

Most of our cash is managed centrally and flows through bank accounts controlled and maintained by TechnipFMC globally in various jurisdictions to best meet the liquidity needs of our global operations.

Net Cash - Net cash is a non-GAAP financial measure reflecting cash and cash equivalents, net of debt. Management uses this non-GAAP financial measure to evaluate our capital structure and financial leverage. We believe net cash is a meaningful financial measure that may assist investors in understanding our financial condition and recognizing underlying trends in our capital structure. Net cash should not be considered an alternative to, or more meaningful than, cash and cash equivalents as determined in accordance with U.S. GAAP or as an indicator of our operating performance or liquidity.

The following table provides a reconciliation of our cash and cash equivalents to net cash, utilizing details of classifications from our condensed consolidated balance sheets:

(In millions)	September 30, 2026	December 31, 2025
Cash and cash equivalents	\$ 1,049.3	\$ 1,031.9
Short-term debt and current portion of long-term debt	(121.5)	(34.3)
Long-term debt, less current portion	(282.5)	(395.7)
Net cash	\$ 645.3	\$ 601.9

Cash Flows

Operating cash flows - Operating activities provided \$1,411.2 million and \$1,311.0 million during the nine months ended September 30, 2026 and 2025, respectively. The increase of \$100.2 million in cash from operating activities was primarily driven by higher net income and increases in accounts payable, partially offset by increases in trade receivables and contract assets and lower contract liability inflows in the nine months ended September 30, 2026 compared to the same period in 2025.

Investing cash flows - Investing activities required \$165.7 million and \$211.0 million during the nine months ended September 30, 2026 and 2025, respectively. The decrease of \$45.3 million in cash used by investing activities was primarily driven by a \$46.0 million reduction in capital expenditures in the nine months ended September 30, 2026 compared to the same period in 2025.

Financing cash flows - Financing activities required \$1,228.2 million and \$1,412.4 million during the nine months ended September 30, 2026 and 2025, respectively. The decrease of \$184.2 million in cash used by financing activities was primarily driven by a \$480.6 million reduction in debt repayments and an increase of \$37.9 million from hedging settlements. These decreases were partially offset by increases of \$254.7 million in share repurchases and \$77.6 million in payments of taxes withheld on share-based compensation in the nine months ended September 30, 2026 compared to the same period in 2025.

Debt and Liquidity

We are committed to maintaining a capital structure that provides sufficient cash resources to support future operating and investment plans. We maintain a level of liquidity sufficient to allow us to meet our cash needs in both the short term and long term.

Availability of borrowings under the Revolving Credit Facility is reduced by outstanding commercial paper and letters of credit issued against the facility. As of September 30, 2026, there were no letters of credit or commercial paper outstanding, and our availability under the Revolving Credit Facility was \$1,250.0 million.

Credit Ratings - On June 9, 2026, Fitch upgraded TechnipFMC, raising its rating to ‘BBB’ from ‘BBB-’ for both the issuer credit as well as the issuer level ratings on the Company’s senior unsecured notes, while revising the outlook to stable for the issuer-level rating. On the same day, Fitch assigned a rating of ‘F2’ to our short-term debt and commercial paper.

On June 22, 2026, S&P upgraded TechnipFMC, raising its rating to 'BBB' from 'BBB-' for both the issuer credit as well as the issue-level ratings on the Company’s senior unsecured notes, while revising the outlook to stable. On the same day, S&P raised its rating to ‘A-2’ from ‘A-3’ for our short-term debt and commercial paper.

As of September 30, 2026, TechnipFMC was in compliance with all debt covenants. See Note 10 to our condensed

consolidated financial statements for further detail.

Dividends - The cash dividends paid during the nine months ended September 30, 2026 were \$59.2 million. We intend to pay dividends on a quarterly basis, subject to review and approval by our Board of Directors in its sole discretion.

On October 27, 2026, the Company announced that its Board of Directors has authorized and declared a quarterly cash dividend of \$0.05 per share, payable on December 2, 2026 to shareholders of record as of the close of business on the New York Stock Exchange on November 17, 2026, which is also the ex-dividend date.

Share Repurchase - We repurchased \$1,004.9 million of ordinary shares during the nine months ended September 30, 2026. Based upon the remaining repurchase authority of \$1.2 billion and the closing stock price as of September 30, 2026, approximately 17.2 million ordinary shares could be subject to repurchase. All shares repurchased were cancelled.

Credit Risk Analysis

For the purposes of mitigating the effect of the changes in exchange rates, we hold derivative financial instruments. Derivative instruments expose the Company to counterparty credit risk. The fair value of derivative assets and liabilities reflects adjustments for nonperformance risk of both counterparties and the Company. These credit-risk-related valuation adjustments were not material for any period presented, and the Company is not required to post collateral under its derivative agreements. Management does not believe counterparty credit risk is reasonably likely to have a material impact on liquidity or results of operations.

Financial Position Outlook

We are committed to a strong balance sheet. We continue to maintain sufficient liquidity to support the needs of the business through growth, cyclicalities, and unforeseen events. We continue to maintain and drive sustainable leverage to preserve access to capital throughout the cycle. Our capital expenditures can be adjusted and managed to match market demand and activity levels. Projected capital expenditures do not include any contingent capital that may be needed to respond to contract awards. In maintaining our commitment to sustainable leverage and liquidity, we expect to be able to continue to generate cash flow available for investment in growth and distribution to shareholders through the business cycle.

CRITICAL ACCOUNTING ESTIMATES

Refer to our Annual Report on Form 10-K for the year ended December 31, 2025 for a discussion of our critical accounting estimates. During the nine months ended September 30, 2026, there were no changes to our identified critical accounting estimates.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

For quantitative and qualitative disclosures about market risk affecting the Company, see Part II, Item 7A, “Quantitative and Qualitative Disclosures About Market Risk,” in our Annual Report on Form 10-K for the year ended December 31, 2025. Our exposure to market risk has not changed materially since December 31, 2025.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

As of September 30, 2026, under the direction of our Chief Executive Officer (“CEO”) and Chief Financial Officer (“CFO”), we have evaluated the effectiveness of our disclosure controls and procedures, as defined in Rule 13a-15(e) and 15d-15(e) under the Exchange Act. Based upon this evaluation, our CEO and CFO have concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective with respect to (i) the accumulation and communication to our management, including our CEO and our CFO, of information required to be disclosed by us in the reports that we submit under the Exchange Act, and (ii) the recording, processing, summarizing and reporting of such information within the time periods specified in the SEC’s rules and forms.

Changes in Internal Controls over Financial Reporting

There were no changes in our internal control over financial reporting during the three months ended September 30, 2026 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II - OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

We are involved in various pending or potential legal actions or disputes in the ordinary course of our business. These actions and disputes can involve our agents, suppliers, clients, and joint venture partners and can include claims related to payment of fees, service quality, and ownership arrangements, including certain put or call options. Management is unable to predict the ultimate outcome of these actions because of their inherent uncertainty. However, management believes that the most probable, ultimate resolution of these matters will not have a material adverse effect on our condensed consolidated financial position, results of operations or cash flows.

ITEM 1A. RISK FACTORS

As of the date of this filing, there have been no material changes or updates to our risk factors that were previously disclosed in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2025.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

We had no unregistered sales of equity securities during the three months ended September 30, 2026.

The following table summarizes repurchases of our ordinary shares during the three months ended September 30, 2026:

ISSUER PURCHASES OF EQUITY SECURITIES

Period	Total Number of Shares Purchased ^(a)	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares That May Yet Be Purchased Under the Plans or Programs ^(b)
July 1, 2026 to July 31, 2026	1,015,736	\$ 68.12	1,015,736	19,846,062
August 1, 2026 to August 31, 2026	1,739,903	\$ 74.72	1,739,903	16,534,257
September 1, 2026 to September 30, 2026	1,634,998	\$ 73.86	1,634,998	17,246,280
Total	4,390,637	\$ 72.87	4,390,637	

- (a) In October 2025, the Board of Directors authorized additional share repurchases of up to \$2.0 billion, increasing our total share repurchase authorization to \$3.8 billion. For the three months ended September 30, 2026, we repurchased 4,390,637 shares for a total cost of \$320.0 million at an average price of \$72.87 per share.
- (b) Based upon the remaining repurchase authority and the closing stock price as of the last trading date of the respective period.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. MINE SAFETY DISCLOSURES

None.

ITEM 5. OTHER INFORMATION

During the three months ended September 30, 2026, certain of our officers adopted Rule 10b5-1 trading arrangements (each, a “Rule 10b5-1 Plan”). Rule 10b5-1 Plans allow our directors or officers to transact in Company equity pursuant to a non-discretionary written plan adopted at a time when the director or officer is not in possession of material, nonpublic information and require a waiting period of at least 90 days prior to the first trade.

Name and Title	Action	Adoption Date	Plans		Maximum Number of Ordinary Shares to be Sold	Expiration	Duration (in days)
			Rule 10b5-1 ⁽¹⁾	Non-Rule 10b5-1 ⁽²⁾			
Douglas J. Pferdehirt Chair and Chief Executive Officer	Adoption	9/21/2026	X		1,824,134	The earlier of (i) the date when all securities under the plan are sold and (ii) September 21, 2027	365
Cristina Aalders Executive Vice President, Chief Legal Officer, and Secretary	Adoption	9/21/2026	X		44,844	The earlier of (i) the date when all securities under the plan are sold and (ii) September 21, 2027	365
Thierry Conti President, EMS	Adoption	9/21/2026	X		95,645	The earlier of (i) the date when all securities under the plan are sold and (ii) September 21, 2027	365
Jonathan D. Landes President, Subsea	Adoption	9/21/2026	X		134,834	The earlier of (i) the date when all securities under the plan are sold and (ii) September 21, 2027	365
Justin Rounce Executive Vice President and Chief Technology Officer	Adoption	9/21/2026	X		164,507	The earlier of (i) the date when all securities under the plan are sold and (ii) September 21, 2027	365
Alfredo Sanchez President, Surface Technologies	Adoption	9/21/2026	X		9,552	The earlier of (i) the date when all securities under the plan are sold and (ii) September 21, 2027	365
Valeria Santos Executive Vice President, People and Culture	Adoption	9/21/2026	X		8,875	The earlier of (i) the date when all securities under the plan are sold and (ii) September 21, 2027	365
David Light Senior Vice President, Controller and Chief Accounting Officer	Adoption	9/21/2026	X		8,756	The earlier of (i) the date when all securities under the plan are sold and (ii) September 21, 2027	365

(1) Intended to satisfy the affirmative defense conditions of Rule 10b5-1(c).

(2) Not intended to satisfy the affirmative defense conditions of Rule 10b5-1(c).

ITEM 6. EXHIBITS

Exhibit Number	Exhibit Description
31.1	Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) and Rule 15d-14(a).
31.2	Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) and Rule 15d-14(a).
32.1*	Certification of Chief Executive Officer Under Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. 1350.
32.2*	Certification of Chief Financial Officer Under Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. 1350.
101.INS	XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
101.SCH	Inline XBRL Taxonomy Extension Schema Document.
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document.
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document.
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document.
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document.
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).

* Furnished herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TechnipFMC plc
(Registrant)

/s/ David Light

David Light
Senior Vice President, Controller, and Chief Accounting Officer
(Chief Accounting Officer and a Duly Authorized Officer)

Date: October 29, 2026

**CERTIFICATION OF CHIEF EXECUTIVE OFFICER
PURSUANT TO RULE 13A-14(A) AND RULE 15D-14(A)
OF THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED**

I, Douglas J. Pferdehirt, certify that:

1. I have reviewed this quarterly report on Form 10-Q for the period ended September 30, 2026 of TechnipFMC plc (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: October 29, 2026

/s/ DOUGLAS J. PFERDEHIRT

Douglas J. Pferdehirt
Executive Chairman and Chief Executive Officer
(Principal Executive Officer)

**CERTIFICATION OF CHIEF FINANCIAL OFFICER
PURSUANT TO RULE 13A-14(A) AND RULE 15D-14(A)
OF THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED**

I, Alf Melin, certify that:

1. I have reviewed this quarterly report on Form 10-Q for the period ended September 30, 2026 of TechnipFMC plc (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: October 29, 2026

/s/ ALF MELIN
Alf Melin
Executive Vice President and Chief Financial Officer
(Principal Financial Officer)

**CERTIFICATION OF CHIEF EXECUTIVE OFFICER
UNDER SECTION 906 OF THE SARBANES-OXLEY
ACT OF 2002, 18 U.S.C. SECTION 1350**

I, Douglas J. Pferdehirt, Executive Chairman and Chief Executive Officer of TechnipFMC plc (the “Company”), do hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to my knowledge:

- (a) The Quarterly Report on Form 10-Q of the Company for the period ended September 30, 2026, as filed with the Securities and Exchange Commission (the “Report”), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (b) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: October 29, 2026

/s/ DOUGLAS J. PFERDEHIRT

Douglas J. Pferdehirt
Executive Chairman and Chief Executive Officer
(Principal Executive Officer)

**CERTIFICATION OF CHIEF FINANCIAL OFFICER
UNDER SECTION 906 OF THE SARBANES-OXLEY
ACT OF 2002, 18 U.S.C. SECTION 1350**

I, Alf Melin, Executive Vice President and Chief Financial Officer of TechnipFMC plc (the “Company”), do hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to my knowledge:

- (a) The Quarterly Report on Form 10-Q of the Company for the period ended September 30, 2026, as filed with the Securities and Exchange Commission (the “Report”), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (b) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: October 29, 2026

/s/ ALF MELIN

Alf Melin

Executive Vice President and Chief Financial Officer
(Principal Financial Officer)