

Doug Pferdehirt

Chair and Chief Executive Officer

Driving real change

Disclaimer

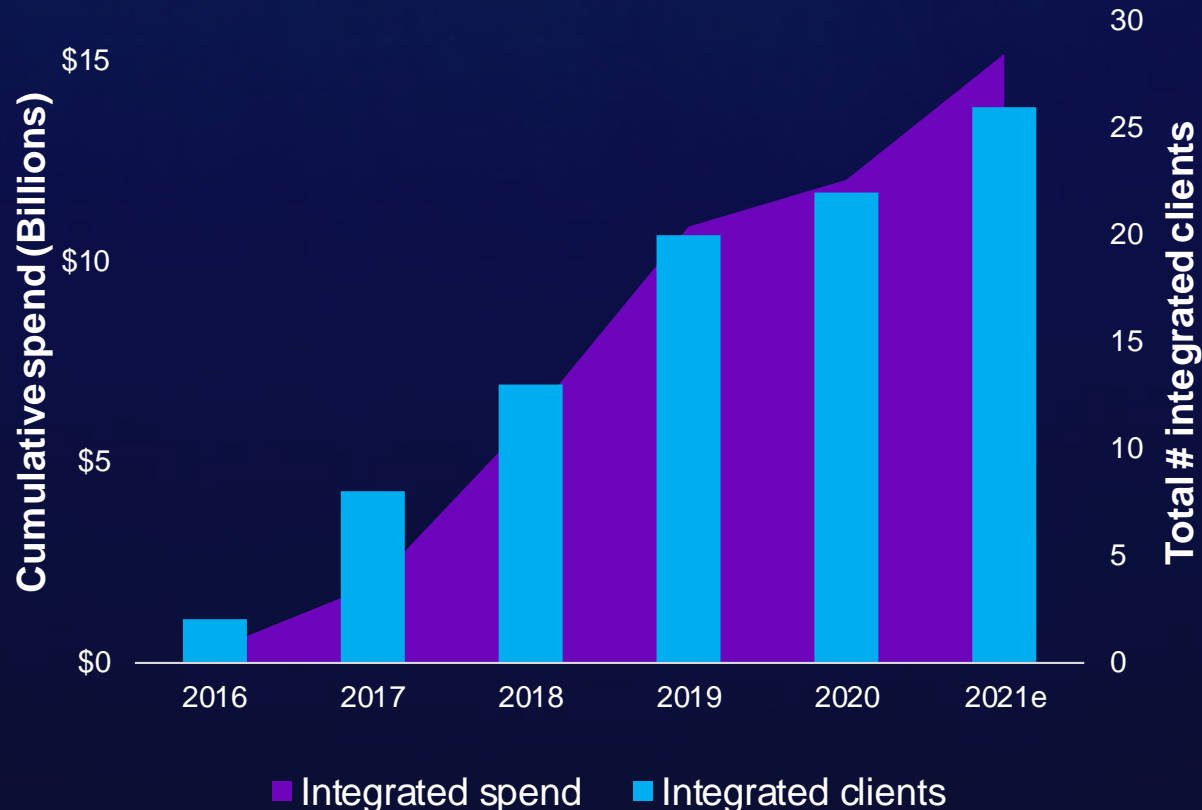
Forward-looking statements

This communication contains “forward-looking statements” as defined in Section 27A of the United States Securities Act of 1933, as amended, and Section 21E of the United States Securities Exchange Act of 1934, as amended. Forward-looking statements usually relate to future events and anticipated revenues, earnings, cash flows, or other aspects of our operations or operating results. Forward-looking statements are often identified by words such as “guidance,” “confident,” “believe,” “expect,” “anticipate,” “plan,” “intend,” “foresee,” “should,” “would,” “could,” “may,” “will,” “likely,” “predicated,” “estimate,” “outlook” and similar expressions, including the negative thereof. The absence of these words, however, does not mean that the statements are not forward-looking. These forward-looking statements are based on our current expectations, beliefs, and assumptions concerning future developments and business conditions and their potential effect on us. While management believes these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting us will be those that we anticipate. All of our forward-looking statements involve risks and uncertainties (some of which are significant or beyond our control) and assumptions that could cause actual results to differ materially from our historical experience and our present expectations or projections, including unpredictable trends in the demand for and price of crude oil and natural gas; competition and unanticipated changes relating to competitive factors in our industry, including ongoing industry consolidation; the COVID-19 pandemic and its impact on the demand for our products and services; our inability to develop, implement and protect new technologies and services; the cumulative loss of major contracts, customers or alliances; disruptions in the political, regulatory, economic and social conditions of the countries in which we conduct business; the refusal of DTC and Euroclear to act as depository and clearing agencies for our shares; the United Kingdom’s withdrawal from the European Union; the impact of our existing and future indebtedness and the restrictions on our operations by terms of the agreements governing our existing indebtedness; the risks caused by our acquisition and divestiture activities; the risks caused by fixed-price contracts; any delays and cost overruns of new capital asset construction projects for vessels and manufacturing facilities; our failure to deliver our backlog; our reliance on subcontractors, suppliers and our joint venture partners; a failure or breach of our IT infrastructure or that of our subcontractors, suppliers or joint venture partners, including as a result of cyber-attacks; the risks of pirates endangering our maritime employees and assets; potential liabilities inherent in the industries in which we operate or have operated; our failure to comply with numerous laws and regulations, including those related to environmental protection, health and safety, labor and employment, import/export controls, currency exchange, bribery and corruption, taxation, privacy, data protection and data security; the additional restrictions on dividend payouts or share repurchases as an English public limited company; uninsured claims and litigation against us, including intellectual property litigation; tax laws, treaties and regulations and any unfavorable findings by relevant tax authorities; the uncertainties related to the anticipated benefits or our future liabilities in connection with the spin-off of Technip Energies (the “Spin-off”); any negative changes in Technip Energies’ results of operations, cash flows and financial position, which impact the value of our remaining investment therein; potential departure of our key managers and employees; adverse seasonal and weather conditions and unfavorable currency exchange rate and risk in connection with our defined benefit pension plan commitments and other risks as discussed in Part I, Item 1A, “Risk Factors” of our Annual Report on Form 10-K for the fiscal year ended December 31, 2020 and Part II, Item 1A, “Risk Factors” of our subsequently filed Quarterly Reports on Form 10-Q. In addition, our results may be impacted by the uncertainty of transition to new energy, including the type, development and demand for new energy sources; unpredictable trends in energy transition initiatives; geopolitical, legislative or regulatory initiatives and changes related to energy transition; and our ability to achieve the benefits of the energy transition related business strategies, initiatives, systems, collaborations and applications.

We caution you not to place undue reliance on any forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any of our forward-looking statements after the date they are made, whether as a result of new information, future events or otherwise, except to the extent required by law.

Integrated execution is the new subsea model

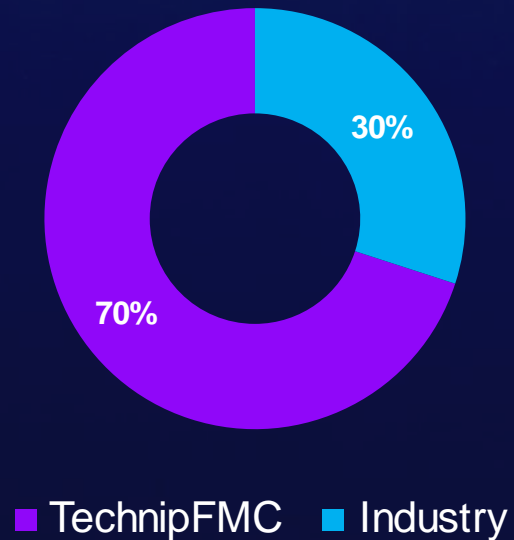
Industry-wide subsea integrated projects



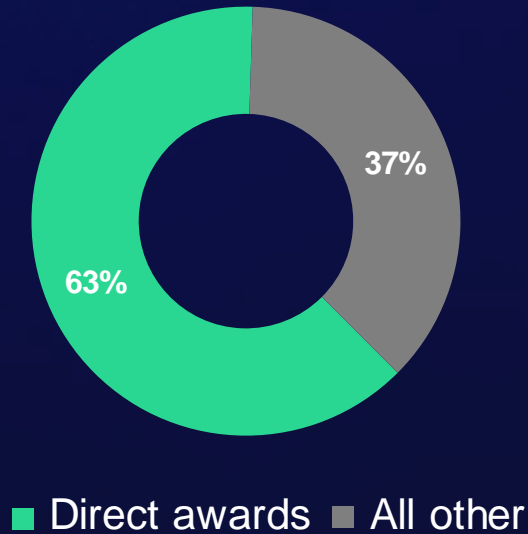
- › Proven economic benefits of integrated subsea model have resulted in more than \$15 billion in project awards
- › 26 operators have awarded integrated projects since 2016; ~ 60% of total value driven by repeat customers
- › Over last three years, industry-wide integrated projects account for nearly 30% of the total subsea market

iEPCI™ – TechnipFMC leading the market

Integrated project count



TechnipFMC iEPCI™ Orders

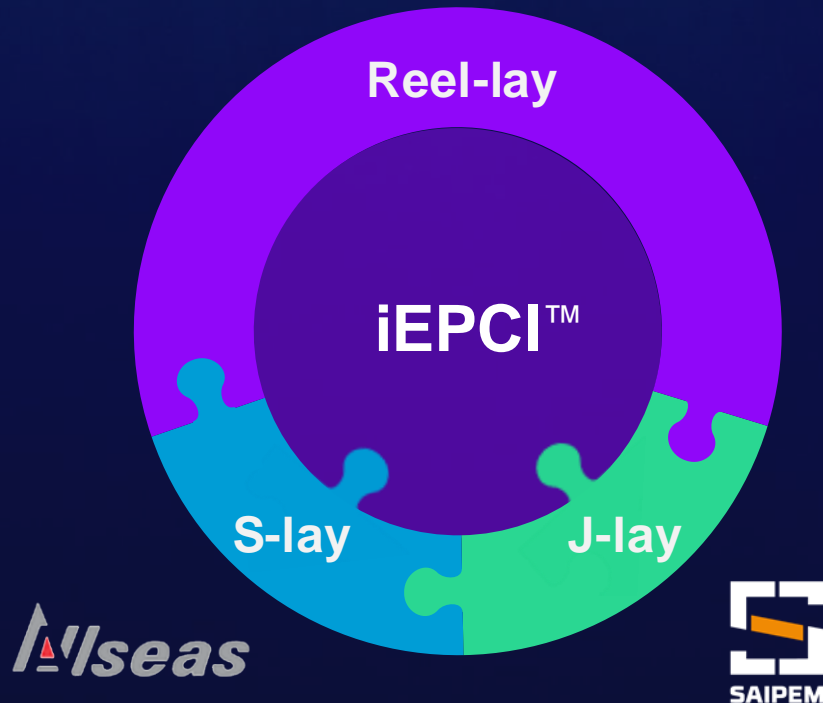


- > TechnipFMC accounts for 70% of all iEPCI™ projects and 50% of total awarded value since 2016
- > Focus on direct awards through early engagement (iFEED™) and alliance partners
- > Over 60% of our total iEPCI™ inbound orders direct awarded, supported by industry leading installed base

Strong iEPCI™ adoption has expanded partner alliances



Expanding iEPCI™ through strategic alliances



- > Increasing iEPCI™ opportunities with completion of pipelay ecosystem
- > Greater capital efficiency
- > Collaboration allows us to continue bringing disruptive technologies to market

Subsea 2.0™ – Next generation



- > Expecting more than 50% of our tree orders to be Subsea 2.0™ over the next two years
- > Enables industrialization of subsea offerings by simplifying and standardizing products and processes
- > Extending Subsea 2.0™ across portfolio to include all system-level components and all-electric system

Digital solutions

Subsea Studio™

eMission™

Digital Vessel

GEMINI®

Condition
Performance
Monitoring

Data Centric + Smart Products + Autonomous Operations

Driving change in the energy industry

Analyst Day 2021

